

GOVERNANCE REPORT

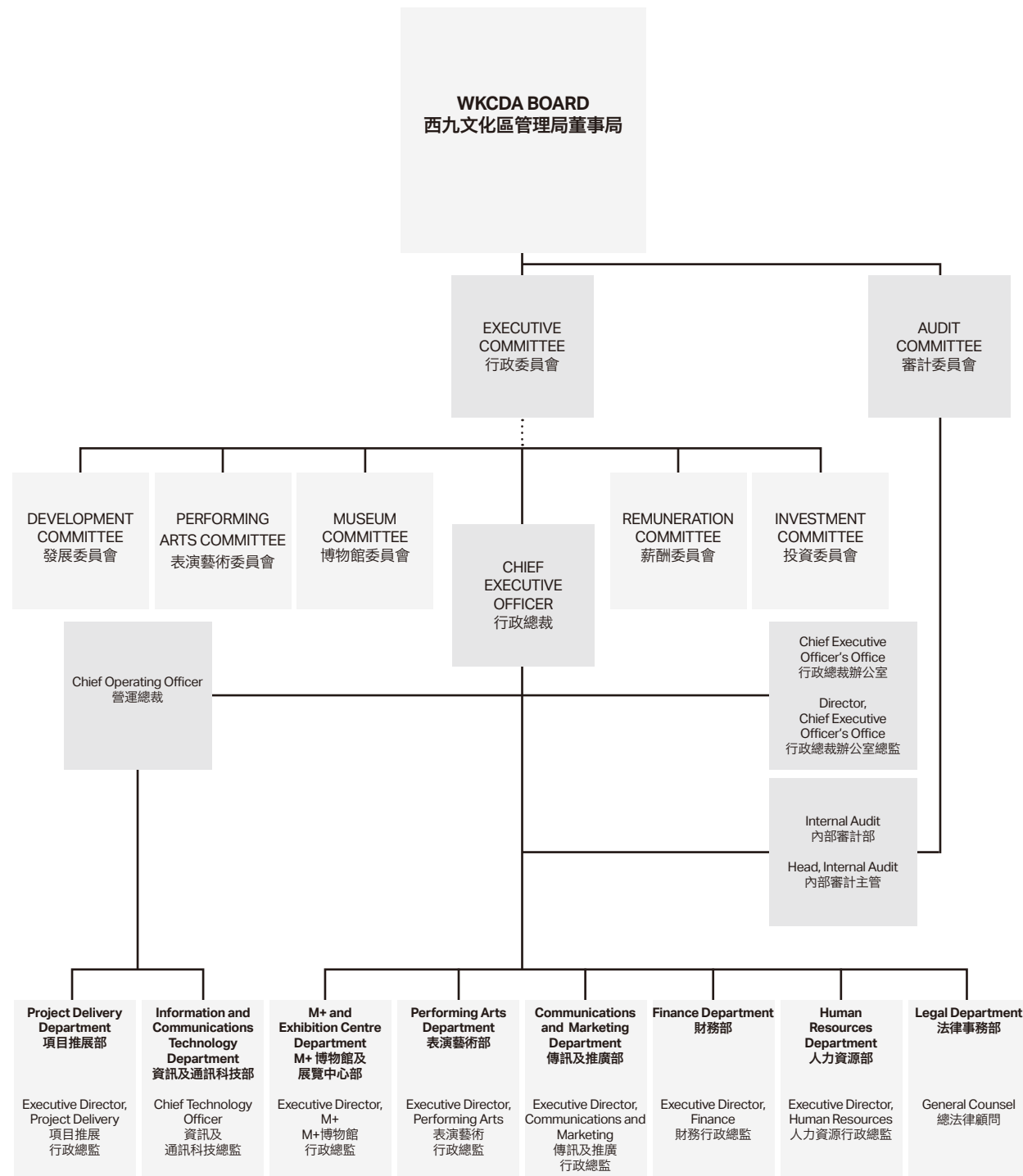
管治報告

A. THE BOARD AND SENIOR MANAGEMENT

I) Structure of the WKCD

甲. 董事局及高級管理層

一) 管理局組織架構



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II) Board Functions and Conduct of Business

The Board, the governing and executive body of the WKCD, was established on 23 October 2008. Appointed by the Chief Executive in October 2014, the current Board is chaired by the Chief Secretary for Administration and consists of one Vice-Chairman, 13 non-official members, three public officer members and the Chief Executive Officer of the WKCD as an ex-officio member. The Board provides the needed knowledge, expertise and valuable advice to the WKCD in discharging its statutory duties and oversees the development process of WKCD.

The Board has adopted a set of Standing Orders and Code of Conduct to regulate its proceedings and ensure good corporate governance. Whilst the Standing Orders regulate matters related to Board proceedings and businesses, the Code of Conduct sets out the standard of conduct expected of all Board Members, which covers the arrangements with regard to acceptance of advantages and entertainment, management of conflict of interest, use of confidential or privileged information and public funds and misuse of capacity as a Board Member. Board Members are required to follow the requirements provided in the Code in exercising their duties.

Board and Committee members shall disclose any registrable interest as detailed in the Standing Orders on their first appointment and at the beginning of each calendar year after their appointment. They shall also declare interest on becoming aware of the existence of one not previously disclosed, or after the occurrence of any change to an interest previously disclosed. The register relating to disclosure of interest is made available for inspection by the public at the office of the WKCD. To further enhance transparency, the updated register is also uploaded to the WKCD website for public access.

The Board held eight meetings during the reporting year to deliberate the implementation and monitor the progress of the various construction projects including Xiqu Centre, M+, Lyric Theatre Complex, Artist Square Development Area, Park and Integrated Basement. It considered and advised on the establishment of M+ Limited and its governance structure and the WKCD (Public Open Space) Bylaw and associated guidelines for implementation. Its works also included the approval of major visual arts / performing arts programmes, the review of committee structure and appointment of committees and Consultation Panel members, endorsement of finance and investment strategies, the annual business plan / three-year corporate plan, human resources strategy as well as the appointment of key personnel.

Members of the public can watch the live webcast of the open sessions of the Board meetings on the WKCD website.

二) 董事局職能及運作

董事局是管理局的管治及執行組織，於2008年10月23日成立。現屆董事局於2014年10月由行政長官委任，政務司司長為董事局主席，成員包括一位副主席、13位非公職人員及三位公職人員，管理局行政總裁則為當然成員。董事局負責向管理局提供所需的專業知識及寶貴建議，協助管理局履行法定職責及監督西九的發展過程。

董事局以《會議常規》及《行為守則》來規範會議進行，並確保管理局有良好的機構管治。《會議常規》用以規範與董事局進行會議及會議事務相關的事宜，而《行為守則》列出所有董事局成員應有的行為標準，內容涵蓋接受利益及款待、處理利益衝突情況、使用機密或受保護資料及公帑，以及濫用職權。董事局成員必須根據《行為守則》訂明的規定執行職務。

董事局及委員會成員須於首次獲委任後及在委任後每一公曆年開始時，披露《會議常規》詳載的任何須登記的利益。如察覺到先前沒有披露的利益或先前已披露的利益有所改變後，董事局及委員會成員亦須重新申報利益。公眾可在管理局辦事處查閱申報利益登記冊。為進一步加強透明度，該登記冊亦已上載至西九網站，方便公眾查閱。

董事局於年內舉行了八次會議，詳細考慮戲曲中心、M+博物館、演藝綜合劇場、藝術廣場發展區、西九公園及綜合地庫等不同建築項目的推展方式，並監督其進展。董事局亦考慮並就M+有限公司的成立、其管治架構及《西九文化區(公眾休憩用地)附例》及相關指引的實施提供建議。董事局的工作還包括審批主要視覺藝術 / 表演藝術節目、檢討各委員會的架構、委任委員會及諮詢會成員、通過財務及投資策略、年度業務計劃 / 三年事務計劃、人力資源策略，以及聘任主要行政人員。

公眾可透過西九網站觀看董事局會議公開部分的網上直播。



The Board of the West Kowloon Cultural District Authority
西九文化區管理局董事局

Mr Wan Man-ye
溫文儀先生

Dr Kan Tai-keung
靳埭強博士

Dr Fredric Mao
毛俊輝博士

Mr Ma Fung-kwok
馬逢國先生

Mr Paul Chan
陳茂波先生

Mr Tsang Tak-sing
曾德成先生

Mr Chris Ip
葉傲冬先生

Mr Andrew Lam
林筱魯先生

Mr Ronald Arculli
夏佳理先生
Vice-Chairman
of the Board
董事局副主席

Mrs Carrie Lam
林鄭月娥女士
Chairman
of the Board
董事局主席



Prof K C Chan
陳家強教授

Mr Philip Tsai
蔡永忠先生

Mr Leo Kung
孔令成先生

Ms Cissy Pao
包陪麗女士

Dr Lo Wai-kwok
盧偉國博士

Dr Adrian Cheng
鄭志剛博士

Dr Allan Zeman
盛智文博士

Mr Victor Lo
羅仲榮先生

Mr Michael Lynch
連納智先生

III) Biographies of Board Members

三) 董事局成員簡歷

CHAIRMAN 主席



**The Honourable
Mrs Carrie LAM**
CHENG Yuet-ngor, GBS, JP
林鄭月娥女士, GBS, JP
Chief Secretary for Administration
政務司司長

Mrs Carrie Lam joined the Administrative Service of the Hong Kong Government in August 1980, and rose to the rank of Administrative Officer Staff Grade A1 in September 2006. She became a Principal Official on 1 July 2007 when she was appointed Secretary for Development.

During the 27 years as an Administrative Officer, Mrs Lam has served in various bureaux and departments. She was Director of Social Welfare from August 2000 to October 2003, Permanent Secretary for Housing, Planning and Lands (Planning and Lands) from November 2003 to May 2004, and Director-General of the Hong Kong Economic and Trade Office in London from September 2004 to March 2006. She was Permanent Secretary for Home Affairs before assuming the post of Secretary for Development.

Mrs Lam was appointed Chief Secretary for Administration on 1 July 2012.

林鄭月娥女士在1980年8月加入香港政府政務職系，並在2006年9月晉升為首長級甲一級政務官。她於2007年7月1日獲委任為發展局局長，成為主要官員。

在任職政務主任的27年間，林鄭月娥曾在多個決策局和部門服務，包括由2000年8月至2003年10月出任社會福利署署長、由2003年11月至2004年5月出任房屋及規劃地政局常任秘書長（規劃及地政）、由2004年9月至2006年3月出任香港駐倫敦經濟貿易辦事處處長，而在出任發展局局長前，她任民政事務局常任秘書長。

林鄭月娥2012年7月1日獲委任為政務司司長。

VICE-CHAIRMAN 副主席

Mr Ronald Arculli is a Senior Partner of King & Wood Mallesons in Hong Kong, which is one of the largest international law firms in the world. He chairs the Board of FWD Group (the insurance arm of Pacific Century Group), Hong Kong Arts Festival Society Limited, the Honorary Advisory Committee of SVHK Foundation Limited, Common Purpose Charitable Foundation Limited, Hong Kong and Light Be Foundation Limited. He is also a Non-Executive Director of Asia Art Archive Limited and a Trustee, Vice-Chair of the Trustee and Director of IFRS Foundation.

Mr Arculli has a long and distinguished record of public service. He was a Non-Official Member (November 2005-June 2012) and later appointed as Convenor of the Non-Official Members (December 2011-June 2012) of the Executive Council of the HKSAR Government. He was a former member of the Legislative Council of Hong Kong (1988-2000). He was the former Chairman of Hong Kong Exchanges and Clearing Limited (2006-2012) and the Hong Kong Jockey Club (2002-2006). He was also the former Chairman (2010-2012) and Board Member (2008-2012) of the World Federation of Exchanges. He has served on many commissions and boards including the Board of the Hong Kong Jockey Club and the Board of Governors of the London Business School.

夏佳理先生是金杜律師事務所高級合夥人，該事務所是全球其中一家最具規模律師事務所。他現任盈科拓展集團旗下保險業務機構富衛集團主席、香港藝術節協會主席、香港社會創投慈善基金會有限公司顧問委員會主席、香港Common Purpose Charitable Foundation Limited主席及要有光慈善基金會有限公司主席。他並且出任亞洲藝術文獻有限公司董事及IFRS基金信託人、基金信託人副主席及董事。

夏先生歷年來擔任不少重要公職，包括香港特別行政區行政會議非官守議員（2005年11月至2012年6月）及非官守議員召集人（2011年12月至2012年6月）。他亦先後出任香港立法局及香港特區立法會議員（1988年至2000年）。他曾任香港交易所主席（2006年至2012年）及香港賽馬會主席（2002年至2006年）。他亦曾擔任國際證券交易所聯會主席（2010年至2012年）及董事（2008年至2012年）。他曾服務多個委員會以及出任多間機構的董事會成員，包括香港賽馬會及倫敦商學院。



**The Honourable
Ronald ARCULLI,**
GBM, GBS, JP
夏佳理先生, GBM, GBS, JP

MEMBERS (NON-PUBLIC OFFICERS) 成員 (非公職人員)



Dr Adrian CHENG Chi-kong
鄭志剛博士

Dr Adrian Cheng founded the K11 Art Foundation, the first non-profit and non-state-owned art foundation in China, in 2010 to incubate young contemporary Chinese artists and promote public art education. Dr Cheng also collaborates with global museums and art institutions to present the new generation of Chinese artists to the world.

Dr Cheng is a Board Director of the National Museum of China Foundation, Trustee of the Royal Academy of Arts, Visiting Committee Member of The Metropolitan Museum of Art, Member of TATE's Asia Pacific Acquisitions Committee and Member of the International Circle of Centre Pompidou. In 2013, he set up an annual Master of Arts degree full scholarship programme in collaboration with the Central Saint Martins College of Art and Design. He is among the ArtReview 2014 Power 100 list of the contemporary art world's most powerful figures.

Dr Cheng is the Executive Vice-chairman and Joint General Manager of New World Development Company Limited, an Executive Director of New World China Land Limited, New World Department Store China Limited, Chow Tai Fook Jewellery Group Limited and International Entertainment Corporation, and a Non-executive Director of Giordano International Limited and Modern Media Holdings Limited.

鄭志剛博士於2010年成立中國首個非牟利及非國有藝術機構K11藝術基金會，旨在培育新銳中國藝術家及推廣藝術教育。鄭博士亦與各地的博物館及藝術機構合作，向世界推廣新一代中國藝術家。

鄭博士現任中國國家博物館基金會理事、皇家藝術學院信託人、大都會藝術博物館訪問委員會委員、泰特美術館亞太收藏委員會委員及龐畢度中心國際收藏委員會委員。2013年，他與中央聖馬丁藝術與設計學院合作，成立年度藝術碩士全額獎學金計劃。此外，鄭博士獲選為《ArtReview》雜誌2014年度當代藝術界「最具影響力100人」之一。

鄭博士現為新世界發展有限公司執行副主席兼聯席總經理；新世界中國地產有限公司、新世界百貨中國有限公司、周大福珠寶集團有限公司及國際娛樂有限公司執行董事；以及佐丹奴國際有限公司及現代傳播控股有限公司的非執行董事。

Mr Chris Ip is a Member of Yau Tsim Mong District Council (YTMDC). He serves as Chairman of the Traffic and Transport Committee of the YTMDC, as well as Chairman of the Arts and Culture Coordinating Committee of the YTMDC. He is also a Member of the Liquor Licensing Board, the Hospital Governing Committee of Queen Elizabeth Hospital, the Ethics Committee of Hong Kong East Cluster and the Yau Tsim Mong District Fight Crime Committee.

葉傲冬先生為油尖旺區議員，並擔任區議會轄下交通運輸委員會、文化藝術活動統籌委員會主席。他現為酒牌局、伊利沙伯醫院管治委員會、港島東醫院聯網倫理委員會以及油尖旺撲滅罪行委員會的成員。



Mr Chris IP Ngo-tung
葉傲冬先生

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MEMBERS (NON-PUBLIC OFFICERS) 成員(非公職人員)

Dr KAN Tai-keung, SBS
靳埭強博士, SBS

Dr Kan Tai-keung studied art and design and started his design career in 1967. He played an important role in the New Ink Movement in the 1970s. Dr Kan has won numerous prestigious awards around the world. He was elected as one of the Hong Kong Ten Outstanding Young Persons in 1979. Other important awards include Award of Urban Council Fine Art (1981), Gold Awards, International Art Competition, Los Angeles (1984), the First Prize at the 1st International Computer Art Biennale in Rzeszów, Poland (1995) and the Outstanding Artists and Designers of the 20th Century in the UK (2000). In 2005, he was conferred an Honorary Doctor of Design by The Hong Kong Polytechnic University. His works have received critical acclaim, and are frequently exhibited around the world and collected by prominent museums. He was the Dean of the Cheung Kong Art and Design School of Shantou University (2003-2011), and is now a member of the Alliance Graphique Internationale, an advisor of the Leisure and Cultural Services Department, and an Honorary Advisor of Hong Kong Museum of Art.

靳埭強博士研習藝術與設計，於1967年展開設計事業，是1970年代新水墨運動的活躍分子。靳博士獲獎無數，於1979年獲選香港十大傑出青年，其他重要獎項包括市政局藝術獎(1981)、美國洛杉磯國際藝術創作展金獎(1984)、波蘭第一屆國際電腦藝術雙年展冠軍(1995)，並獲英國選為20世紀傑出藝術家及設計師(2000)。他於2005年獲香港理工大學頒授榮譽設計學博士。靳博士的藝術作品備受讚譽，經常於世界各地展出，並獲主要藝術館收藏。靳博士曾出任汕頭大學長江藝術與設計學院院長(2003-2011)，現為國際平面設計聯盟會員、康樂及文化事務署藝術顧問及香港藝術館榮譽顧問。

Mr Leo Kung is a professional in banking and financial services. Currently, Mr Kung is Chairman of the Board of the Ocean Park Corporation. He is also Convener of the Trustees of the Helping Hand Charitable Trust and Director of the Board.

孔令成先生是銀行及金融服務業專才。他現為海洋公園董事局主席，亦是伸手助人協會慈善信託基金召集人及董事局董事。

Mr Leo KUNG Lin-cheng, BBS, JP
孔令成先生, BBS, JP

Mr Andrew Lam is an experienced urban design planner. During his tenure as an Executive Director of the Urban Renewal Authority, Mr Lam pioneered the concept of public engagement in urban planning and design. Mr Lam has served on the Committee on Museums and the Advisory Committee on the Revitalization of Historic Buildings, and is now Chairman of the Antiquities Advisory Board.

林筱魯先生是資深城市規劃師。他在任職市區重建局執行董事期間，倡議讓市民參與城市規劃及設計項目。他曾任博物館委員會及活化歷史建築諮詢委員會委員，現為古物諮詢委員會主席。

Mr Andrew LAM Siu-lo, JP
林筱魯先生, JPGOVERNANCE REPORT
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Mr Victor LO Chung-wing,
GBS, JP
羅仲榮先生, GBS, JP

Mr Victor Lo was a member of the Consultative Committee on the Core Arts and Cultural Facilities of WKCD and Convenor of the Museums Advisory Group. He is Chairman and Chief Executive of the Hong Kong-listed Gold Peak Industries (Holdings) Ltd. He currently serves as Chairman of the Board of the Hong Kong Design Centre, Chairman of CreateSmart Initiative Vetting Committee as well as a Board Member of PMQ Management Company Ltd. In addition, he is Chairman of the Board of The Hotel ICON Limited, which is the teaching and research hotel under The Hong Kong Polytechnic University. He is also a non-official member of the Economic Development Commission and Convenor of its Working Group on Manufacturing Industries, Innovative Technology, and Cultural and Creative Industries. He has also been appointed a non-official member of the Advisory Committee on Innovation and Technology. Mr Lo's interest spans a wide variety of visual arts forms, and he has been dedicated to the development of design and innovation.

羅仲榮先生曾擔任西九龍文娛藝術區核心文化藝術設施諮詢委員會成員及其轄下博物館小組的召集人。羅先生是香港上市公司金山工業(集團)有限公司主席兼總裁，並為香港設計中心董事會主席、創意智優計劃審核委員會主席及元創坊管理有限公司之董事。同時，他是香港理工大學教學酒店唯港薈有限公司(Hotel ICON)之董事會主席。亦為經濟發展委員會非官方委員及其轄下製造、高新科技及文化創意產業工作小組召集人，並獲委任為創新及科技諮詢委員會非官方委員。羅先生對不同形式的視覺藝術有廣泛興趣，並致力推動設計與創新。

Dr Lo Wai-kwok is a Legislative Councilor, representing the Engineering Functional Constituency. Dr Lo is very active in the community and has served many government organisations, professional bodies and trade associations. He was President of the Hong Kong Institution of Engineers in 2007/08 and was a Sha Tin District Councilor for many years. He is currently Chairman of the Hong Kong Quality Assurance Agency, a member of the Housing Authority, the Board of Hong Kong Science and Technology Parks Corporation, the Hong Kong Council for Testing and Certification, and the Board of the Hospital Authority. He is Vice Chairman of the Business and Professionals Alliance for Hong Kong, Chairman of the Hong Kong Green Strategy Alliance, and President of the Hong Kong Professionals and Senior Executives Association.

盧偉國議員為現任立法會議員(工程界功能界別)。盧議員熱心服務社會，曾參與多個政府諮詢委員會、工商科技組織及專業機構的工作。他曾任香港工程師學會2007/08年度會長，並出任沙田區議會議員多年。他現任香港品質保證局董事局主席、香港房屋委員會委員、香港科技園公司董事局成員、香港檢測和認證局成員及醫院管理局大會成員等公職。盧議員同時是香港經濟民生聯盟副主席、香港綠色策略聯盟主席，以及香港專業及資深行政人員協會會長。

Ir Dr The Honourable
LO Wai-kwok,
SBS, MH, JP
盧偉國議員, SBS, MH, JP

Mr Ma Fung-kwok is a Legislative Councilor, representing the Sports, Performing Arts, Culture and Publication Functional Constituency, Chairman of the Hong Kong Film Development Council, and the former Chairman of the Hong Kong Arts Development Council. He has deep knowledge of the operation of local and overseas performing arts groups as well as different modes of governance of performing arts venues. He was a member of the Consultative Committee on the Core Arts and Cultural Facilities of WKCD, and Deputy Chairman of the Council of HKAPA.

馬逢國議員為現任立法會議員(體育、演藝、文化及出版功能界別)及香港電影發展局主席，也是香港藝術發展局前主席。馬議員對本地及海外表演藝術團體的營運方式以及表演藝術場地的不同管治模式了解深厚。他曾擔任西九龍文娛藝術區核心文化藝術設施諮詢委員會成員，以及香港演藝學院校董會副主席。

The Honourable
MA Fung-kwok, SBS, JP
馬逢國議員, SBS, JP

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MEMBERS (NON-PUBLIC OFFICERS) 成員(非公職人員)

Dr Fredric MAO Chun-fai, BBS
毛俊輝博士, BBS

Dr Frederic Mao launched his acting and directing career with professional theatre companies in the United States. He is one of Hong Kong's most esteemed theatre masters, and was a member of the Consultative Committee on the Core Arts and Cultural Facilities of WKCD.

Dr Mao joined the School of Drama of HKAPA as Head of Acting when the Academy opened in 1985. He was Artistic Director of the Hong Kong Repertory Theatre from 2001 to 2008 and was bestowed the honour of Director Laureate upon his departure. He has received numerous awards, including five Best Director awards at the Hong Kong Drama Awards and Artist of the Year 1999 (Stage Director) from the Hong Kong Artists' Guild. He was awarded an Honorary Fellowship by HKAPA in 2005, an Honorary University Fellowship by Hong Kong Baptist University in 2007, and an Honorary Doctorate by HKAPA in 2014. Dr Mao currently serves as Convener of the Hong Kong-Taiwan Cultural Co-operation Committee, which presents *Hong Kong Week* in Taipei every year since 2012. Dr Mao has also been involved in the Xiqu Centre development, and was the Programme Curator for West Kowloon Bamboo Theatre 2014. In September 2014, Dr Mao took up the post of the Chair of School of Chinese Opera at HKAPA.

毛俊輝博士早年於美國從事專業舞台演與導工作，為最受尊崇的本地戲劇家之一，曾擔任西九龍文娛藝術區核心文化藝術設施諮詢委員會成員。毛博士於1985年香港演藝學院成立之始便出任戲劇學院表演系主任，並於2001至2008年期間擔任香港話劇團藝術總監，卸任後獲贈「桂冠導演」名銜。他曾獲多個舞台獎項，包括五度榮獲香港舞台劇獎「最佳導演」獎，以及香港藝術家聯盟頒發的「藝術家年獎1999」（舞台導演）。他於2005年及2007年分別獲香港演藝學院與香港浸會大學頒授榮譽院士及榮譽大學院士，並於2014年再獲香港演藝學院頒授榮譽博士。毛博士現為港台文化合作委員會召集人，該委員會自2012年起每年在台北舉辦「香港週」活動。毛博士亦參與西九戲曲中心的發展工作，並於2014年擔任「西九大戲棚」的藝術策劃。2014年9月毛博士應香港演藝學院的邀請，出任其新成立的戲曲學院院長一職。

Ms Cissy Pao is President of Cornes World Company Limited and Director of its associate companies. With a vision of integrating business and the arts, Ms Pao founded the Ferguson Lane in Shanghai, blending architecture, art and design, and dining outlets. She is also the Honorary President of Hong Kong-Shanghai Economic Development Association Ltd.

Graduated from the Washington University with a BA in art history and the Cleveland Institute of Art with a MFA degree in painting / sculpture, Ms Pao had been a painter and sculptor for years, and participated in numerous group and solo exhibitions. She went into business upon returning to Hong Kong in 1971, and has engaged in supporting local arts development. Ms Pao was a Council Member of the Hong Kong Arts Development Council in 1996-97, Chairman of Hong Kong Ballet from 1995 to 2007 and Chairman of Hong Kong Arts Centre from 2006 to 2012. In 2005, she founded Public Art Hong Kong where she serves as Chairman. She is now the Honorary President of Hong Kong Arts Centre and the Chairman Emeritus of Hong Kong Ballet. Ms Pao was conferred the Hong Kong Dance Award by the Hong Kong Dance Alliance in 2004 and the Montblanc de la Culture Arts Patronage Award in 2012 for her contributions to the arts in Hong Kong.

包陪麗女士是康世國際投資有限公司總裁及其聯營公司的董事。包女士致力結合商業及藝術，於上海創建武康庭，一個融匯建築、藝術與設計，以及餐飲店鋪的時尚生活小區。她亦是滬港經濟發展協會的名譽會長。

包女士先後於華盛頓大學及克里夫蘭藝術學院修讀藝術歷史及繪畫 / 雕塑，從事繪畫 / 雕塑創作多年，曾參與多項聯展及舉辦多次個展。1971年回港後專注商業發展，並致力支持本地藝術發展。她曾於1996-97年擔任香港藝術發展局委員，1995至2007年期間出任香港芭蕾舞團董事局主席；並於2006至2012年間擔任香港藝術中心主席。包女士於2005年創立非牟利機構香港公共藝術，並擔任其董事會主席至今。她現時為香港藝術中心名譽主席及香港芭蕾舞團名譽主席。包女士於2004年獲香港舞蹈聯盟頒授香港舞蹈年獎，並於2012年獲頒萬寶龍國際藝術贊助人大獎，以表彰她對香港藝術的貢獻。

Ms Cissy PAO Pui-lai, BBS
包陪麗女士, BBSGOVERNANCE REPORT
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Mr Philip TSAI Wing-chung, JP
蔡永忠先生, JP

Mr Philip Tsai is Vice Chairman of Deloitte China. He is a past President of the Hong Kong Institute of Certified Public Accountants, a Non-Executive Director of the Mandatory Provident Fund Schemes Authority, a Member of the Exchange Fund Advisory Committee, a Director of the Urban Renewal Fund Limited, a Director of Hong Kong Academy for Gifted Education, a Member of the Vetting Committee of the Professional Services Development Assistance Scheme, a Member of the Women's Commission, an Advisor of the Ombudsman, Hong Kong, a Member of the Registration Committee of the Chinese Gold and Silver Exchange, a Member of the 3RS Committee of the Hong Kong Airport Authority and a Member of the Share Registrars' Disciplinary Committee of the Securities and Futures Commission.

Mr Tsai is Chairman of the Hospital Governing Committee of the Hong Kong Red Cross Blood Transfusion Services, Chairman of the Governing Sub-committee of the Hong Kong Bone Marrow Donor Registry, a Director and Member of the Council of the Hong Kong Red Cross and a Member of the Dress Special Day Organising Committee of the Community Chest.

蔡永忠先生為德勤中國副主席。蔡先生為前香港會計師公會會長、強制性公積金計劃管理局非執行董事、外匯基金諮詢委員會成員、市區更新基金有限公司董事、香港資優教育學院董事、專業服務發展資助計劃評審委員會成員、婦女事務委員會成員、申訴專員顧問、香港金銀業貿易場註冊委員會成員、香港機場管理局三跑道系統委員會成員，以及證券及期貨事務監察委員會股份登記機構紀律委員會委員。

蔡先生現任香港紅十字會輸血服務中心醫院管治委員會主席、香港骨髓捐贈者資料庫管治分會主席、香港紅十字會董事兼理事會成員及香港公益金公益服飾日籌劃委員會成員。

Mr Wan Man-yee is a self-employed general practice surveyor with over 40 years of professional experience in project planning, management and construction of large-scale developments, and land administration. His current roles in public and community services include a Member of the Hong Kong Housing Authority, a School Manager of the Chi Lin Buddhist Secondary School, a School Manager of HKICC Lee Shau Kee School of Creativity, an Honorary President of Youth Outreach, and Vice President of the Hong Kong Federation of Youth Groups.

溫文儀先生為自僱產業測量師，擁有逾40年的專業測量師經驗，其專業業務範疇涵蓋項目規劃、大型工程管理及建築，以及土地行政工作。溫先生現時的公共及社區服務包括出任香港房屋委員會委員、佛教志蓮中學校董、香港兆基創意書院校董、協青社榮譽會長，以及香港青年協會副會長。

Mr WAN Man-yee, BBS, JP
溫文儀先生, BBS, JP

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**Dr the Honourable
Allan ZEMAN,
GBM, GBS, JP**
盛智文博士, GBM, GBS, JP

Dr Allan Zeman is Chairman of Lan Kwai Fong Group. He is also an independent Non-Executive Director of Pacific Century Premium Developments Ltd, Sino Land Company Limited, Tsim Sha Tsui Properties Limited, Global Brands Group Holding Limited, Television Broadcasts Limited and a Board Member of the Star Ferry Company Limited. Besides all the Board appointments in Hong Kong, Dr Zeman is an independent Non-Executive Director and Vice Chairman of Wynn Macau, Limited. He was formerly an independent Non-Executive Director of The Link Management Limited and a Non-Executive Director of Wynn Resorts, Limited.

Having lived in Hong Kong for over 40 years, Dr Zeman has been very involved in Government services as well as community activities. He was Chairman of Hong Kong Ocean Park from July 2003 to June 2014. He is the appointed member of the Economic Development Commission of Hong Kong, a Representative of Hong Kong, China to the Asia-Pacific Economic Cooperation Business Advisory Council, a Member of the General Committee of the Hong Kong General Chamber of Commerce, the Board of Governors of the Canadian Chamber of Commerce in Hong Kong and a Member of the Asian Advisory Board of the Richard Ivey School of Business, The University of Western Ontario.

Dr Zeman is a holder of Honorary Doctorate of Laws Degree from the University of Western Ontario, Canada. He is also a holder of Honorary Doctorate of Business Administration from City University of Hong Kong as well as Hong Kong University of Science and Technology.

盛智文博士是蘭桂坊集團主席。盛博士是盈科大衍地產發展有限公司、信和置業有限公司、尖沙咀置業集團有限公司、利標品牌有限公司、電視廣播有限公司的獨立非執行董事，以及天星小輪有限公司董事局成員。盛博士除了於香港擔任董事職務外，他亦是澳門博彩公司永利澳門有限公司的獨立非執行董事兼副主席。他曾為領匯管理有限公司之獨立非執行董事及Wynn Resorts, Limited之非執行董事。

盛博士於香港生活超過40年，身兼多項政府公職，同時亦一直熱心參與社會事務。他曾於2003年7月至2014年6月期間擔任海洋公園主席。現時為香港經濟發展委員會委員、亞太區經濟合作組織商貿諮詢理事會的中國香港代表、香港總商會理事會成員、香港加拿大商會理事會成員，以及西安大略大學毅偉商學院亞洲顧問委員會成員。盛博士持有加拿大西安大略大學榮譽法律博士學位、以及香港城市大學及香港科技大學榮譽工商管理博士學位。

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MEMBERS (PUBLIC OFFICERS) 成員(公職人員)



**The Honourable
TSANG Tak-sing, GBS, JP**
曾德成先生, GBS, JP
Secretary for Home Affairs
民政事務局局长

Mr Tsang Tak-sing was appointed as the Secretary for Home Affairs in July 2007. He had worked in the journalistic field for nearly 30 years before he joined the Government as a member of the Central Policy Unit.

曾德成先生於2007年7月獲委任為民政事務局局长。他曾是政府中央政策組成員。在政府任職之前，曾先生在新聞界工作將近30年之久。

Mr Paul Chan was appointed the Secretary for Development in July 2012.

Mr Chan is a Certified Public Accountant. He is a former President of the Hong Kong Institute of Certified Public Accountants and a former Chairman of The Association of Chartered Certified Accountants, Hong Kong.

Before joining the Government, Mr Chan held a number of public service positions including Member of the Legislative Council; Chairman of the Legal Aid Services Council; Board Member of the WKCD; non-official member of the Strategic Development Commission; Council Member of the Chinese University of Hong Kong and member of the Citizens Advisory Committee on Community Relations of the Independent Commission Against Corruption.

陳茂波先生於2012年7月獲委任為發展局局长。

陳先生是執業會計師。他是香港會計師公會前任會長和英國特許公認會計師公會香港分會前任主席。

在加入政府前，陳先生曾擔任多項公職，包括立法會議員、法律援助服務局主席、西九文化區管理局董事局成員、策略發展委員會非官方委員、香港中文大學校董會成員和廉政公署社區關係市民諮詢委員會委員。



**The Honourable
Paul CHAN Mo-po, MH, JP**
陳茂波先生, MH, JP
Secretary for Development
發展局局长



**Professor the Honourable
K C CHAN, GBS, JP**
陳家強教授, GBS, JP
Secretary for Financial Services
and the Treasury
財經事務及庫務局局长

Prof K C Chan was appointed the Secretary for Financial Services and the Treasury in July 2007. Before joining the Government, he was Dean of Business and Management of the Hong Kong University of Science and Technology. Prof Chan has also served on the Consumer Council, the Hong Kong Futures Exchange, the Commission on Strategic Development, the Commission on Poverty and the Hong Kong Council for Academic Accreditation.

陳家強教授於2007年7月出任財經事務及庫務局局长。在政府任職之前，他曾擔任香港科技大學工商管理學院院長。陳教授亦曾於消費者委員會、香港期貨交易所、策略發展委員會、扶貧委員會及香港學術評審局擔任公職。

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IV) Biographies of Senior Management

四) 高級管理人員簡歷



Mr Michael LYNCH CBE AM
連納智先生 CBE AM
Chief Executive Officer
行政總裁

Mr Lynch joined the WKCD in July 2011. He had a long and distinguished career in arts administration, serving as Chief Executive of the Sydney Opera House from 1998 to 2002 and then led the rejuvenation of London's Southbank Centre where he was Chief Executive from 2002 to 2009. He was a director of the Australian Broadcasting Corporation and a member of the Board of Film Victoria and the Myer Foundation while in Australia from 2009 to 2011. Mr Lynch was awarded an Order of Australia (AM) in the Queen's Birthday Honours List of 2001 for services to arts administration and as an advocate for Australian cultural life. In 2008, he was made a Commander of the British Empire (CBE) in the Birthday Honours for his services to the arts.

連先生於2011年7月加入管理局。他一直致力於藝術行政的工作，於1998至2002年出任悉尼歌劇院的行政總裁，於2002至2009年則擔任倫敦南岸中心的行政總裁，領導機構改革。他於2009至2011年在澳洲獲委任為澳洲廣播公司 (Australian Broadcasting Corporation) 董事，以及 Board of Film Victoria 和 Myer Foundation 的委員。連先生於2001年女皇壽辰授勳中獲頒授員佐勳章 (Order of Australia) (AM)，以表揚他對藝術行政的貢獻及積極宣揚澳洲的文化生活。2008年，他在女皇壽辰授勳中獲頒授司令勳章 (CBE)，表揚他在藝術作出的貢獻。

Mr Pescod joined the WKCD in October 2014. He has over 32 years of service with the Hong Kong Government in which he has served in various bureaux and departments, including the former Home Affairs Branch, the former Security Branch, the Lands Department, the former Urban Services Department, the former City and New Territories Administration, the former Civil Service Branch, the Tourism Commission, and the Efficiency Unit. He was Special Representative for Hong Kong Economic and Trade Affairs to the European Communities from 2006 to 2008, Permanent Secretary for Commerce and Economic Development (Communications and Technology) from 2008 to 2010, and Permanent Secretary for Transport and Housing (Housing) and Director of Housing from 2010 to 2014.

栢先生於2014年10月加入管理局。他擁有逾32年服務香港政府的經驗，曾在多個決策局及部門服務，包括前民政科、前保安科、地政總署、前市政總署、前政務總署、前公務員事務科、旅遊事務署及效率促進組。他於2006年至2008年出任香港駐布魯塞爾歐洲共同體特派代表；於2008年至2010年出任商務及經濟發展局常任秘書長(通訊及科技)，以及於2010年至2014年出任運輸及房屋局常任秘書長(房屋)兼房屋署署長。



Mr Duncan PESCOD, GBS, JP
栢志高先生, GBS, JP
Chief Operating Officer
營運總裁

Ms Wong joined the WKCD in August 2010. She was formerly the Head of Charities at the Hong Kong Jockey Club, where she was instrumental in conceptualising and initiating various major cultural, social and educational projects during her term of office. Ms Wong's first degree was Bachelor of Arts, majoring in music. She qualified as a solicitor in the UK and has practised law both in the UK and Hong Kong. She also pursued post-graduate studies in Psychology and a research degree in Social Work.

黃女士於2010年8月加入管理局。她在加入管理局前在香港賽馬會擔任慈善事務部主管一職，在任內推動及籌劃多項主要文化、社區及教育項目。黃女士除擁有文學士學位(主修音樂)之外，還在英國取得律師資格，曾在英國及香港從事法律工作。此外她亦在研究院修讀心理學及取得社會工作學的研究學位。



Ms Bonny WONG
黃寶兒女士
Director,
Chief Executive Officer's Office
行政總裁辦公室總監

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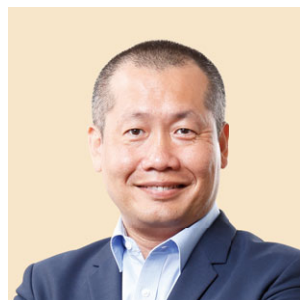
Dr Lars NITTVE
李立偉博士
Executive Director, M+
M+行政總監

Dr Nittve joined the WKCD in January 2011. He was formerly a director of the Moderna Museet from 2001 to 2010 and the first director of Tate Modern in 1998. Dr Nittve has close to 40 years of international experience as a director, curator and educator of the arts, serving at the University of Stockholm, the Rooseum – Center for Contemporary Art in Malmö, Sweden, and the Louisiana Museum of Modern Art in Humlebaek, Denmark. Dr Nittve was awarded an honorary PhD at Umeå University in Sweden and he was named professor at the same university in 2010.

李博士於2011年1月加入管理局。2001年至2010年期間，李博士出任斯德哥爾摩當代美術館總監，並在1998年出任倫敦泰特現代美術館的首任館長。李博士擁有近40年作為總監、策展人和藝術教育家的經驗，曾在斯德哥爾摩大學、瑞典馬爾默Rooseum當代藝術中心以及丹麥路易斯安那現代美術館擔任要職。李博士獲瑞典的Umeå University頒發榮譽博士學位，並於2010年成為該大學的教授。

Mr Yu joined the WKCD in June 2010. He was formerly the Chief Executive of the Hong Kong Arts Development Council. He had also worked with the Hong Kong Arts Centre for 13 years and worked as the Executive Director of the Hong Kong Arts Centre from 2000 to 2007. With over 27 years of experience in arts administration and management, Mr Yu was an Advisor of the Drama School of HKAPA, a Member of the Venue Partnership Committee of the Leisure and Cultural Services Department as well as a Member of the Performing Arts and Tourism Advisory Group of the Consultative Committee on the Core Arts and Cultural Facilities of WKCD.

茹先生於2010年6月加入管理局。他在此之前為香港藝術發展局行政總裁，曾在香港藝術中心任職13年，並於2000至2007年間出任香港藝術中心總幹事。茹先生擁有逾27年藝術行政管理經驗，亦曾擔任香港演藝學院戲劇學院顧問、康樂及文化事務署場地伙伴計劃委員會委員，以及西九龍文娛藝術區核心文化藝術設施諮詢委員會表演藝術與旅遊小組成員。



Mr Louis YU Kwok-lit
茹國烈先生
Executive Director,
Performing Arts
表演藝術行政總監



Dr CHAN Man-wai
陳文偉博士
Executive Director,
Project Delivery
項目推展行政總監

Dr Chan joined the WKCD in May 2010. He was formerly the Vice President (Projects and Facilities) of the Hong Kong Science and Technology Parks Corporation. He has over 30 years of experience overseeing the planning, construction, and management of large-scale development projects, both local and overseas.

陳博士於2010年5月加入管理局，他在加入管理局前為香港科技園公司的項目設施副總裁。陳博士擁有超過30年監督本港及海外大型發展項目的規劃、建造和管理的經驗。

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Ms Eva KWONG
鄺配嫻女士
Executive Director,
Human Resources
人力資源行政總監

Ms Kwong joined the WKCD in June 2010. She was formerly the Human Resources Manager for the CLP Power Hong Kong Limited, where she was in charge of the overall operations of the human resources department and change management for the company's Generation Business Group. She has over 20 years of management experience in public utilities and multi-national companies such as United Airlines, Kowloon-Canton Railway Corporation and Merck Sharp & Dohme (China) Limited.

鄺女士於2010年6月加入管理局。她在加入管理局前曾任中華電力有限公司發電業務的人力資源經理，負責人力資源部的整體運作及業務持續改進項目的管理。鄺女士擁有超過20年在公共事業及跨國公司的管理經驗，曾效力美國聯合航空公司、九廣鐵路公司以及默沙東(中國)有限公司。

Mr Tse joined the WKCD in December 2014. He has extensive experience in finance and accounting, operation management, business development and corporate governance areas. He formerly served as Vice President, Finance and Corporate Services of the Hong Kong Science and Technology Parks Corporation. Mr Tse previously held various senior finance and management positions within Jardine Matheson Group from 1990 to 2007 and started his professional career at Ernst & Young's Hong Kong and Sydney offices. He is a fellow member and a Council member of Hong Kong Institute of Certified Public Accountants, and is both a Chartered Accountant (Australia) and a Chartered Secretary.

謝先生於2014年12月加入管理局。他在財務及會計、營運管理、業務發展和企業管治方面，擁有豐富經驗。他曾任香港科技園公司的財務及企業服務副總裁。謝先生於1990至2007年在怡和集團出任財務及管理高層，亦於安永會計師事務所香港及悉尼的辦事處展開其會計師專業。他是香港會計師公會資深會員及理事會理事，同時為特許會計師(澳洲)及特許秘書。



Mr Richard TSE Kin-pang
謝建朋先生
Executive Director, Finance
財務行政總監

Mr Randall joined the WKCD in April 2010. He was formerly a senior legal adviser with the Hong Kong Government from where he was seconded to the Provisional Airport Authority and the New Airport Project Co-ordination Office. He was then the Senior Legal Adviser (Projects) for the KCRC and the Principal Legal Adviser (Projects and International Business) for the MTR Corporation.

駱先生於2010年4月加入管理局。他曾在政府擔任高級法律顧問，期間借調臨時機場管理局及前新機場工程統籌處。其後駱先生出任九廣鐵路公司高級法律顧問，及港鐵公司項目及國際業務首席法律顧問。



Mr Michael RANDALL
駱基道先生
General Counsel
總法律顧問

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Ms Emily CHAN
陳鳳英女士
Chief Technology Officer
資訊及通訊科技總監

Ms Chan joined the WKCD in March 2014. She was formerly the Director of Business Technology at the Hong Kong Disneyland where she led a motivated and business-oriented IT team that creates business value by leveraging technology as well as delivering optimal efficiencies and services. She has more than 30 years of experience in IT, and her experience includes more than 20 years of progressively larger leadership roles in Fortune 500 companies.

陳女士於2014年3月加入管理局。她曾任香港迪士尼樂園商業科技部總監，任內帶領資訊科技團隊積極提高資訊技術和優化服務質素，為企業創造商業價值。陳女士在資訊科技領域擁有超過30年經驗，曾於全球500強企業中從事超過20年的管理工作。

Mr Jayasekera joined the WKCD in January 2013. He was formerly Director of Communications and Digital Strategy at London's Sadler's Wells Theatre where he managed the marketing, press, publications, ticket office and digital teams across the venue's three theatres. Prior to this he worked for the theatre and entertainment advertising agencies Dewynters, McCabes and M&H Communications for a wide variety of clients including the Royal Opera House, National Theatre and Barbican and on numerous West End musicals and plays. In the digital arena in 2012 he worked on the creation of the Space, a new BBC / Arts Council digital broadcast platform, building on his extensive digital experience which began in 2001 when he worked for onlineclassics.com, one of the world's first websites offering full-length streamed arts content. He has also served on the boards of East London Dance, Dance East and the Gate Theatre in the UK and is a regular international speaker on Arts Marketing, Branding and Digital.

賈先生於2013年1月加入管理局。他在此之前擔任倫敦Sadler's Wells Theatre的傳訊及資訊科技策略總監，負責管理場地轄下三個劇院的市場推廣、傳訊、出版、票務及數碼科技團隊。他曾於Dewynters、McCabes及M&H Communications等多間推廣劇場及娛樂節目的廣告公司工作，期間與皇家歌劇院、英國國家劇院及Barbican等藝術機構合作，並參與推廣多齣倫敦西區音樂劇和戲劇。他在數碼推廣方面有豐富經驗，2001年在onlineclassics.com工作，該網站為全球最先提供網上串流藝術內容的平台之一，其後於2012年參與創立英國廣播公司(BBC) / 藝術委員會嶄新的數碼廣播平台The Space。他曾擔任英國East London Dance、Dance East及The Gate Theatre的董事，並常於世界各地就藝術推廣、品牌及數碼推廣等議題發表演講。



Mr Kingsley JAYASEKERA
賈景龍先生
Director, Communications
and Marketing
傳訊及推廣總監



Staff of the West Kowloon Cultural District Authority
西九文化區管理局全體員工

B. COMMITTEES AND CONSULTATION PANEL

I) Functions and Conduct of Business

Seven Committees, namely Executive Committee, Development Committee, Performing Arts Committee, Museum Committee, Remuneration Committee, Investment Committee and Audit Committee, as well as the Consultation Panel are established under the Board.

The Committees generally follow the Standing Orders and Code of Conduct adopted by the Board in conducting their own businesses.

The Consultation Panel also adopts a set of Guidelines governing its conduct of business. The Consultation Panel is to hold at least one meeting each year and any such meeting is to be open to the public.

Executive Committee

The Executive Committee (ExCom) was set up in February 2013 under the Board and above the rest of the committees to provide timely steer on overall strategy and planning issues, to monitor the progress of major projects and to ensure coordination of activities and alignment of purposes among the committees. It is also responsible for overseeing the financial position of the WKCD in connection with the WKCD project and provides guidance to the Management in respect of funding strategy. ExCom comprises the chairmen of various committees, Secretary for Home Affairs and the Chief Executive Officer of the WKCD. ExCom held five meetings during the reporting year.

Development Committee

The key functions of the Development Committee (DC) are to advise the Board on the overall policies and strategies relating to the project planning and development of WKCD, to recommend to the Board a Programme of Implementation of individual building and infrastructure projects as contained in the Development Plan for WKCD, and to advise the Board on the viability of the proposed facilities. DC also considers the construction progress, hiring and management of consultants and contractors, and related contractual matters for the planning, design and construction either of individual projects or of WKCD as a whole.

乙. 委員會及諮詢會

一) 職能及運作

董事局下設七個委員會，分別為行政委員會、發展委員會、表演藝術委員會、博物館委員會、薪酬委員會、投資委員會及審計委員會；另外還成立了諮詢會。

委員會一般以董事局採納的《會議常規》及《行為守則》作為履行職務的依據。

諮詢會同時採納一套運作指引，每年最少舉行一次會議，並全部公開進行，歡迎公眾旁聽。

行政委員會

行政委員會於2013年2月成立，為董事局轄下而委員會之上的架構，負責督導管理局的整體策略及規劃事宜、監察主要項目的進度，以及協調董事局轄下各委員會的工作。此外，行政委員會亦負責監察西九項目的財務狀況，並向管理層就融資策略提供指導。行政委員會成員包括各委員會主席、民政事務局局長以及管理局行政總裁。行政委員會於年內舉行了五次會議。

發展委員會

發展委員會的主要職能，是就西九規劃及發展的整體政策和策略向董事局提供意見，向董事局推薦西九發展圖則內的個別建築及基建項目實施時間表，並就擬建設施的可行性向董事局提供建議。發展委員會亦會審閱施工進度、顧問公司及承建商的聘用及管理，以及個別項目或西九整體規劃、設計及建造相關的合約事宜。

Under this purview, DC held 10 meetings during the reporting year to deliberate on the following issues:

Procurement and Management of Consultancies

- Consultancy Services for Hotel, Office, Residential Enabling Study in Artist Square Development Area
- Consultancy Services for Design Work for Lyric Theatre and its Extended Basement in Zone 3B
- Modifications of Facility Framework for Batch 2 Performing Arts Venues and Revised Project Scope for Lyric Theatre
- Revised Scope for Consultancy Services for Lyric Theatre
- Consultancy Services for Traffic Operation Plan
- Consultancy Agreement for Facility Management Studies for WKCD
- Information and Communications Technology (ICT) Consultancy Agreement – Applications Programme Management Office, Package 1
- ICT Managed Services Contract – Application Hosting Services

Infrastructure and Interfacing Consultancies

- Services for Detailed Design of the District Cooling System (DCS) and Associated Services for Construction and Installation of the DCS
- Proposed ICT Service Portfolios and its Organisation to Support the Development of WKCD

Implementation

- Main Works Contract for Xiqu Centre
- Foundation Works Contract for M+
- Procurement Strategy for M+ Main Works Contract
- M+ Main Works Construction Programme Duration and Management of Contingency
- Other Arts and Cultural Facilities in M+
- Implementation of the Integrated Basement
- Retail, Dining and Entertainment (RDE) Parameters for the Park
- Procurement Strategy for the Park and Black Box Theatre Main Works Contract
- Main Works Contract for Arts Pavilion
- Construction Works Contract for West Kowloon Nursery Park
- Consultancy Services for Detailed Design and Implementation of Car Park underneath the M+ Interfacing Park and Promenade South of M+
- Foundation Works for Interfacing Car Park and Sewage Pumping Station
- Short Term Tenancy Matters within the WKCD Site
- Placement of an “Owner Controlled” Insurance Programme (OCIP) for Construction Projects of WKCD

因應上述職務範疇，發展委員會舉行了10次會議，處理以下事宜：

聘用及管理顧問公司

- 藝術廣場發展區酒店、辦公室、住宅前置研究顧問服務
- 演藝劇場及其於3B區的地庫延伸部分之設計工作顧問服務
- 第二批表演藝術場地的設施架構修訂及演藝劇場的修訂項目範圍
- 修訂演藝劇場顧問的服務範圍
- 交通營運計劃顧問服務
- 西九設施管理研究顧問協議
- 資訊及通訊科技顧問協議 —— 應用項目管理辦公室方案1
- 資訊及通訊科技管理服務合約 —— 應用程式寄存服務

基建及銜接事宜顧問

- 區域供冷系統詳細設計及其相關的建築及安裝服務
- 建議的資訊及通訊科技服務組合及其組織以支援西九發展

項目推展

- 劇曲中心主要工程合約
- M+博物館地基工程合約
- M+博物館主工程合約的採購策略
- M+博物館主工程建築進度及應急管理
- M+博物館內的其他文化藝術設施
- 綜合地庫的推展工作
- 西九公園的零售、餐飲及消閒設施發展參數
- 西九公園及黑盒劇場主工程合約的採購策略
- 小型藝術展館的主工程合約
- 西九苗圃公園的建築工程合約
- 位於M+與西九公園銜接處地下停車場及M+南面海濱長廊之詳細設計及推展工作的顧問服務
- 銜接停車場及污水抽水站的地基工程
- 西九用地短期租約事宜
- 為西九建築項目購買保險

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The ICT Subcommittee is under DC to oversee the conceptualisation and formation of an ICT strategy for WKCD, to explore the opportunities of deploying ICT in arts and culture for WKCD prior to facilities coming on stream and to provide guidance and ongoing strategic recommendations on ICT in arts and culture.

During 2014/15, the ICT Subcommittee met twice and endorsed the structure of ICT Department and ICT service portfolios for WKCD.

With the Chief Technology Officer taking over the steering as well as the implementation of the strategic ICT plans for WKCD, the ICT Subcommittee had been disbanded from 1 January 2015.

Planning, Landscape and Urban Design Review Panel

The Review Panel was set up under DC in April 2013 to support and maintain the overall design integrity for WKCD. It was renamed Planning, Landscape and Urban Design Review Panel in April 2014 to reflect its extended purview in overseeing the design and development process of the Park Development and other public spaces. A total of six meetings were held during the year to review the design of the Batch 1 and 2 facilities and the Artist Square Development Area.

Working Group on Park and Public Open Space Management

In order to strengthen DC's capacity to oversee the development and subsequent management of the Park, the Working Group on Park Development was revived to become the Working Group on the Park and Public Open Space Management in February 2015. The Working Group is tasked to monitor the development of the temporary nursery park and the permanent park; and the subsequent management of the Park and other public open space, as well as interface with other venues in WKCD. The first meeting of the Working Group was held on 30 March 2015.

Performing Arts Committee

The principal functions of the Performing Arts Committee (PAC) are to formulate the vision, mission and mode of governance of Performing Arts venues for approval by the Board. It also recommends to the Board strategies and policies for the operation of the Performing Arts venues. Four meetings were held during the reporting year.

資訊及通訊科技小組委員會

資訊及通訊科技小組委員會是發展委員會轄下的小組委員會，負責構思和制定西九的資訊及通訊科技策略；在西九設施落成前，開拓在文化藝術方面運用資訊及通訊科技的機會；以及就文化藝術的資訊及通訊科技方面，提供指導和持續的策略性建議。

於2014/15年度，資訊及通訊科技小組委員會舉行了兩次會議，並通過資訊及通訊科技部的組織架構及西九的資訊及通訊科技服務組合。

鑒於資訊及通訊科技總監已接手督導和推行西九的資訊及通訊科技策略，資訊及通訊科技小組委員會已於2015年1月1日起解散。

規劃、景觀及城市設計檢討小組

檢討小組於2013年4月在發展委員會之下成立，以支援和維持西九的整體設計完整性。小組於2014年4月易名為規劃、景觀及城市設計檢討小組，以反映其在監察西九公園和其他公共空間的設計及發展過程方面的延伸職權範圍。年內，小組共舉行了六次會議，檢討第一及第二批設施以及藝術廣場發展區的設計。

西九公園及公眾休憩用地管理工作小組

為加強發展委員會在監察西九公園的發展和後續管理方面的職能，西九公園發展工作小組於2015年2月易名為西九公園及公眾休憩用地管理工作小組。工作小組的職責包括監察臨時苗圃公園和永久公園的發展、西九公園和其他公眾休憩用地的後續管理，以及與西九其他場地的銜接。工作小組的首次會議已於2015年3月30日舉行。

表演藝術委員會

表演藝術委員會的主要職務是制訂西九表演藝術場地的願景、使命及管治模式，再交由董事局審批，並就表演藝術場地的營運策略及政策向董事局提出建議。委員會於年內舉行了四次會議。

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With the construction work commenced in 2013, PAC reviewed the Xiqu Centre Business Strategy, which served as a framework and guide for ongoing and future business discussion and corporate plan preparation. PAC also approved the artistic positioning and mode of governance for Freespace, which targets to test out new models of creative production, presentation, management, and audience engagement. This provides the basis for the formulation of the artistic and business strategy for Freespace. PAC endorsed the reconfiguration of Lyric Theatre, Centre for Contemporary Performance and Medium Theatre II, and their incorporation into Lyric Theatre Complex. To support the development of the venues, PAC also discussed and advised on the interim programmes with artistic strategies falling into four main categories, namely artistic and professional development; exchange and networking; audience building, learning and participation; as well as research and development.

PAC's views and endorsement were also sought on the Street Performance Guidelines developed by the Performing Arts Department. Views from relevant stakeholders, members of the 18 District Councils and public were also incorporated into the WKCD's new WKCD (Public Open Space) Bylaw and associated guidelines.

Finally, to prepare for the operation of the venues in the coming years, PAC has reviewed the work and milestones which the Performing Arts Department had accomplished in the past three years, as well as reviewed, discussed and advised on the work plan, tasks and objectives for different areas in 2015. As an iterative process, views collected from PAC would help the WKCD in refining the hardware and software development.

Museum Committee

The Museum Committee (MC) formulates and recommends to the Board the strategies and policies for planning, developing and operating M+ and the Exhibition Centre (EC). One subcommittee, namely the Interim Acquisition Committee (IAC), is established under the MC.

During 2014/15, MC met five times and in these meetings, MC focused on reviewing the M+ Acquisition Policy, and considering the proposed activities and budgets of M+ for the coming three financial years as well as an innovative virtual curatorial platform proposed for the museum. MC considered and approved various acquisition proposals recommended by IAC. It also received regular updates on the outgoing loans on the M+ Collection and reports from the M+ Management on the latest development of M+, including its manpower plan, the M+ building and the Arts Pavilion.

隨着戲曲中心的建築工程於2013年展開，表演藝術委員會已檢討其業務策略，作為持續和未來業務討論與事務計劃準備的架構和指引。表演藝術委員會亦已審批自由空間的藝術定位和管治模式，其目標是試驗創意製作、展示、管理和觀眾參與的新模式。該架構為自由空間制訂藝術和業務策略提供基礎。表演藝術委員會通過重組演藝劇場、當代表演中心和中型劇場II，將三者合併為演藝綜合劇場。為支援各場地的發展，表演藝術委員會亦討論臨時節目，並提供建議，而當中的四大藝術策略分別為藝術與專業發展、交流與建立網絡、拓展觀眾群與觀眾的學習和參與，以及研究與發展。

表演藝術委員會亦就表演藝術部制訂的《街頭表演指引》表達意見和支持。相關持份者、18區區議會的議員和公眾人士的意見，均已納入管理局新訂的《西九文化區（公眾休憩用地）附例》及相關指引。

最後，為準備場地於未來數年陸續投入運作，表演藝術委員會檢討了表演藝術部過去三年的工作和發展里程碑，並檢討、討論和建議2015年不同範疇的工作計劃、任務及目標。表演藝術委員會持續收集到的意見將有助管理局完善硬件和軟件發展。

博物館委員會

博物館委員會負責制訂及向董事局建議有關規劃、發展及營運M+及展覽中心的策略和政策。博物館委員會轄下設有一個小組委員會，即臨時購藏委員會。

於2014/15年度，博物館委員會舉行了五次會議，主要檢討M+購藏政策，並考慮M+未來三個財政年度的活動建議及預算，以及為博物館建立創新虛擬策展平台的建議。博物館委員會亦考慮和審批臨時購藏委員會推薦的多個購藏建議，並定期備悉M+外借藏品的情況。此外，M+管理層亦會就人力資源計劃、M+大樓及小型藝術展館等範疇的最新發展向博物館委員會匯報。

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IAC is an interim arrangement to consider and approve as well as to make recommendations to MC and the Board in relation to the acquisitions of M+ prior to a new governance structure of M+ being put in place. IAC held seven meetings during 2014/15 and in these meetings, IAC considered and approved various acquisitions for the M+ Collection. Reports on the acquisitions approved by the Executive Director of M+ and IAC were made to MC and the Board on a regular basis. IAC also conducted a review on the M+ Acquisition Policy and had thorough discussions on subjects including strategy for the moving image collection, art in the Park at WKCD and acquisition case studies.

Remuneration Committee

The Remuneration Committee (RC) is responsible for making recommendations to the Board on organisational structure and policies regarding staffing, remuneration, employment, disciplinary and dismissal with reference to the WKCD's overall goals and objectives. It also oversees any other matters related to the remuneration, allowances or benefits made available to employees, former employees or their dependants referred or assigned to it by the Board.

RC held three meetings during the reporting year and deliberated a total of 13 papers, including those by circulation, and had undertaken major tasks as described below.

Remuneration Systems and Employee Benefits

RC endorsed and recommended to the Board the 2015 pay review for all eligible employees including senior executives to ensure the Authority is able to attract, retain and motivate staff to deliver the WKCD's vision and mission. RC also endorsed a revised Annual Leave Policy to enhance the general staff's entitlement to paid annual leave.

Appointment and Employment Contract Renewal of Senior Executives

RC reviewed the appointment of Senior Executives of the WKCD, including Chief Operating Officer, Executive Director, Finance and Director, Commercial. It also made recommendations to the Board on the terms and conditions of the employment. RC also endorsed the employment contract renewal and gratuity payment for a senior executive as proposed by the Chief Executive Officer.

Organisation Structure

In order to advance the function of ICT in WKCD to be led by the new Chief Technology Officer, RC endorsed and recommended to the Board the organisation structure of the ICT Department and its governance structure.

臨時購藏委員會於M+的新管治架構正式成立前，負責審閱、批核及向博物館委員會和董事局建議有關M+的購藏事宜。臨時購藏委員會於2014/15年度舉行了七次會議，並審批多項M+購藏建議。M+行政總監及臨時購藏委員會亦就其核准的購藏定期向博物館委員會及董事局匯報。臨時購藏委員會亦檢討了M+收藏藏品政策，並深入討論流動影像藏品的策略、西九公園的藝術元素，以及購藏個案研究等議題。

薪酬委員會

薪酬委員會負責根據管理局的整體目標和目的，就組織架構及有關人手編製、薪酬、聘用、紀律及解僱的政策，向董事局提供建議，同時監督由董事局轉介或指派處理任何關於提供予管理局僱員、前僱員或其家屬的薪酬、津貼或福利事宜。

薪酬委員會於本財政年度舉行了三次會議，並審閱13份包括以傳閱方式提交的文件，以及完成下列重要工作：

薪酬制度和僱員福利

薪酬委員會通過及向董事局建議2015年包括高級行政人員在內的所有合資格僱員的薪酬檢討，以確保管理局能夠招攬、挽留和推動員工以實現管理局的願景和使命。薪酬委員會年內亦通過經修訂的年假政策，以增加一般員工所享有的有薪年假。

委聘及續聘高級行政人員

薪酬委員會檢討高級行政人員的委聘，包括營運總監、財務行政總監及商務總監，並向董事局建議他們的聘用條款。薪酬委員會亦通過行政總裁就一位高級行政人員的續聘合約及約滿酬金事宜提出之建議。

組織架構

為提升由資訊及通訊科技總監領導的西九資訊及通訊科技職能，薪酬委員會通過及向董事局建議資訊及通訊科技部的組織及管治架構。

GOVERNANCE REPORT
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The WKCD has undergone and will continue to undergo significant change as it evolves to meet the current and future challenges of delivering a highly complex project over the next three to five years. RC endorsed to develop a continuous and interactive human resources management strategy to keep the organisation as a whole appropriately matching with the changing financial, political and social environment internally and externally. The strategic agenda includes: Resourcing Strategy, Capacity Building and Management; Reward Strategy and Performance Management.

Investment Committee

The principal functions of the Investment Committee (IC) are to advise the Board on the investment objectives, guidelines and strategies of the Authority, as well as to monitor and oversee the performance of investments made by the Authority.

IC held five meetings during the reporting year and considered a total of 23 papers, including those by circulation, and had undertaken major tasks as described below.

Reviewing Investment Strategy and Monitoring Performance

IC reviewed the quarterly and annual performance of the Authority's investment portfolio with due considerations given to asset allocation, cash flow projections and prevailing market conditions. Revisions to investment strategy and funds allocation considered necessary, as described below, were endorsed and recommended to the Board.

Maintaining a Highly Liquid Portfolio

Conscious of the cash flow needs as the Authority is entering its development phase and in light of the potential interest rate rise in the US, IC endorsed and recommended to the Board an investment strategy focusing on placements with the Exchange Fund and bank deposits, which are capital preserved.

2015/16年度策略議程

西九項目非常複雜，為應付此項目於現時及往後三至五年的推展所帶來的挑戰，管理局已經歷並將持續作重大轉變。薪酬委員會通過制訂持續和互動的人力資源管理策略，從而讓機構整體恰當地配合內外不斷改變的金融、政治和社會環境。此策略議程包括：人力資源配置策略、人才發展規劃和管理；薪酬策略和績效管理。

投資委員會

投資委員會的主要職責是就管理局的投資目標、指引及策略向董事局提出意見，以及監察和監督管理局的投資表現。

投資委員會在年內舉行了五次會議及審閱了23份包括以傳閱方式提交的文件，並完成下列的主要工作：

檢討投資策略及監察投資表現

投資委員會在檢閱管理局投資組合的季度及年度表現同時，因應資產配置、現金流預測及當時市場環境，向董事局提出修訂投資策略及基金配置的相關建議如下。

保持投資組合高流動性

為了應付管理局進入發展階段的現金流需要，加上美國利率上升的潛在可能，投資委員會通過及向董事局建議，在投資策略上集中於外匯基金存款及銀行存款的保本投資。

GOVERNANCE REPORT
管治報告Managing Foreign Exchange Risks

To prudently manage the foreign exchange risks of the investment portfolio and to prepare for the capital expenditure payments in the coming years, IC endorsed to convert part of the USD and RMB investments / deposits into HKD, bringing down the investment portfolio's USD and RMB exposures from 14% and 17% to 10% and 13% respectively. The portfolio's total non-HKD exposure was reduced by 8% from 31% to 23%.

Reviewing Bank Counterparty Risks

To regularly manage the Authority's bank counterparty risks, IC also reviewed the Authority's approved list of banks twice during the year.

Audit Committee

The Audit Committee (AC) considers and advises on financial and audit matters of the Authority. AC held four meetings during the reporting year. It reviewed the statement of accounts for the year ended 31 March 2014 for approval of the Board.

AC also endorsed the audit strategy and work plan of Internal Audit for 2015/16 and reviewed reports on internal audit reviews conducted during 2014/15 to evaluate and improve internal controls covering the following operational areas of the Authority:

- Procurement and Payment of Non-Capital Items (Tendering and Variations of Contracts)
- Procurement and Payment of Non-Capital Items (Direct Purchase and Low Value Services and Goods Purchase)
- The use of Single Quotations (Follow-Up Review)
- Museum Collections Management
- Project Management of Site Office and Temporary Access Road

In addition, AC reviewed and made recommendations to the Board on the following:

- Hedging Payments in Foreign Currencies
- Revisions to Bank Authorised Signatories
- Use of Internet Banking for Cheque Outsourcing and Fund Transfer between the Authority's Bank Accounts
- Guidelines for Approving Entertainment Expenses and Reimbursement of Entertainment Expenses
- Guidelines for Provision of Gifts
- Guidelines for Acceptance of Sponsored Official and Private Visits outside Hong Kong
- Guidelines for Duty Visits outside Hong Kong

管理外匯風險

為了審慎管理投資組合的外匯風險，以及為未來數年支付資本開支作準備，投資委員會通過將部分美元和人民幣投資 / 存款兌換回港元，令投資組合的美元和人民幣比重由14%和17%分別降至10%和13%，因此非港元總比重由31%降低8%至23%。

檢討銀行交易對手風險

為管理銀行交易對手風險，投資委員會年內兩度檢討管理局的認可銀行名單。

審計委員會

審計委員會負責審閱管理局的財務及審計事宜，並提供相關建議。審計委員會在年內舉行了四次會議，包括審議截至2014年3月31日止年度的帳目報表，呈交董事局批准。

審計委員會亦通過2015/16年度的審計策略及內部審計部工作計劃，以及審閱2014/15年度的內部審計檢討報告，評估及改善對管理局以下營運範疇的內部監控：

- 非資本項目的採購和付款(招標和合約變更)
- 非資本項目的採購和付款(直接購置和低價服務及貨品購置)
- 單一報價的使用(跟進檢討)
- 博物館藏品管理
- 工地辦公室及臨時接駁道路的項目管理

此外，審計委員會就以下事項進行了檢討並向董事局作出建議：

- 對沖外幣付款
- 修改銀行獲授權簽署人
- 使用網上銀行進行支票代發和管理局銀行帳戶之間的轉帳
- 批准酬酢開支和報銷酬酢開支指引
- 餽贈禮物指引
- 接受贊助離港公務和私人訪問指引
- 離港公幹指引

GOVERNANCE REPORT
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The Consultation Panel (CP) was established by the Board under section 20 of the WKCD Ordinance to gather public views on matters related to the functions of the WKCD. With the re-appointment of CP Chairman with effect from 1 March 2015, CP is currently composed of 16 members (including the Chairman) coming from different sectors of the community with relevant knowledge and experience. Meetings of CP are open to the public. Discussion papers and minutes of meetings of CP are available on the WKCD website.

Four CP meetings were held during the reporting year. Issues discussed included the Park Engagement Exercise and its preliminary results, the role of the CP going forward, WKCD (Public Open Space) Bylaw, update on the Park development, including its design, use and management, M+ Acquisition Policy and its approach, exhibition of the M+ Collection, and engagement of the youth and the community.

In addition, a Working Group on Engagement of Youth and the Community chaired by Ms Ada Wong was set up in December 2014. It serves to take forward initiatives focused on growing awareness about the WKCD project among the youth and the community and devise implementation plans.

諮詢會

董事局根據《西九文化區管理局條例》第20條設立了諮詢會，收集公眾對有關管理局職能事宜的意見。諮詢會的現任主席獲再度委任，新任期由2015年3月1日開始。連同主席在內，諮詢會現由16名來自不同界別、具備相關知識和經驗的成員組成。諮詢會的會議開放予公眾人士參加，討論文件及會議紀錄載於西九網站，供公眾查閱。

諮詢會在年內舉行了四次會議，討論事項包括西九公園公眾意見調查及初步結果；諮詢會往後的角色；《西九文化區(公眾休憩用地)附例》；西九公園的最新發展，包括設計、用途和管理；M+收藏藏品政策及方向；M+藏品的展覽，以及青少年與社區參與。

此外，諮詢會於2014年12月成立了青少年與社區參與工作小組，由黃英琦女士擔任主席，專責推展為增進青少年與社區人士了解西九發展的項目，並制定執行計劃。

II) Membership List

Board of the West Kowloon Cultural District Authority
西九文化區管理局董事局

CHAIRMAN 主席

The Honourable Mrs Carrie LAM CHENG Yuet-ngor, GBS, JP
Chief Secretary for Administration
政務司司長 林鄭月娥女士, GBS, JP

二) 成員名單

VICE-CHAIRMAN 副主席

The Honourable Ronald ARCULLI, GBM, GBS, JP
夏佳理先生, GBM, GBS, JP

MEMBERS (NON-PUBLIC OFFICIERS) 成員 (非公職人員)

Dr Adrian CHENG Chi-kong (since 23 October 2014)
鄭志剛博士 (任期由2014年10月23日起)

Mr Raymond FUNG Wing-kee, JP (until 22 October 2014)
馮永基先生, JP (任期至2014年10月22日)

Mr Chris IP Ngo-tung
葉傲冬先生

Dr KAN Tai-keung, SBS (since 23 October 2014)
靳埭強博士, SBS (任期由2014年10月23日起)

Mr Leo KUNG Lin-cheng, BBS, JP
孔令成先生, BBS, JP

The Honourable Jeffrey LAM Kin-fung, GBS, JP
(until 22 October 2014)
林健鋒議員, GBS, JP (任期至2014年10月22日)

Mr Andrew LAM Siu-lo, JP
林筱魯先生, JP

Professor LEE Chack-fan, GBS, JP (until 22 October 2014)
李焯芬教授, GBS, JP (任期至2014年10月22日)

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羅仲榮先生, GBS, JP

Ir Dr the Honourable LO Wai-kwok, SBS, MH, JP
(since 23 October 2014)
盧偉國議員, SBS, MH, JP (任期由2014年10月23日起)

The Honourable MA Fung-kwok, SBS, JP
馬逢國議員, SBS, JP

Dr Fredric MAO Chun-fai, BBS (since 23 October 2014)
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包陪麗女士, BBS (任期由2014年10月23日起)

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單仲偕議員, SBS, JP (任期至2014年10月22日)

Professor Jenny SO Fong-suk (until 22 October 2014)
蘇芳淑教授 (任期至2014年10月22日)

Mr Philip TSAI Wing-chung, JP
蔡永忠先生, JP

Mr WAN Man-yee, BBS, JP (since 23 October 2014)
溫文儀先生, BBS, JP (任期由2014年10月23日起)

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葉詠詩女士, BBS, JP (任期至2014年10月22日)

Mr Danny YUNG Ning-tsun (until 22 October 2014)
榮念曾先生 (任期至2014年10月22日)

Dr the Honourable Allan ZEMAN, GBM, GBS, JP
盛智文博士, GBM, GBS, JP

Board of the West Kowloon Cultural District Authority
(Continued)
西九文化區管理局董事局 (續)

Executive Committee
行政委員會

CHAIRMAN 主席

The Honourable Ronald ARCULLI, GBM, GBS, JP
Chairman of the Development Committee
發展委員會主席 夏佳理先生, GBM, GBS, JP

MEMBERS (PUBLIC OFFICERS) 成員 (公職人員)

The Honourable TSANG Tak-sing, GBS, JP
Secretary for Home Affairs
民政事務局局长 曾德成先生, GBS, JP

Alternate 候補: Mrs Betty FUNG CHING Suk-ye, JP
Permanent Secretary for Home Affairs
(since 14 July 2014)
民政事務局常任秘書長 馮程淑儀女士, JP
(任期由2014年7月14日起)

Mr Raymond YOUNG Lap-moon, GBS, JP
Permanent Secretary for Home Affairs
(until 30 June 2014)
民政事務局常任秘書長 楊立門先生, GBS, JP
(任期至2014年6月30日)

The Honourable Paul CHAN Mo-po, MH, JP
Secretary for Development
發展局局长 陳茂波先生, MH, JP

Alternate 候補: Mr WAI Chi-sing, GBS, JP
Permanent Secretary for Development (Works)
發展局常任秘書長 (工務) 韋志成先生, GBS, JP

Professor the Honourable K C CHAN, GBS, JP
Secretary for Financial Services and the Treasury
財經事務及庫務局局长 陳家強教授, GBS, JP

Alternate 候補: Mr James LAU, JP
Under Secretary for Financial Services and
the Treasury
財經事務及庫務局副局長 劉怡翔先生, JP

EX-OFFICIO MEMBER 當然成員

Mr Michael LYNCH CBE AM
Chief Executive Officer, WKCD
西九文化區管理局行政總裁 連納智先生 CBE AM

MEMBERS 成員

Mr Leo KUNG Lin-cheng, BBS, JP
Chairman of the Investment Committee
投資委員會主席 孔令成先生, BBS, JP

Mr Andrew LAM Siu-lo, JP
Chairman of the Remuneration Committee (since 28 November 2014)
薪酬委員會主席 林筱魯先生, JP (任期由2014年11月28日起)

The Honourable SIN Chung-kai, SBS, JP
Chairman of the Remuneration Committee (until 22 October 2014)
薪酬委員會主席 單仲偕議員, SBS, JP (任期至2014年10月22日)

Mr Victor LO Chung-wing, GBS, JP
Chairman of the Museum Committee
博物館委員會主席 羅仲榮先生, GBS, JP

Dr the Honourable Allan ZEMAN, GBM, GBS, JP
Chairman of the Performing Arts Committee
表演藝術委員會主席 盛智文博士, GBM, GBS, JP

Secretary for Home Affairs or his representative
民政事務局局長或其代表

Mr Michael LYNCH CBE AM
Chief Executive Officer, WKCD
西九文化區管理局行政總裁 連納智先生 CBE AM

GOVERNANCE REPORT
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Development Committee
發展委員會

CHAIRMAN 主席

The Honourable Ronald ARCULLI, GBM, GBS, JP
夏佳理先生, GBM, GBS, JP

VICE-CHAIRMAN 副主席

Mr Andrew LAM Siu-lo, JP
林筱魯先生, JP

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Mr Raymond FUNG Wing-kee, JP (until 22 October 2014)
馮永基先生, JP (任期至2014年10月22日)

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葉傲冬先生

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羅仲榮先生, GBS, JP

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(since 28 November 2014)
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Dr the Honourable Allan ZEMAN, GBM, GBS, JP
盛智文博士, GBM, GBS, JP

Non-Board Members 非董事局成員

Mr Raymond FUNG Wing-kee, JP (since 5 January 2015)
馮永基先生, JP (任期由2015年1月5日起)

Mr Christopher LAW, JP
羅健中先生, JP

Mr LEE Shing-see, GBS, OBE, JP
李承仕先生, GBS, OBE, JP

Professor Edward NG Yan-yung
吳恩融教授

Professor WONG Sze-chun, BBS, JP
黃仕進教授, BBS, JP

Public Officers 公職人員

Representative from Home Affairs Bureau
民政事務局代表

Representative from Development Bureau
發展局代表

Representative from Office of the
Government Chief Information Officer
政府資訊科技總監辦公室代表

GOVERNANCE REPORT
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Information and Communication Technologies Subcommittee (disbanded from 1 January 2015)
資訊及通訊科技小組委員會 (於2015年1月1日起解散)

CHAIRMAN 主席

The Honourable SIN Chung-kai, SBS, JP
單仲偕議員, SBS, JP

MEMBERS 成員

Board Members 董事局成員

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西九文化區管理局行政總裁 連納智先生 CBE AM

Non-Board Members 非董事局成員

Mr Benny CHIA Chun-heng, BBS
謝俊興先生, BBS

Mr Kenny CHIEN Kwok-keung
錢國強先生

Ms Barbara CHIU Cheuk-mun
招卓敏女士

The Honourable Charles Peter MOK, JP
莫乃光議員, JP

Mr Ricky WONG Wai-kay
王維基先生

Mr Derek Emory YEUNG Ting-lap
楊鼎立先生

Dr Samson YOUNG
楊嘉輝博士

Public Officers 公職人員

Representative from Office of the
Government Chief Information Officer
政府資訊科技總監辦公室代表

Representative from Home Affairs Bureau
民政事務局代表

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Performing Arts Committee
表演藝術委員會

CHAIRMAN 主席

Dr the Honourable Allan ZEMAN, GBM, GBS, JP
盛智文博士, GBM, GBS, JP

MEMBERS 成員

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葉傲冬先生

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榮念曾先生 (任期至2014年10月22日)

Non-Board Members 非董事局成員

Mr Benny CHIA Chun-heng, BBS (until 31 December 2014)
謝俊興先生, BBS (任期至2014年12月31日)

Mr Vincent CHOW Wing-shing, BBS, MBE, JP
周永成先生, BBS, MBE, JP

Ms Tisa HO Kar-kuan (since 1 January 2015)
何嘉坤女士 (任期由2015年1月1日起)

Ms Stella LAU Yin-ling (since 1 January 2015)
劉燕玲女士 (任期由2015年1月1日起)

Mr Michael MACLEOD
麥高德先生

Mr Willy TSAO Sing-yuen, BBS (until 31 December 2014)
曹誠淵先生, BBS (任期至2014年12月31日)

Mr Joseph TUNG Yao-chung, JP
董耀中先生, JP

Dr Liza WANG Ming-chun, SBS
汪明荃博士, SBS

Dr Elvin WONG Chi-chung
黃志淙博士

Public Officers 公職人員

Representative from Home Affairs Bureau
民政事務局代表

Representative from Leisure and Cultural Services Department
康樂及文化事務署代表

GOVERNANCE REPORT
管治報告

Museum Committee
博物館委員會

CHAIRMAN 主席

Mr Victor LO Chung-wing, GBS, JP
羅仲榮先生, GBS, JP

MEMBERS 成員

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Ms Cissy PAO Pui-lai, BBS (since 28 November 2014)
包陪麗女士, BBS (任期由2014年11月28日起)

The Honourable SIN Chung-kai, SBS, JP
(until 22 October 2014)
單仲偕議員, SBS, JP (任期至2014年10月22日)

Professor Jenny SO Fong-suk (until 22 October 2014)
蘇芳淑教授 (任期至2014年10月22日)

Mr WAN Man-yee, BBS, JP (since 28 November 2014)
溫文儀先生, BBS, JP (任期由2014年11月28日起)

Non-Board Members 非董事局成員

Mr Johnson CHANG Tsong-zung (until 31 December 2014)
張頌仁先生 (任期至2014年12月31日)

Professor David CLARKE
祈大衛教授

Mr Roger GARCIA (since 1 January 2015)
高思雅先生 (任期由2015年1月1日起)

Ms Claire HSU Man-kai
徐文玟女士

Mr Alan LAU Ka-ming (since 1 January 2015)
劉家明先生 (任期由2015年1月1日起)

Mr LEUNG Chi-wo (until 31 December 2014)
梁志和先生 (任期至2014年12月31日)

Ms LO Kai-yin, SBS
羅啟妍女士, SBS

Mr Vincent LO Wing-sang, BBS, JP (since 1 January 2015)
羅榮生先生, BBS, JP (任期由2015年1月1日起)

Mr David PONG Chun-yee, JP
龐俊怡先生, JP

Ms Nansun SHI
施南生女士

Dr Uli SIGG (since 1 January 2015)
烏利·希克博士 (任期由2015年1月1日起)

Mr Alan WAN Siu-lun (until 31 December 2014)
溫紹倫先生 (任期至2014年12月31日)

Ms Ada WONG Ying-kay, JP (since 1 January 2015)
黃英琦女士, JP (任期由2015年1月1日起)

Mr Rocco YIM Sen-kee, BBS, JP (since 1 January 2015)
嚴迅奇先生, BBS, JP (任期由2015年1月1日起)

Public Officers 公職人員

Representative from Home Affairs Bureau
民政事務局代表

Representative from Leisure and Cultural Services Department
康樂及文化事務署代表

GOVERNANCE REPORT
管治報告

Exhibition Centre Subcommittee
(disbanded from 1 January 2015)
展覽中心小組委員會
(於2015年1月1日起解散)

CHAIRMAN 主席

Mr Victor LO Chung-wing, GBS, JP
羅仲榮先生, GBS, JP

MEMBERS 成員

Board Members 董事局成員

The Honourable Ronald ARCULLI, GBM, GBS, JP
夏佳理先生, GBM, GBS, JP

Mr Raymond FUNG Wing-kee, JP
馮永基先生, JP

Mr Michael LYNCH CBE AM
Chief Executive Officer, WKCDA
西九文化區管理局行政總裁 連納智先生 CBE AM

Non-Board Members 非董事局成員

Mr Daniel CHEUNG Wai-Hung
張偉雄先生

Mr Kevin CHING Sau-hong
程壽康先生

Mr Stanley CHU Yu-lun
朱裕倫先生

Mr Andy HEI
黑國強先生

Mr Magnus RENFREW

Public Officers 公職人員

Representative from Home Affairs Bureau
民政事務局代表

Interim Acquisition Committee
臨時購藏委員會

CHAIRMAN 主席

Mr Victor LO Chung-wing, GBS, JP
羅仲榮先生, GBS, JP

MEMBERS 成員

Board Members 董事局成員

Dr Adrian CHENG Chi-kong (since 28 November 2014)
鄭志剛博士 (任期由2014年11月28日起)

Dr KAN Tai-keung, SBS
靳埭強博士, SBS

Non-Board Members 非董事局成員

Ms Sabrina FUNG
馮美瑩女士

Ms Claire HSU Man-kai
徐文玠女士

Mr LEUNG Chi-wo (until 31 December 2014)
梁志和先生 (任期至2014年12月31日)

Mr Vincent LO Wing-sang, BBS, JP
羅榮生先生, BBS, JP

Ms Ellen PAU
鮑藹倫女士

Mr David PONG Chun-ye, JP
龐俊怡先生, JP

Ms Nansun SHI
施南生女士

Dr Uli SIGG (since 1 January 2015)
烏利·希克博士 (任期由2015年1月1日起)

GOVERNANCE REPORT
管治報告

Remuneration Committee
薪酬委員會

CHAIRMAN 主席

Mr Andrew LAM Siu-lo, JP (since 28 November 2014)
林筱魯先生, JP (任期由2014年11月28日起)

The Honourable SIN Chung-kai, SBS, JP (until 22 October 2014)
單仲偕議員, SBS, JP (任期至2014年10月22日)

MEMBERS 成員

Board Members 董事局成員

The Honourable Ronald ARCULLI, GBM, GBS, JP
夏佳理先生, GBM, GBS, JP

The Honourable Jeffrey LAM Kin-fung, GBS, JP
(until 22 October 2014)
林健鋒議員, GBS, JP (任期至2014年10月22日)

Dr Fredric MAO Chun-fai, BBS (since 24 March 2015)
毛俊輝博士, BBS (任期由2015年3月24日起)

Mr Philip TSAI Wing-chung, JP
蔡永忠先生, JP

Mr Danny YUNG Ning-tsun (until 22 October 2014)
榮念曾先生 (任期至2014年10月22日)

Non-Board Members 非董事局成員

Mr William CHAN Fu-keung, BBS (since 1 January 2015)
陳富強先生, BBS (任期由2015年1月1日起)

Mr LAI Kam-tong
黎鑑棠先生

Public Officers 公職人員

Representative from Home Affairs Bureau
民政事務局代表

Investment Committee
投資委員會

CHAIRMAN 主席

Mr Leo KUNG Lin-cheng, BBS, JP
孔令成先生, BBS, JP

MEMBERS 成員

Board Members 董事局成員

The Honourable Ronald ARCULLI, GBM, GBS, JP
(until 31 December 2014)
夏佳理先生, GBM, GBS, JP (任期至2014年12月31日)

The Honourable SIN Chung-kai, SBS, JP (until 22 October 2014)
單仲偕議員, SBS, JP (任期至2014年10月22日)

Dr the Honourable Allan ZEMAN, GBM, GBS, JP
盛智文博士, GBM, GBS, JP

Non-Board Members 非董事局成員

Mr Clifford CHIU
邱令智先生

Mr CHUA Sue-wan
蔡思遠先生

Mr Kevin Anthony WESTLEY, BBS
韋智理先生, BBS

Mr Elvin YU Tin-yau (since 1 January 2015)
余天佑先生 (任期由2015年1月1日起)

Public Officers 公職人員

Representative from Financial Services and the Treasury Bureau
財經事務及庫務局代表

Director of Accounting Services or his representative
庫務署署長或其代表

Representative from Home Affairs Bureau
民政事務局代表

GOVERNANCE REPORT
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Audit Committee
審計委員會

CHAIRMAN 主席

Mr Philip TSAI Wing-chung, JP
蔡永忠先生, JP

MEMBERS 成員

Board Members 董事局成員

Mr Andrew LAM Siu-lo, JP (until 27 November 2014)
林筱魯先生, JP (任期至2014年11月27日)

Ir Dr the Honourable LO Wai-Kwok, SBS, MH, JP
(since 28 November 2014)
盧偉國議員, SBS, MH, JP (任期由2014年11月28日起)

Mr WAN Man-yee, BBS, JP (since 28 November 2014)
溫文儀先生, BBS, JP (任期由2014年11月28日起)

Non-Board Members 非董事局成員

Mr Clement CHAN Kam-wing
陳錦榮先生

Mr Wilson FUNG Ying-wai
馮英偉先生

Mr William LO Chi-chung (until 31 December 2014)
羅志聰先生 (任期至2014年12月31日)

GOVERNANCE REPORT
管治報告

Consultation Panel
諮詢會

CHAIRMAN 主席

Professor John LEONG Chi-yan, SBS, JP
梁智仁教授, SBS, JP

MEMBERS 成員

Board Members 董事局成員

The Honourable Ronald ARCULLI, GBM, GBS, JP
夏佳理先生, GBM, GBS, JP

Dr the Honourable Allan ZEMAN, GBM, GBS, JP
盛智文博士, GBM, GBS, JP

Non-Board Members 非董事局成員

Mr CHENG Chi-ming (until 28 September 2014)
鄭志明先生 (任期至2014年9月28日)

Mr CHING Cheung-ying, MH (since 1 March 2015)
程張迎先生, MH (任期由2015年3月1日起)

Mr CHOW Yick-hay, BBS, JP (since 1 March 2015)
周奕希先生, BBS, JP (任期由2015年3月1日起)

Mr Derek HUNG Chiu-wah
孔昭華先生

Dr HUNG Keung (until 28 February 2015)
洪強博士 (任期至2015年2月28日)

Ms KO Po-ling, BBS, MH, JP
高寶齡女士, BBS, MH, JP

Mr Bankee KWAN Pak-hoo, JP (until 28 February 2015)
關百豪先生, JP (任期至2015年2月28日)

Ms Ida LAM Choi-chu (until 28 February 2015)
林彩珠女士 (任期至2015年2月28日)

Mr LAM Ying-kit
林英傑先生

Professor Lena LEE (since 1 March 2015)
李瑩教授 (任期由2015年3月1日起)

Mr William LEUNG Wing-cheung, BBS, JP (until 28 February 2015)
梁永祥先生, BBS, JP (任期至2015年2月28日)

Non-Board Members (Continued) 非董事局成員 (續)

Dr MAN Ying-ling (until 28 February 2015)
文英玲博士 (任期至2015年2月28日)

The Honourable Charles Peter MOK, JP
莫乃光議員, JP

Mr NG Cheuk-yin (since 1 March 2015)
伍卓賢先生 (任期由2015年3月1日起)

Ms Yolanda NG Yuen-ting, MH (since 1 March 2015)
伍婉婷女士, MH (任期由2015年3月1日起)

Mr TAI Hay-lap, BBS, JP (until 28 February 2015)
戴希立先生, BBS, JP (任期至2015年2月28日)

Mr TANG Shu-wing (since 1 March 2015)
鄧樹榮先生 (任期由2015年3月1日起)

The Honourable Paul TSE Wai-chun, JP (until 28 February 2015)
謝偉俊議員, JP (任期至2015年2月28日)

Dr John TSE Wing-ling, MH (until 28 February 2015)
謝永齡博士, MH (任期至2015年2月28日)

Mr Coleman WAI Ching
韋政先生

Ms Ada WONG Ying-kay, JP
黃英琦女士, JP

Dr YAU Wing-kwong, JP (until 28 February 2015)
邱榮光博士, JP (任期至2015年2月28日)

The Honourable Wayne YIU Si-wing, BBS (since 1 March 2015)
姚思榮議員, BBS (任期由2015年3月1日起)