



GOVERNANCE REPORT

管治報告

The Board and Senior Management
董事局及高級管理層

Committees and Panels
委員會、諮詢會及小組

Subsidiaries
附屬公司





GOVERNANCE REPORT

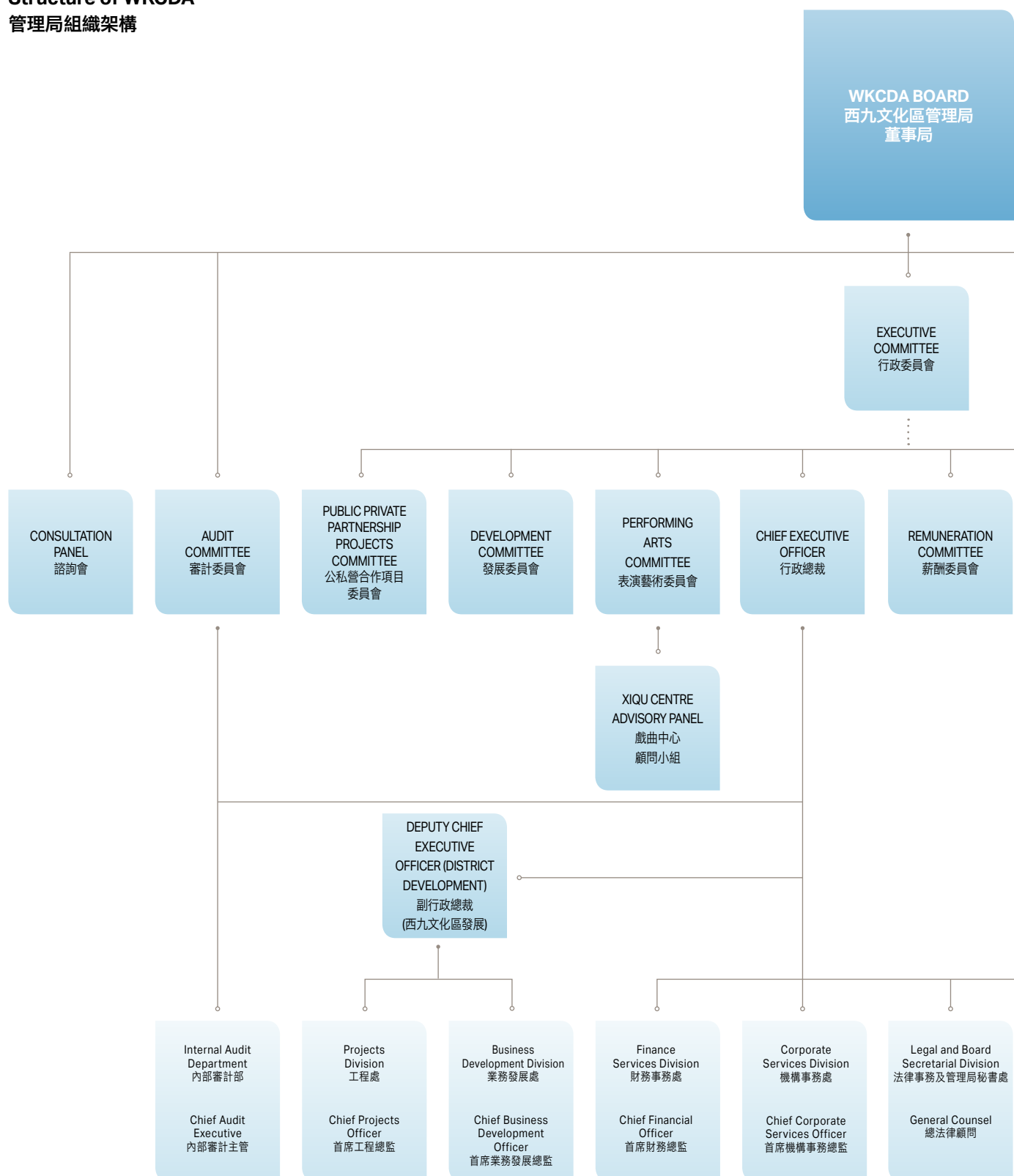
管治報告

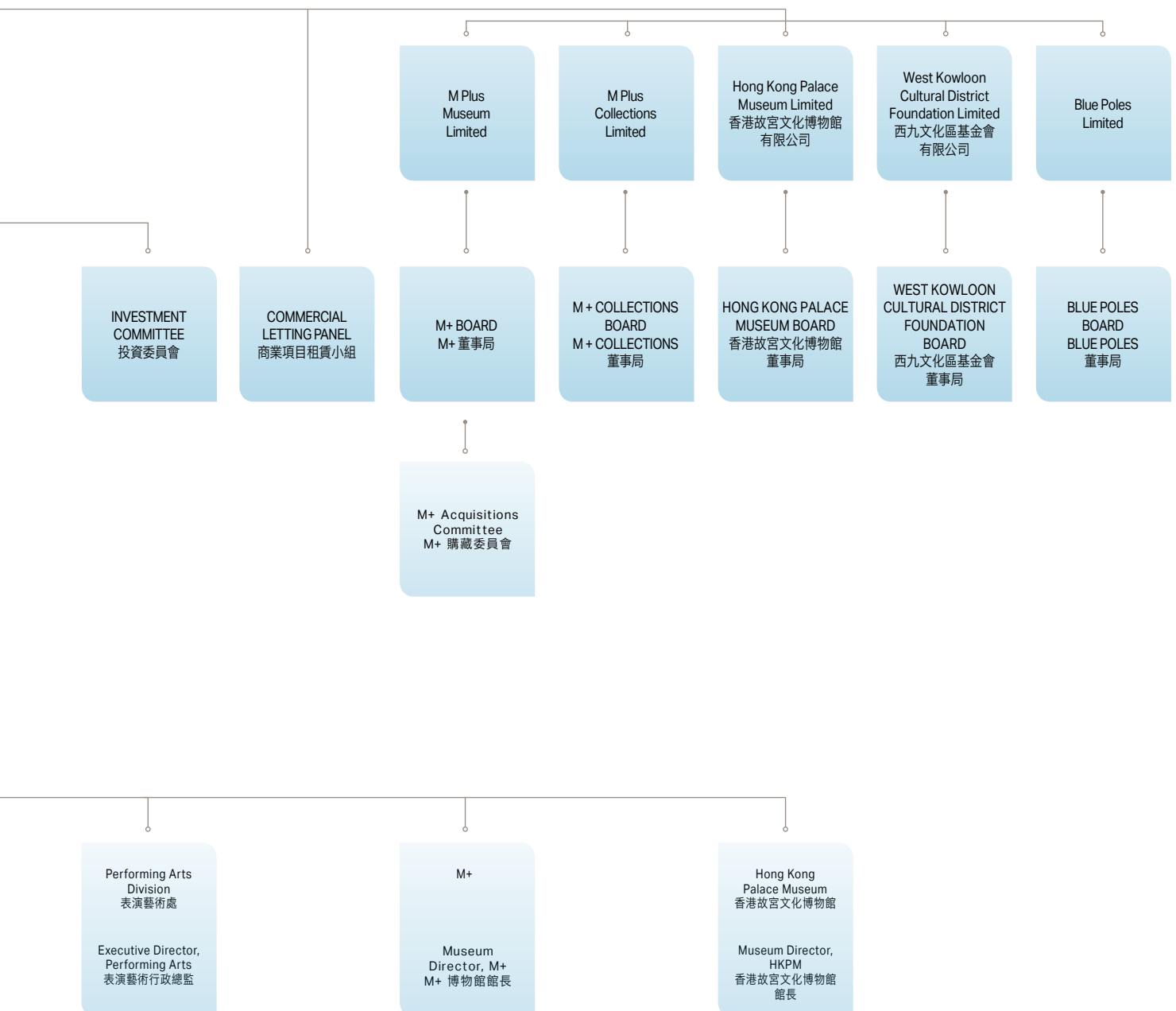
THE BOARD AND SENIOR MANAGEMENT

董事局及高級管理層

Structure of WKCDA

管理局組織架構





Board Functions and Conduct of Business

The Board was established on 23 October 2008 as the governing and executive body of WKCD. The current Board was appointed by the Chief Executive of the HKSAR in October 2020. Mr Henry Tang Ying-yen was appointed by the Chief Executive to succeed the Chief Secretary for Administration as Chairman of the Board with effect from 1 October 2017. In addition to the Chairman, the Board consists of one Vice-Chairman, 14 Non-Public Officer Members, three Public Officer Members and the CEO of WKCD, who serves as an Ex-Officio Member. The Board provides valuable knowledge, expertise and advice to WKCD in discharging its statutory duties and overseeing the development of the District.

The Board adopts a set of Standing Orders and a Code of Conduct to regulate its proceedings and ensure good corporate governance. The Standing Orders regulate matters related to Board proceedings and business, and the Code of Conduct sets out the standard of conduct expected of all Board Members, including arrangements regarding the acceptance of advantages and entertainment, the management of conflict of interest, the use of confidential or privileged information and public funds, and the misuse of their capacity as Board Members. Board Members are required to follow the requirements stipulated in the Code of Conduct in undertaking their duties.

Board and Committee Members are required to disclose all registrable interests, as set out in the Standing Orders, both on their first appointment and at the beginning of each calendar year after their appointment, in accordance with Section 38(1) of the WKCD Ordinance. They are also required to declare an interest if they become aware of the existence of one not previously disclosed, or after the occurrence of any change to an interest previously disclosed. The register relating to disclosure of interest is made available for inspection by the public at the WKCD office.

It was a busy year for the Board, which held eight meetings. As the Authority continued with its development programme and prepared for the opening of additional major venues, there was an increase in the number of matters requiring Board approval. The Board's focuses during the reporting year included:

- Matters relating to the operational readiness of the M+ building, CSF, WKCD Tower and HKPM such as testing and commissioning, statutory inspections and fitting-out works, security measures and facilities management;
- Formulation of admission and ticketing strategies for M+ and HKPM;
- Preparation for the construction of the ASB, the remaining part of the IB, and various Public Infrastructure Works (PIW) that are necessary for the topside cultural and commercial developments in the District; and
- On-going matters relating to the construction of LTC and the Art Park, and to the preparation of the first BOT Tender for Artist Square Towers (AST).

Members of the public can watch live webcasts of the open sessions of Board Meetings on the West Kowloon Cultural District website.

董事局職能及運作

董事局是西九文化區管理局(管理局)的管治及執行組織，於2008年10月23日成立。現屆董事局於2020年10月由香港特別行政區行政長官委任。唐英年先生於2017年10月1日獲行政長官委任，接替政務司司長出任董事局主席。除主席外，董事局包括一位副主席、14位非公職人員及三位公職人員，管理局行政總裁則為當然成員。董事局向管理局提供寶貴的知識、專業意見及建議，以履行法定職責，並監督西九的發展。

董事局以《會議常規》及《行為守則》來規範會議進行，並確保管理局有良好的機構管治。《會議常規》用以規範與董事局進行會議及會議事務相關的事宜，而《行為守則》列出所有董事局成員應有的行為標準，內容涵蓋接受利益及款待、處理利益衝突情況、使用機密或受保護資料及公帑，以及濫用職權。董事局成員必須根據《行為守則》訂明的規定執行職務。

根據《西九文化區管理局條例》(西九條例)第38(1)條，董事局及委員會成員須於首次獲委任後及獲委任後的每一公曆年開始時，披露《會議常規》詳載的所有須登記的利益。如察覺到先前沒有披露的利益或先前已披露的利益有所改變後，董事局及委員會成員亦須重新申報利益。公眾可在管理局辦事處查閱申報利益登記冊。

對董事局而言，這是繁忙的一年，年內舉行八次會議。隨著管理局繼續推展其發展計劃並為更多主要場地的開幕作準備，董事局需要審批的事項之數目亦有所增加。報告年度內，董事局的重點工作包括：

- 與即將開幕及運作的M+大樓、修復保管中心、西九文化區管理局大樓和香港故宮文化博物館相關的準備事宜，例如測試及驗收、法定檢查、裝修工程、保安措施和場地設施管理等；
- 制定M+和香港故宮文化博物館的入場和票務策略；
- 為藝術廣場天橋、綜合地庫餘下部分及各項公共基礎建設工程的建造作準備，作為發展西九文化區上蓋的文化和商業項目的先決條件；及
- 與演藝綜合劇場和藝術公園建造相關及需持續處理的事宜，以及為推出第一個「建造、營運及移交」的招標項目—藝術廣場大樓作出準備。

公眾可透過西九文化區網站觀看董事局會議公開部分的網上直播。

Biographies of Current Board Members

現任董事局成員簡歷



CHAIRMAN

主席

The Honourable

Henry TANG Ying-yen,
GBM, GBS, JP唐英年先生, 大紫荊勳賢,
GBS, JP

Titles and other major offices 名銜和其他主要職務

- Standing Committee Member of the National Committee of the Chinese People's Political Consultative Conference
全國政協常委
- Chairman of the Friends of Hong Kong Association
香港友好協進會會長
- President of The Légion d'Honneur Club Hong Kong Chapter
The Légion d'Honneur Club Hong Kong Chapter 主席
- Chairman of the Federation of HK Jiangsu Community Organisations
香港江蘇社團總會會長
- Chairman of the Shanghai Tang Junyuan Education Foundation
上海唐君遠教育基金會理事長

Past experience 過往經驗

- | | |
|-----------|--|
| 1991–1997 | Member of the Legislative Council of Hong Kong
香港立法局議員 |
| 1997–1998 | Member of the Provisional Legislative Council of Hong Kong
香港臨時立法會議員 |
| 1997–2011 | Member of the Executive Council of the HKSAR
香港特別行政區行政會議成員 |
| 2002–2003 | Secretary for Commerce, Industry and Technology of the HKSAR Government
香港特別行政區政府工商及科技局局長 |
| 2003–2007 | Financial Secretary of the HKSAR Government
香港特別行政區政府財政司司長 |
| 2007–2011 | Chief Secretary for Administration of the HKSAR Government
香港特別行政區政府政務司司長 |
| 2008–2011 | Chairman of the Board of WKCD
西九文化區管理局董事局主席 |
| 1995–2001 | Chairman of the Federation of Hong Kong Industries
香港工業總會主席 |
| 1995–2001 | General Committee Member of the Hong Kong General Chamber of Commerce
香港總商會理事會委員 |

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West Kowloon Cultural District website.
如欲了解更多資訊，請瀏覽西九文化區網站。





VICE-CHAIRMAN

副主席

**The Honourable
Ronald ARCULLI,
GBM, GBS, JP**
夏佳理先生, 大紫荊勳賢,
GBS, JP

Titles and other major offices 名銜和其他主要職務

- Senior Partner at King & Wood Mallesons in Hong Kong
金杜律師事務所高級合夥人
- Chairman of the Board of the FWD Group (the insurance arm of Pacific Century Group)
盈科拓展集團旗下保險業務機構富衛集團董事局主席
- Chairman of the Honorary Advisory Committee of SVHK Foundation Limited
香港社會創投慈善基金會有限公司顧問委員會主席
- Chairman of the Common Purpose Charitable Foundation Limited, Hong Kong
香港Common Purpose Charitable Foundation Limited主席
- Chairman of Light Be Foundation Limited
要有光慈善基金會有限公司主席
- Non-Executive Director of Asia Art Archive Limited
亞洲藝術文獻有限公司董事

Past experience 過往經驗

- | | |
|-----------|---|
| 1988–2000 | Member of the Legislative Council of Hong Kong
香港立法局及香港特別行政區立法會議員 |
| 2005–2012 | Non-Official Member of the Executive Council of the HKSAR
香港特別行政區行政會議非官守議員 |
| 2011–2012 | Convenor of the Non-Official Members of the Executive Council of the HKSAR
香港特別行政區行政會議非官守議員召集人 |
| 2006–2012 | Chairman of Hong Kong Exchanges and Clearing Limited
香港交易所主席 |
| 2002–2006 | Chairman of the Hong Kong Jockey Club
香港賽馬會主席 |
| 1992–2006 | Board of Stewards of the Hong Kong Jockey Club
香港賽馬會董事局成員 |
| 2010–2012 | Chairman of the World Federation of Exchanges
國際證券交易所聯會主席 |
| 2008–2012 | Board Member of the World Federation of Exchanges
國際證券交易所聯會董事 |
| 1986–1992 | Board of Governors of the London Business School
倫敦商學院董事會成員 |

Members (Non-Public Officers) 成員(非公職人員)

Titles and other major offices 名銜和其他主要職務

- Chief Executive of Grosvenor Asia Pacific
高富諾有限公司亞太區行政總裁
- Co-Chair of the Board of the Asia Art Archive
亞洲藝術文獻庫董事會聯席主席
- Member of the Board of Directors of Tai Kwun Culture and Arts Company Limited
大館文化藝術有限公司董事會成員
- Asia Council for the Serpentine Galleries
蛇形美術館亞洲分會成員

Past experience 過往經驗

- Managing Director and Head of Global Real Estate, Greater China, UBS Global Asset Management
瑞銀全球資產管理董事總經理、全球房地產大中華主管
- Co-CEO of UBS/Gemdale
UBS/Gemdale 聯席行政總裁
- Executive Director and Head of HKR Asia-Pacific for HKR International
香港興業國際集團執行董事及亞太區業務總監
- Member of the Asia Pacific Acquisitions Committee for Tate
泰特美術館亞太收藏委員會委員

Education 學歷

- Master of Business Administration Degree from Stanford University
史丹福大學工商管理碩士學位
- Bachelor of Arts Degree in International Politics and Economics from Middlebury College
明德學院國際政治和經濟文學士學位



Mr Benjamin
CHA Yiu-chung
查耀中先生

Titles and other major offices 名銜和其他主要職務

- Deputy to the National People's Congress of the People's Republic of China 全國人民代表大會代表
- Convenor of the Non-Official Members of the Executive Council of the HKSAR
香港特別行政區行政會議非官守議員召集人
- President of Asia Financial Holdings Limited 亞洲金融集團(控股)有限公司總裁
- Chairman of Asia Insurance Company Limited 亞洲保險主席
- Chairman of the Hong Kong-Thailand Business Council 香港泰國商會主席
- Advisor to Bangkok Bank (China) Company Limited 盤谷銀行(中國)顧問
- Director of Bumrungrad Hospital Public Company in Thailand 泰國康民醫院大眾有限公司董事
- Director of the Alibaba Entrepreneurs Fund in Hong Kong 阿里巴巴香港創業者基金董事
- Chairman of the Board of Directors of Tai Kwun Culture and Arts Company Limited 大館文化藝術有限公司董事會主席
- Chairman of the Executive Committee of the Hong Kong Chronicles Institute 香港地方志中心執行委員會主席
- Chairperson of the Hong Kong Council of Social Service 香港社會服務聯會主席

Past experience 過往經驗

- Member of the Legislative Council (Insurance Functional Constituency) of the HKSAR
香港特別行政區立法會議員(保險界功能界別)
- Council Chair of Lingnan University 嶺南大學校董會主席
- Chairman of the Council for Sustainable Development 可持續發展委員會主席
- Chairman of the Antiquities Advisory Board 古物諮詢委員會主席
- Chairman of the Advisory Committee on Revitalisation of Historic Buildings 活化歷史建築諮詢委員會主席
- Chairman of the Standing Committee on Disciplined Services Salaries and Conditions of Service
紀律人員薪俸及服務條件常務委員會主席
- Chairman of the Standing Committee on Judicial Salaries and Conditions of Service
司法人員薪俸及服務條件常務委員會主席

Education 學歷

- Pomona College in California 加州波莫納學院



The Honourable
Bernard Charnwut CHAN,
GBM, GBS, JP
陳智思議員, 大紫荊勳賢,
GBS, JP

For more details, please visit the
West Kowloon Cultural District website.
如欲了解更多資訊, 請瀏覽西九文化區網站。





Mr Henry FAN Hung-ling,
SBS, JP
范鴻齡先生, SBS, JP

Titles and other major offices 名銜和其他主要職務

- Member of the Chief Executive's Council of Advisers on Innovation and Strategic Development
行政長官創新及策略發展顧問團
- Chairman of the Hospital Authority
醫院管理局主席
- Board Member of the Hong Kong Financial Services Development Council
香港金融發展局董事會成員
- Independent Non-Executive Director of Sun Hung Kai Properties Limited
新鴻基地產有限公司獨立非執行董事
- Independent Non-Executive Director of HKR International Limited
香港興業國際集團有限公司獨立非執行董事
- Managing Director of Hong Kong Glory Limited
彩港有限公司董事總經理
- Chairman of the Fan Family Charitable Trust
范氏慈善信託基金主席

Past experience 過往經驗

- Non-Official Member of the Executive Council of the HKSAR
香港特別行政區行政會議非官守議員
- Chairman of the Mandatory Provident Fund Schemes Authority
強制性公積金計劃管理局主席
- Chairman of the Standing Committee on Disciplined Services Salaries and Conditions of Service
紀律人員薪俸及服務條件常務委員會主席
- Non-Executive Director of the Securities and Futures Commission
證券及期貨事務監察委員會非執行董事
- Independent Non-Executive Director of the Hong Kong Exchanges and Clearing Limited
香港交易所獨立非執行董事
- Member of the Exchange Fund Advisory Committee
外匯基金諮詢委員會成員



Mr Glenn FOK
霍經麟先生

Titles and other major offices 名銜和其他主要職務

- Board Member of the Hong Kong Financial Services Development Council 香港金融發展局董事會成員
- Independent Non-Executive Director of China Construction Bank (Asia) Corporation Limited
中國建設銀行(亞洲)股份有限公司獨立非執行董事
- Senior Consultant of Moelis & Company 美馳集團資深顧問
- Senior Consultant to Gold Peak Industries (Holdings) Limited 金山工業(集團)有限公司高級顧問
- Member of the Council of the Education University of Hong Kong 香港教育大學校董會成員
- Member of the Board of Governors of the Hong Kong Philharmonic Society Limited
香港管弦協會有限公司董事局成員

Past experience 過往經驗

- Vice-Chairman of UBS Corporate Client Services in Asia 瑞銀企業客戶服務亞洲區副主席
- Head of Investment Banking Services and Joint Head of Corporate Finance of Schroders Asia Limited
寶源亞洲有限公司投資銀行服務主管和企業融資聯席主管
- Board Member of Bank of America (Asia) Limited 美國銀行(亞洲)有限公司董事局成員
- Member of the Securities and Futures Commission Committee on Real Estate Investment Trusts
證券及期貨事務監察委員會房地產投資信託基金委員會委員
- Board Member of Trustees of United College of the Chinese University of Hong Kong
香港中文大學聯合書院校董
- Member of the Hang Seng Index Advisory Committee 恒生指數顧問委員會委員

Titles and other major offices 名銜和其他主要職務

- Chairman of the Board of Hong Kong Dance Company
香港舞蹈團董事局主席
- Member of the Town Planning Board
城市規劃委員會成員
- Member of the Productivity Council
香港生產力促進局成員
- Council Member of the Hong Kong University of Science and Technology
香港科技大學校董會成員
- Independent Non-Executive Director of Hongkong International Theme Parks Limited
香港國際主題樂園有限公司獨立非執行董事
- Independent Non-Executive Director of Medialink Group Limited
羚邦集團有限公司獨立非執行董事
- Chairman of the Accounting Advisory Board of the School of Business of the University of Hong Kong
香港大學商學院會計系顧問委員會主席
- Fellow Member of the Hong Kong Institute of Certified Public Accountants, the Institute of Chartered Accountants in England and Wales, and the Association of Chartered Certified Accountants
香港會計師公會、英格蘭及威爾斯特許會計師公會和特許公認會計師公會資深會員



Mr Wilson FUNG Ying-wai, MH
馮英偉先生, MH

Past experience 過往經驗

- Group Financial Controller of Jardine Matheson Limited
怡和管理有限公司集團財務總監
- President of the Hong Kong Institute of Certified Public Accountants
香港會計師公會會長
- Founding President of the Hong Kong Business Accountants Association
香港商界會計師協會創會會長
- Member of the Insurance Agents Registration Board
保險代理登記委員會成員
- Panel Member of the Anti-Money Laundering and Counter-Terrorist Financing (Financial Institutions) Review Tribunal
打擊洗錢及恐怖分子資金籌集(金融機構)覆核審裁處委員
- Non-Executive Director of the Financial Reporting Council
財務匯報局非執行董事
- Director of the Board of the Urban Renewal Fund
市區更新基金董事會成員

Titles and other major offices 名銜和其他主要職務

- Council Member of the Hong Kong Arts Development Council 香港藝術發展局大會委員
- Trustee of Friends of Hong Kong Museum of Art 香港藝術館之友受託人
- Non-Official Member of the Advisory Committee on Admission of Quality Migrants and Professionals
輸入優秀人才及專才諮詢委員會非官守成員
- Founding Chairman of the Hong Kong Antique and Art Galleries Association 香港古董及藝廊商會創會主席
- Honorary Advisor of International Craftsmen Association 國際匠人協會榮譽顧問

Past experience 過往經驗

- Assisted Mr Robert H. Ellsworth, the late New York collector and dealer, in antique dealing and setting up the Chinese Heritage Art Foundation in Hong Kong
擔任已故著名美國紐約收藏家及古玩商安思遠先生助理, 協助他在香港成立和管理中國文物藝術修復基金
- Initiated and organised the first edition of Fine Art Asia 創辦典亞藝博
- Founded Ink Asia, the world's first art fair dedicated to ink art
創辦全球首個以當代水墨為主題的藝術博覽水墨藝博
- Staged a showcase booth of Fine Art Asia at the Masterpiece London art fair
代表典亞藝博在倫敦巨匠臻藏藝博會參展



Mr Andy HEI Kao-chiang
黑國強先生



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Ms Tennessy HUI
Mei-sheung, MH, JP
許美嫦女士, MH, JP

Titles and other major offices 名銜和其他主要職務

- Member of the Liquor Licensing Board
酒牌局成員
- Member of the Hong Kong Examination and Assessment Authority
香港考試及評核局委員
- Lay Member of The Medical Council of Hong Kong
香港醫務委員會業外委員
- Lay Person of the Chinese Medicine Practitioners Board of The Chinese Medicine Council of Hong Kong
中醫藥管理委員會中醫組業外人士
- Non-Official Member of the Assessment Committee for the Funding Scheme to Support Transitional Housing Projects by Non-government Organisations
支援非政府機構推行過渡性房屋項目的資助計劃評審委員會非官方成員
- Chairman of the Fishermen Claims Appeal Board (Trawl Ban) and Fishermen Claims Appeal Board (Marine Works)
漁民特惠津貼上訴委員會(禁拖)和漁民特惠津貼上訴委員會(海事工程)主席
- Observer of the Independent Police Complaints Council
獨立監察警方處理投訴委員會觀察員



Ms Rose LEE Wai-mun, JP
李慧敏女士, JP

Titles and other major offices 名銜和其他主要職務

- Independent Non-Executive Director of CK Hutchison Holdings Limited
長江和記實業有限公司獨立非執行董事
- Independent Non-Executive Director of Swire Pacific Limited
太古股份有限公司獨立非執行董事
- Independent Non-Executive Director of MTR Corporation Limited
香港鐵路有限公司獨立非執行董事
- Vice Patron of The Community Chest of Hong Kong
香港公益金名譽副會長
- Fellow of The Hong Kong Institute of Bankers
香港銀行學會資深會士

Past experience 過往經驗

- Vice-Chairman and Chief Executive of Hang Seng Bank Limited
恒生銀行有限公司副董事長兼行政總裁
- Group General Manager of HSBC Holdings plc
滙豐控股有限公司集團總經理
- Director of Hongkong and Shanghai Banking Corporation Limited
香港上海滙豐銀行有限公司董事
- Chairman of the Board of Governors of Hang Seng University of Hong Kong
香港恒生大學校董會主席
- Vice President of The Hong Kong Institute of Bankers
香港銀行學會副會長
- Member of The Community Chest of Hong Kong and Deputy Chairman of its Executive Committee
香港公益金董事及其轄下執行委員會副主席
- Member of the Financial Services Advisory Committee of the Hong Kong Trade Development Council
香港貿易發展局金融服務諮詢委員會委員

Titles and other major offices 名銜和其他主要職務

- Member of the Legislative Council of the HKSAR (Engineering Functional Constituency)
香港特別行政區立法會議員 (工程界功能界別)
- Honorary Chairman of the Hong Kong Quality Assurance Agency
香港品質保證局名譽主席
- Board Member of the Airport Authority Hong Kong
香港機場管理局董事會成員
- Chairman of the Business and Professionals Alliance for Hong Kong
香港經濟民生聯盟主席
- Chairman of the Hong Kong Green Strategy Alliance
香港綠色策略聯盟主席

Past experience 過往經驗

- 2007–2008 President of the Hong Kong Institution of Engineers
香港工程師學會會長
- Member of the Sha Tin District Council
沙田區議會議員
- President of the Hong Kong Professionals and Senior Executives Association
香港專業及資深行政人員協會會長
- Member of the Hong Kong Housing Authority
香港房屋委員會委員
- Board Member of the Hospital Authority
醫院管理局大會成員



Ir Dr the Honourable
LO Wai-kiwok, GBS, MH, JP
盧偉國議員, GBS, MH, JP

Titles and other major offices 名銜和其他主要職務

- General Secretary of Culture Power
文化力量秘書長
- Co-Chairperson of Cultural and Art Committee of Hong Kong Women Professionals & Entrepreneurs Association
香港女工商及專業人員聯會文化藝術委員會聯席主席
- Vice General Secretary of Hong Kong Shanxi Chamber of Commerce
香港山西商會副秘書長
- Advisor of Hong Kong Guoshu Association
香港國術總會顧問
- Member of Hong Kong Public Governance Association
香港公共管治學會成員
- Member of Environment and Conservation Fund Committee
環境及自然保育基金委員會委員
- Member of Working Group on External Lighting
戶外燈光工作小組成員
- Member of Appeal Tribunal Panel (Buildings)
建築物條例上訴審裁團 (建築物) 成員



Ms Yolanda NG Yuen-ting,
MH
伍婉婷女士, MH

For more details, please visit the
West Kowloon Cultural District website.
如欲了解更多資訊，請瀏覽西九文化區網站。





Miss Dee POON Chu-ying
潘楚穎女士

Titles and other major offices 名銜和其他主要職務

- Managing Director of Brands and Distribution at Esquel Group
溢達集團品牌及分銷部董事總經理
- Member of the Asia Advisory Board of Christie's
佳士得亞洲顧問委員會成員
- Member of the International Advisory Committee of Harvard University's Asia Center (Cambridge, MA)
哈佛大學亞洲中心國際顧問委員會 (馬薩諸塞州劍橋市) 成員
- Member of the Family Advisory Council of the Ownership Project at Oxford Said
牛津大學賽德商學院研究項目家族企業顧問委員會成員
- Member of the Global Steering Committee of Social Entrepreneurship to Spur Health (Hong Kong and London)
社會企業家促進健康全球指導委員會 (香港和倫敦) 成員
- Member of the Asia Corporate Leadership Council of the Conference Board
世界大型企業聯合會亞洲企業領導委員會成員
- Board of Directors of the Esquel – Y.L. Yang Education Foundation
溢達楊元龍教育基金會董事會成員
- Fellow of the Aspen Institute's China Fellowship Program
阿斯本研究所中國院士計劃成員
- Member of the International Council of the Tate (London)
英國倫敦泰特美術館國際委員會成員
- Member of the International Council of The Museum of Modern Art (New York)
美國紐約現代藝術博物館國際顧問委員會成員
- Board of Directors of the China Arts Foundation (Beijing and New York)
中國藝術基金會 (北京和紐約) 董事會成員
- Member of Collectors Circle Committee of Asia Art Archive
亞洲藝術文獻庫收藏家委員會成員
- Member of the Performance Committee at the Whitney Museum of American Art (New York)
惠特尼美國藝術博物館表演委員會成員
- Member of the Lincoln Center China Advisory Council (New York)
美國林肯中心中國顧問委員會成員
- Co-founder of the Ambassadors of Design (Hong Kong)
香港設計大使聯合創始人

Awards and recognition 獎項及嘉許

- Named 2014 Young Global Leader by the World Economic Forum
2014 世界經濟論壇全球青年領袖



Mr Peter TO, BBS
杜彼得先生, BBS

Past experience 過往經驗

- Has worked in senior executive positions in the property development and investment sector for over 30 years
在地產發展及投資界累積逾30年高級行政人員經驗
- Founding Member and second President of the Hong Kong Institute of Housing
香港房屋經理學會創會會員和第二屆會長
- Member of the Commercial Properties Committee of the Hong Kong Housing Authority
香港房屋委員會商業樓宇小組委員
- Member of the Vetting Committee of the Professional Services Development Assistance Scheme
專業服務發展資助計劃評審委員會委員
- Board Member of the Urban Renewal Authority
市區重建局董事
- Member of the Board of the Airport Authority Hong Kong
香港機場管理局董事會成員

Titles and other major offices 名銜和其他主要職務

- Recorder of the Court of First Instance of the High Court of the HKSAR
香港特別行政區高等法院原訟法庭特委法官
- Chairman of the Communications Authority
通訊事務管理局主席
- Member of the Law Reform Commission
法律改革委員會成員
- Member of the Board of Governors of the Hong Kong Philharmonic Society Limited
香港管弦協會有限公司董事局成員
- Member of the Chief Executive's Council of Advisers on Innovation and Strategic Development
行政長官創新及策略發展顧問團成員
- Chairman of the Hong Kong Advocacy Training Council
香港訟辯培訓學會主席
- Chairman of Des Voeux Chambers
德輔大律師事務所主席



Ms Winnie TAM Wan-chi,
SBS, SC, JP
譚允芝女士, SBS, SC, JP

Past experience 過往經驗

- Chairman of the Hong Kong Bar Association
香港大律師公會主席
- Member of the Board of Directors of the Hong Kong Tourism Board
香港旅遊發展局成員
- Member of the ICAC Advisory Committee on Corruption
廉政公署貪污問題諮詢委員會委員
- Member of the Council and the Court of Hong Kong Baptist University
香港浸會大學校董會及諮議會成員

Titles and other major offices 名銜和其他主要職務

- School Manager of Chi Lin Buddhist Secondary School
佛教志蓮中學校董
- School Manager of HKICC Lee Shau Kee School of Creativity
香港兆基創意書院校董
- School Manager of Diocesan Girls' School
拔萃女書院校董
- Honorary President of Youth Outreach
協青社榮譽會長
- President of the Hong Kong Federation of Youth Groups
香港青年協會會長

Expertise 專業

- Registered Professional Surveyor (General Practice)
註冊專業測量師 (產業測量)



Mr WAN Man-yee, BBS, JP
溫文儀先生, BBS, JP

For more details, please visit the
West Kowloon Cultural District website.
如欲了解更多資訊，請瀏覽西九文化區網站。



Members (Public Officers)
成員 (公職人員)



The Honourable Caspar TSUI
Ying-wai, JP
徐英偉先生, JP

Secretary for Home Affairs of the HKSAR Government
香港特別行政區政府民政事務局局长

Past experience 過往經驗

- 2008 Political Assistant to Secretary for Home Affairs of the HKSAR Government
香港特別行政區政府民政事務局局长政治助理
- 2017 Under Secretary for Labour and Welfare of the HKSAR Government
香港特別行政區政府勞工及福利局副局長



The Honourable Michael
WONG Wai-lun, JP
黃偉綸先生, JP

Secretary for Development of the HKSAR Government
香港特別行政區政府發展局局长

Past experience 過往經驗

- 2007–2009 Deputy Secretary for Education of the HKSAR Government
香港特別行政區政府教育局副秘書長
- 2009–2014 Director of Information Services of the HKSAR Government
香港特別行政區政府新聞處處長
- 2014–2015 Director of Marine of the HKSAR Government
香港特別行政區政府海事處處長
- 2015–2017 Permanent Secretary for Development (Planning and Lands) of the HKSAR Government
香港特別行政區政府發展局常任秘書長 (規劃及地政)

Secretary for Financial Services and the Treasury of the HKSAR Government
香港特別行政區政府財經事務及庫務局局長

Past experience 過往經驗

1999–2003 Administrative Officer in the HKSAR Government
香港特別行政區政府政務主任

Served in the Economic Development Branch, the Office of the Government of the HKSAR Government in Beijing and the Home Affairs Department

曾被調派到經濟發展科、香港特別行政區政府駐北京辦事處和民政事務總署服務

Worked for the Hong Kong Exchanges and Clearing Limited for over 10 years

於香港交易所工作長達十多年

2019–2020 Executive Director of Hong Kong Financial Services Development Council
香港金融發展局行政總監



**The Honourable Christopher
HUI Ching-yu, JP
許正宇先生, JP**

For more details, please visit the
West Kowloon Cultural District website.
如欲了解更多資訊，請瀏覽西九文化區網站。



Membership of the Board of the West Kowloon Cultural District Authority (2020/21) 西九文化區管理局董事局成員名單(2020/21)

CHAIRMAN 主席

The Honourable Henry TANG Ying-yen, GBM, GBS, JP
唐英年先生, 大紫荊勳賢, GBS, JP

VICE-CHAIRMAN 副主席

The Honourable Ronald ARCULLI, GBM, GBS, JP
夏佳理先生, 大紫荊勳賢, GBS, JP

MEMBERS (NON-PUBLIC OFFICERS) 成員 (非公職人員)

Mr Benjamin CHA Yiu-chung
查耀中先生

The Honourable Bernard Charnwut CHAN, GBM, GBS, JP
陳智思議員, 大紫荊勳賢, GBS, JP

Ir CHAN Chi-chiu, SBS (until 22 October 2020)
陳志超工程師, SBS (任期至2020年10月22日)

Mr Henry FAN Hung-ling, SBS, JP
范鴻齡先生, SBS, JP

Mr Glenn FOK
霍經麟先生

Mr Wilson FUNG Ying-wai, MH
馮英偉先生, MH

Mr Andy HEI Kao-chiang (since 23 October 2020)
黑國強先生 (任期由2020年10月23日起)

Ms Tennessy HUI Mei-sheung, MH, JP (since 23 October 2020)
許美嫦女士, MH, JP (任期由2020年10月23日起)

Mr Chris IP Ngo-tung, BBS, JP (until 22 October 2020)
葉傲冬先生, BBS, JP (任期至2020年10月22日)

Dr KAN Tai-keung, SBS (until 22 October 2020)
靳埭強博士, SBS (任期至2020年10月22日)

Mr Leo KUNG Lin-cheng, GBS, JP (until 22 October 2020)
孔令成先生, GBS, JP (任期至2020年10月22日)

Ms Rose LEE Wai-mun, JP
李慧敏女士, JP

Ir Dr the Honourable LO Wai-kyok, GBS, MH, JP
盧偉國議員, GBS, MH, JP

Ms Yolanda NG Yuen-ting, MH (since 23 October 2020)
伍婉婷女士, MH (任期由2020年10月23日起)

Miss Dee POON Chu-ying
潘楚穎女士

Ms Winnie TAM Wan-chi, SBS, SC, JP
譚允芝女士, SBS, SC, JP

Mr Peter TO, BBS (since 23 October 2020)
杜彼得先生, BBS (任期由2020年10月23日起)

Mr WAN Man-yee, BBS, JP
溫文儀先生, BBS, JP

MEMBERS (PUBLIC OFFICERS) 成員 (公職人員)

The Honourable LAU Kong-wah, JP (until 22 April 2020)
Secretary for Home Affairs
劉江華先生, JP (任期至2020年4月22日)
民政事務局局长

The Honourable Caspar TSUI Ying-wai, JP (since 22 April 2020)
Secretary for Home Affairs
徐英偉先生, JP (任期由2020年4月22日起)
民政事務局局长

Alternate 替補: Mrs Cherry TSE LING Kit-ching, GBS, JP
Permanent Secretary for Home Affairs
謝凌潔貞女士, GBS, JP
民政事務局常任秘書長

The Honourable Michael WONG Wai-lun, JP
Secretary for Development
黃偉綸先生, JP
發展局局长

Alternate替補: Mr LIU Chun-san, JP
Under Secretary for Development
廖振新先生, JP
發展局副局長

Mr LAM Sai-hung, GBS, JP
Permanent Secretary for Development (Works)
林世雄先生, GBS, JP
發展局常任秘書長(工務)

The Honourable James Henry LAU Jr, JP (until 22 April 2020)
Secretary for Financial Services and the Treasury
劉怡翔先生, JP (任期至2020年4月22日)
財經事務及庫務局局长

The Honourable Christopher HUI Ching-yu, JP (since 22 April 2020)
Secretary for Financial Services and the Treasury
許正宇先生, JP (任期由2020年4月22日起)
財經事務及庫務局局长

Alternate替補: Mr Joseph CHAN Ho-lim, JP
Under Secretary for Financial Services and the Treasury
陳浩濂先生, JP
財經事務及庫務局副局長

EX-OFFICIO MEMBER 當然成員

Mr Duncan PESCOD, GBS, JP (until 28 November 2020)
Chief Executive Officer, WKCD
栢志高先生, GBS, JP (任期至2020年11月28日)
西九文化區管理局行政總裁

Mrs Betty FUNG CHING Suk-ye, GBS, JP (since 16 December 2020 and until 7 June 2021)
Acting Chief Executive Officer, WKCD
馮程淑儀女士, GBS, JP (任期由2020年12月16日起至2021年6月7日)
西九文化區管理局署理行政總裁

Biographies of Senior Management 高級管理人員簡歷



Ms Eva KWONG
鄭配嫻女士
Acting Chief Executive
Officer and Chief
Corporate Services
Officer
署理行政總裁及
首席機構事務總監

Ms Kwong is responsible for the overall corporate services of the Authority, covering three departments in the Division, namely Human Resources Department, General Procurement and Administration Department and Innovation and Technology Department, in addition to the remuneration and planning function as well as housekeeping the Communications and Public Affairs Department. Ms Kwong joined WKCD in June 2010 as Executive Director of Human Resources. She was appointed Executive Director of Human Resources and Administration in May 2016 and Chief Corporate Services Officer in January 2019. She was appointed by the Authority as Acting CEO of WKCD with effect on 19 June 2021.

鄭配嫻女士執掌管理局的機構事務處，包括人力資源、採購及機構行政和創新及科技事務三個部門，並負責薪酬及規劃和傳訊及公共事務部的內務管理事宜。鄭女士於2010年6月加入管理局，擔任人力資源行政總監，2016年5月獲委任為行政及人力資源行政總監，並於2019年1月獲委任為首席機構事務總監。管理局委任鄭配嫻女士為署理行政總裁，並於2021年6月19日履新。

Suhanya Raffel leads M+ as a whole and oversees all museum activities, including acquisitions, programming, collections care, development, research, institutional collaborations, and museum operations. She joined M+ as Executive Director in November 2016 and was appointed Museum Director in January 2019.

華安雅女士領導M+的發展，總攬這間博物館各項事務和活動，包括蒐羅館藏、策劃展覽、籌辦節目，還掌管研究、機構合作和博物館營運。她於2016年11月加入管理局，擔任M+行政總監，2019年1月獲委任為M+博物館館長。

Ms Suhanya RAFFEL
華安雅女士
Museum Director, M+
M+博物館館長



Dr Louis NG Chi-wa
吳志華博士
Museum Director,
Hong Kong Palace Museum
香港故宮文化博物館館長

Dr Ng was appointed Museum Director of HKPM in August 2019. He is responsible for developing the museum's strategic vision, exhibitions and programming, and managing its collections, operations, and educational and audience-building strategies.

吳志華博士在2019年8月獲委任為香港故宮文化博物館館長，負責發展博物館的策略願景、展覽和節目，管理館藏、營運、教育及觀眾拓展策略。

Mr Tam leads the PA Division to deliver world-class programmes and performing arts venues and facilities in the District. He is responsible for steering the strategic planning and sustainable development of these venues and oversees their business direction, artistic development, venue operations, technical and production, facilities planning and delivery. Mr Tam joined WKCD in March 2020.

譚兆民先生領導表演藝術處，推動西九提供世界級的表演藝術節目及場地，並負責統籌西九所有場地設施的策略規劃和可持續發展，掌管及監督其業務發展方針、藝術發展、場地營運、技術製作以及設施策劃和推展。譚先生於2020年3月加入管理局。

Mr Paul TAM
譚兆民先生
Executive Director,
Performing Arts
表演藝術行政總監





Ms Amy Maria TAM
譚安美女士
General Counsel
總法律顧問

Ms Tam oversees the Legal and Secretarial Division and manages the legal, Board Secretariat, and insurance functions of the Authority. She joined WKCDA as General Counsel and was appointed Secretary of the Board of the Authority in August 2018.

譚安美女士領導法律事務部及管理局秘書處，負責掌管管理局的法律、董事局秘書處及保險事宜。她於2018年8月加入管理局，擔任總法律顧問，並獲委任為管理局董事局秘書。

Mr Heung leads the Projects Division which is responsible for the design, construction and management of all works projects in the District. He and his teams oversee the design approval, procurement and construction delivery of all planned arts and cultural facilities, and PIW entrusted by Government across the District. Mr Heung joined WKCDA in March 2018 as Administrative Assistant to the Board Chairman of WKCDA, and was appointed Director (Projects) in December 2020 and Acting Chief Projects Officer in May 2021.

向玉璽先生領導工程處，掌管西九所有工程項目的設計、建造和管理事宜。向先生與他的團隊負責監督整個西九已規劃的藝術文化設施、以及政府委託的公共基礎建設工程的设计審批、採購和工程推展。向先生於2018年3月加入管理局擔任西九文化區管理局董事局主席辦公室行政助理，並於2020年12月和2021年5月分別獲委任為項目總監及署理首席工程總監。

Mr Norman HEUNG
Yuk-sai, BBS
向玉璽先生, BBS
Acting Chief
Projects Officer
署理首席工程總監



Ms Carmen LEE
李家文女士
Acting Chief
Financial Officer
署理首席財務總監

Ms Lee oversees the financial planning and accounting, investment, financing, treasury and external audit matters across the Authority. She also oversees the project procurement and control of all planned arts and cultural facilities, and public infrastructure works entrusted by the Government, across the District. Ms Lee is also responsible for the Authority's Environmental, Social and Governance strategy and reporting. Ms Lee joined WKCDA in July 2020 as General Manager, Finance and was appointed Acting Chief Financial Officer in August 2021.

李家文女士負責管理局的財務規劃及會計、投資、融資、庫務管理及外部審計事宜。李女士亦負責監督整個西九已規劃的藝術文化設施、以及政府委託的公共基礎建設工程的项目採購及管理事宜，以及環境、社會和企業管治方針及匯報工作。李女士於2020年7月加入管理局擔任財務總經理，並於2021年8月獲委任為署理首席財務總監。



For more details, please visit the
West Kowloon Cultural District website.
如欲了解更多資訊，請瀏覽西九文化區網站。

COMMITTEES AND PANELS

Functions and Conduct of Business

Seven committees have been established under the Board – the Executive Committee (ExCom), Audit Committee (AC), Development Committee (DC), Investment Committee (IC), Performing Arts Committee (PAC), Public Private Partnership Projects Committee (PPP Projects Committee) and Remuneration Committee (RC) – along with the Consultation Panel (CP) and the Commercial Letting Panel (CLP). In conducting their business, the committees generally follow the Standing Orders and Code of Conduct adopted by the Board. Separately, CP has adopted a set of guidelines governing the conduct of its business. CP is required to hold at least one meeting a year, and its meetings must be open to the public.

Executive Committee

Key Functions

ExCom was established in February 2013 under the Board. It sits above the other committees. Its key functions are:

- To provide a steer to the Management of WKCD on pertinent issues relating to the West Kowloon project, including but not limited to the overall development programme, information and communication technology strategy, public relations and marketing, corporate governance, planning for the operation of facilities and business development, risk management, and other overall policies and measures;
- To facilitate co-ordination of activities among various Board committees;
- To oversee the formulation and implementation of the annual Business Plan and the rolling three-year Corporate Plan of WKCD;
- To oversee the financial position of WKCD in connection with the West Kowloon project and provide guidance to the Management in respect of the funding strategy;
- To be the approving authority in matters of financial management, business planning, budget control, procurement and any other areas delegated by the WKCD Board from time to time;
- To review and endorse WKCD's sustainability policies and practices; and
- To perform any other functions as may be delegated to it by the Authority or assigned to it by the Board in accordance with the WKCD Ordinance.

ExCom membership consists of the chairpersons of the various committees (except AC), the Boards of M Plus Museum Limited and Hong Kong Palace Museum Limited, and a representative from the Home Affairs Bureau as well as the CEO or Acting CEO of WKCD.

Summary of Work Done

ExCom held eight meeting sessions during the reporting year.

委員會、諮詢會及小組

職能及運作

董事局下設七個委員會，分別為行政委員會、審計委員會、發展委員會、投資委員會、表演藝術委員會、公私營合作項目委員會及薪酬委員會；另外還成立諮詢會及商業項目租賃小組。委員會一般以董事局採納的《會議常規》及《行為守則》作為履行職務的依據。此外，諮詢會有另訂一套運作指引，每年必須最少舉行一次會議，並必須公開進行。

行政委員會

主要職能

行政委員會於2013年2月成立，為董事局轄下而其他委員會之上的架構。行政委員會的主要職能包括：

- 就西九計劃的相關事宜，督導管理局管理層的工作，該等事宜包括但不限於整體發展計劃、資訊及通訊科技策略、公共關係及市場推廣、機構管治、設施營運及業務發展的規劃、風險管理，以及其他整體政策和措施；
- 協調董事局轄下各委員會的工作；
- 監察管理局制訂和落實年度業務計劃及按年更新的三年事務計劃；
- 監察管理局關於西九計劃的財務狀況，並向管理層就融資策略提供指導；
- 審批有關財務管理、商業計劃、預算控制、採購，以及由管理局不時轉授其他範疇下的事宜；
- 審閱及確認管理局可持續發展的政策及常規；及
- 執行根據《西九文化區管理局條例》由管理局轉授或董事局指派的任何其他職能。

行政委員會成員包括董事局各委員會主席（審計委員會除外）、M Plus Museum Limited與香港故宮文化博物館有限公司的主席，以及民政事務局的一名代表和管理局行政總裁或署理行政總裁。

工作摘要

行政委員會於報告年度內舉行了八次會議。

Membership of the Executive Committee (2020/21)

行政委員會成員名單 (2020/21)

CHAIRMAN 主席

The Honourable Ronald ARCULLI, GBM, GBS, JP
Chairman of the Development Committee
夏佳理先生, 大紫荊勳賢, GBS, JP
發展委員會主席

MEMBERS 成員

Board Members 董事局成員

Mr Benjamin CHA Yiu-chung
Chairman of the Investment Committee (since 12 November 2020)
查耀中先生
投資委員會主席 (任期由2020年11月12日起)

The Honourable Bernard Charnwut CHAN, GBM, GBS, JP
Chairman of the Board of Hong Kong Palace Museum Limited
陳智思議員, 大紫荊勳賢, GBS, JP
香港故宮文化博物館有限公司董事局主席

Mr Henry FAN Hung-ling, SBS, JP
Chairman of the Public Private Partnership Projects Committee
(until 22 October 2020)
Chairman of the Remuneration Committee
范鴻齡先生, SBS, JP
公私營合作項目委員會主席 (任期至2020年10月22日)
薪酬委員會主席

Mr Leo KUNG Lin-cheng, GBS, JP
Chairman of the Investment Committee (until 22 October 2020)
孔令成先生, GBS, JP
投資委員會主席 (任期至2020年10月22日)

Ms Winnie TAM Wan-chi, SBS, SC, JP
Chairman of the Performing Arts Committee (since 12 November 2020)
譚允芝女士, SBS, SC, JP
表演藝術委員會主席 (任期由2020年11月12日起)

Mr WAN Man-ye, BBS, JP
Chairman of the Performing Arts Committee (until 22 October 2020)
Chairman of the Public Private Partnership Projects Committee
(since 12 November 2020)
溫文儀先生, BBS, JP
表演藝術委員會主席 (任期至2020年10月22日)
公私營合作項目委員會主席 (任期由2020年11月12日起)

Mr Duncan PESCOD, GBS, JP
Chief Executive Officer, WKCD (until 28 November 2020)
Chairman of the Board of Blue Poles Limited (until 28 November 2020)
栢志高先生, GBS, JP
西九文化區管理局行政總裁 (任期至2020年11月28日)
Blue Poles Limited董事局主席 (任期至2020年11月28日)

Mrs Betty FUNG CHING Suk-ye, GBS, JP
Acting Chief Executive Officer, WKCD
(since 16 December 2020 and until 7 June 2021)
Chairman of the Board of Blue Poles Limited
(since 30 December 2020 and until 7 June 2021)
馮程淑儀女士, GBS, JP
西九文化區管理局署理行政總裁
(任期由2020年12月16日起至2021年6月7日)
Blue Poles Limited董事局主席
(任期由2020年12月30日起至2021年6月7日)

Non-Board Members 非董事局成員

The Honourable Victor LO Chung-wing, GBM, GBS, JP
Chairman of the Board of M Plus Museum Limited
Chairman of the M+ Acquisitions Committee
羅仲榮先生, 大紫荊勳賢, GBS, JP
M Plus Museum Limited 董事局主席
M+購藏委員會主席

Public Officers 公職人員

Secretary for Home Affairs or Representative from Home Affairs Bureau
民政事務局局長或其代表

Development Committee

Key Functions

DC was established by the Board under Section 11 of the WKCD Ordinance to deal with matters relating to the planning, development and implementation of arts and cultural facilities and infrastructural facilities. Its key functions are:

- To advise the Board on the overall policies and strategies relating to the project planning and development of the District;
- To recommend to the Board a Programme of Implementation for individual building and infrastructure projects for the District;
- To advise the Board on the viability of proposed facilities, including proposals for defining project scope, engineering feasibility and cost in order to ensure optimal utilisation of resources; and
- To monitor the construction progress of arts and cultural facilities, the hiring and management of consultants and contractors, and related contractual matters for the planning, design and construction of both individual projects and the District as a whole.

Summary of Work Done

DC held seven meetings during the reporting year to deliberate on the following issues:

Procurement and Management of Consultancies

- Consultancy Agreement for the IB and UR in Zone 2 – Approval to Proceed with Instructing Variation Services for Detailed Design of the Zone 2B & 2C Piling Works, Approval to Proceed with Instructing Variation Services for Zone 2B HOR Amalgamation, Approval to Proceed with Instructing Variation Services for Zone 2 Gross Floor Area (GFA) Maximisation Study, Approval to Exercise the Provisional Sum for Employment of Resident Site Staff for Zone 2A Foundation Works
- Detailed Design Consultancy for the IB and UR in Zones 2B & 2C – Tender Assessment Results and Endorsement to Award, Change of Scope in the Detailed Design Consultancy Agreement
- Parcel 31 & Parcel 34 HOR Developments in Zone 3B Artist Square – Approval to Award the Notional and Statutory Design Consultancy Services
- The Southern Landing Facility – Update on the Design and Cost Estimate
- Project Management Consultancy for M+, CSF, LTC, District Cooling System (DCS) and Common Basement (Phase 1) of the District – Extension of Scope, Duration and Fee for Supplementary Agreement No. 2
- Consultancy Agreement for PIW Phase 1 – Approval to Include a Further Provisional Sum for Resident Site Staff for ASB Construction

發展委員會

主要職能

發展委員會由董事局根據《西九文化區管理局條例》第11條設立，負責處理規劃、發展及落實藝術文化及基礎設施的相關事宜。發展委員會的主要職能包括：

- 就與西九項目規劃及發展有關的整體政策及策略向董事局提供建議；
- 向董事局推薦西九個別建築大樓及基建項目的實施時間表；
- 就擬建設設施的可行性向董事局提供建議，包括釐定項目範圍、工程可行性及成本等，確保資源獲得善用；及
- 監察藝術文化設施的施工進度、顧問公司和承建商的聘用及管理；以及西九個別項目及整體規劃、設計及建造的相關合約事宜。

工作摘要

發展委員會於報告年度內共召開七次會議以商討下列事項：

採購及管理顧問公司

- 2區綜合地庫及地下行車路顧問協議－審批2B及2C區打樁工程詳細設計的服務變更，審批2B區酒店、辦公室及住宅項目合併的服務變更，審批按2區擴大總樓面面積更改設計的服務變更，審批運用暫定金額聘請2A區地基工程留駐工地人員
- 2B及2C區綜合地庫及地下行車路詳細設計顧問服務－評標結果及判標決定，更改詳細設計顧問協議的服務範圍
- 3B區藝術廣場地塊31及34酒店、辦公室及住宅發展項目－審批批出概念及法定設計顧問服務
- 南面登岸設施－更新設計及成本估算
- 西九區內M+、修復保管中心、演藝綜合劇場、區域供冷系統及公用地庫（第一階段）的項目管理顧問服務－2號補充協議的範圍、期限及費用的擴展
- 公共基礎建設工程第一階段顧問協議－審批增加藝術廣場行人天橋建造留駐工地人員的暫定金額

Design and Development

- The Basement Road in the District – Street Naming
- Parcel 32 (P32) Development Project – Proposed Way Forward
- The IB in Zone 2 – Flexibility for Future Art and Cultural Facilities in Zone 2C
- Approval to Award the Contract for Detailed Design and Implementation Services for District-wide and Venue-based IT Infrastructure for the District
- Strategic Initial Investment Proposal to BOT the DCS

Implementation

- Foundation, Excavation and Lateral Support Works Contract for the IB and UR in Zone 2A – Approval for Additional Piling Works for GFA Maximisation, Approval to Exercise the Provisional Sum for Project Wrap-up Employee's Compensation Master Policy
- Zone 2B and 2C IB and UR – Proposal to Proceed with Procurement of Piling Works Contract, Tender Assessment Results and Endorsement to Award Piling Works Contract
- LTC and Extended Basement Works Contract – Interim Report on the Status of \$135M Committed Savings
- LTC and Extended Basement L1 Works Contract – Mediation
- PIW (Package 3) ASB – Approval for Additional Works for Early Completion
- Approval to Award the Contract of IT Infrastructure for HKPM
- Art, Commerce and Exhibitions Development Enabling Works – Expenditure of WKCD Project Reserve Under the HKPM Works Contract
- HKPM Main Works Contract – Extension of Time and Measures to Recover Delay
- WKCD Head Office Fitting-out Works at the WKCD Tower – Tender Assessment Results and Endorsement to Award Fitting-out Works Contract

設計與開發

- 西九地庫道路－街道命名
- 地塊32 (P32) 發展項目－擬議未來發展方向
- 2區綜合地庫－2C區未來藝術文化設施的靈活性
- 審批批出整個西九以及場地資訊科技基礎設施詳細設計及推展服務合約
- 「建造、營運及移交」區域供冷系統的策略性初步投資建議

項目推展

- 2A區綜合地庫及地下行車路地基及挖掘與側向承托工程合約－審批擴大總樓面面積的額外打樁工程，審批運用暫定金額支付工程勞工保險
- 2B及2C區綜合地庫及地下行車路－進行打樁工程合約採購的建議，打樁工程合約的評標結果及判標決定
- 演藝綜合劇場及綜合地庫項目工程合約－1.35億元承諾節約資金狀況的中期報告
- 演藝綜合劇場及綜合地庫項目L1工程合約－調解
- 公共基礎建設工程(組合3)藝術廣場行人天橋－提前完成額外工程的審批
- 審批批出香港故宮文化博物館的資訊科技基礎設施合約
- ACE(藝術、商業和展覽)發展項目的備置工程－香港故宮文化博物館工程合約下管理局工程儲備的開支
- 香港故宮文化博物館主體工程合約－延長工期及追回落後進度的措施
- 西九文化區管理局大樓的管理局總部裝修工程－裝修工程合約的評標結果及判標決定

- Austin Road Pedestrian Linkage System – Approval for the Licence Agreement for Two Escalators Inside Austin Station and Management, Operation and Maintenance Working Protocol
- District-wide Development – Placement of a Landlord Directed Construction Insurance Programme for Construction Projects of the District
- Civil Engineering and Development Department Entrusted Works Contracts – Supplemental Agreement for One-off Special Advance Payment
- Business Plan 2021/22 & Corporate Plan 2021/22 to 2023/24
- 柯士甸道行人連接系統－柯士甸站內兩條扶手電梯許可協議以及管理、營運及保養工作機制的審批
- 全區發展－設置西九建築工程業主主導建築保險計劃
- 土木工程拓展署委託工程合約－一次過特別預付款項補充協議
- 2021/22年度業務計劃及2021/22至2023/24年度事務計劃

Regular Reports

- Project Control Progress Report
- Construction Safety Progress Report

Special Reports

- Internal Audit Report on Project Cost Control – Phase 1
- Internal Audit Report on Project Cost Control – Phase 2a

定期報告

- 項目監管進度報告
- 建築安全進度報告

特別報告

- 項目成本控制內部審計報告－第1階段
- 項目成本控制內部審計報告－第2a階段

Membership of the Development Committee (2020/21) 發展委員會成員名單 (2020/21)

CHAIRMAN 主席

The Honourable Ronald ARCULLI, GBM, GBS, JP
夏佳理先生, 大紫荊勳賢, GBS, JP

MEMBERS 成員

Board Members 董事局成員

Ir CHAN Chi-chiu, SBS (until 22 October 2020)
陳志超工程師, SBS (任期至2020年10月22日)

Ms Tennessy HUI Mei-sheung, MH, JP (since 12 November 2020)
許美嫦女士, MH, JP (任期由2020年11月12日起)

Mr Chris IP Ngo-tung, BBS, JP (until 22 October 2020)
葉傲冬先生, BBS, JP (任期至2020年10月22日)

Ir Dr the Honourable LO Wai-kwok, GBS, MH, JP
盧偉國議員, GBS, MH, JP

Ms Yolanda NG Yuen-ting, MH (since 12 November 2020)
伍婉婷女士, MH (任期由2020年11月12日起)

Mr Peter TO, BBS (since 12 November 2020)
杜彼得先生, BBS (任期由2020年11月12日起)

Mr WAN Man-yee, BBS, JP
溫文儀先生, BBS, JP

Non-Board Members 非董事局成員

Prof Raymond FUNG Wing-kee, JP
馮永基教授, JP

Ir Enoch LAM Tin-sing, SBS
林天星工程師, SBS

Mr Christopher LAW, JP
羅健中先生, JP

Mrs Sorais LEE KWAN Siu-kuen (until 30 November 2020)
李關小娟女士 (任期至2020年11月30日)

Prof Eric MA Siu-cheung, GBS, JP
馬紹祥教授, GBS, JP

Prof WONG Sze-chun, BBS, JP (until 31 December 2020)
黃仕進教授, BBS, JP (任期至2020年12月31日)

Public Officers 公職人員

Representative from Home Affairs Bureau
民政事務局代表

Representative from Development Bureau
發展局代表

Representative from the Office of the Government Chief
Information Officer
政府資訊科技總監辦公室代表

Performing Arts Committee

Key Functions

PAC comprises members from a broad spectrum of professional fields, including the arts, business, legal and academic sectors. PAC, with its members' diverse expertise and knowledge, assists and makes recommendations to the WKCD Board in various specialised areas relating to the implementation of the West Kowloon project.

The key functions of PAC are:

- To formulate the vision and mission of the PA Division of WKCD for approval by the WKCD Board and to oversee the mode of governance of the PA Division.
- To recommend to the WKCD Board for approval the strategies, policies and guidelines in relation to the PA Division.

Summary of Work Done

PAC held six meetings during the reporting year.

During the reporting year, PAC's input was sought for the PA programming strategy for 2020/21, priorities and initiatives for PA's strategic goals, the PA development plan – including its donation and membership schemes – and revision of the PAC Terms of Reference.

PAC also provided input on the proposed design phasing, funding strategy and acoustics consultancy selection sequence for the Music Centre project. It formed a Music Centre Working Group tasked with putting forward recommendations for the project to PAC for discussion. The Music Centre Artistic Brief was finalised and endorsed by PAC in the reporting year.

Apart from the Music Centre, PAC was regularly briefed on the construction progress of LTC and shared its views on the project's building services system. Management presented critical milestones leading up to the completion of LTC in 2024/25. PAC will deliberate on the venue's residency plan development in the coming year.

PAC received regular briefings on programming and venue hiring for the Xiqu Centre, Freespace and the Art Park. In relation to the COVID-19 pandemic, PAC also looked into the plan adopted by the Management for the re-opening of the Xiqu Centre and Freespace following the relaxation of Government regulations on venue closure, as well as special arrangements offered to affected venue hirers. Working closely with PAC, the Xiqu Centre Advisory Panel held four meetings during the reporting year to give advice on Xiqu Centre's programmes, operations, venue hiring, and nurturing and training programmes, as well as local community arts education and partnerships with stakeholders. New membership terms and membership list of the Advisory Panel were also endorsed during the reporting year.

The PA Division devised a Business Plan for 2021/22 and a three-year Corporate Plan for 2021/22 to 2023/24. PAC was briefed on core items including PA key initiatives and targets as well as proposed income and expenditures for various PA venues, marketing plan, manpower plan and other operating expenses. In addition, PAC was also presented with the latest key assumptions on the market for 2021/22 given the pandemic situation and their impacts on proposed income and expenditures.

表演藝術委員會

主要職能

表演藝術委員會由來自廣泛專業界別的成員組成，包括藝術、商業、法律及學術界人士。表演藝術委員會憑藉成員的多元化專長與知識，在推行西九計劃相關的各個專業範疇上協助管理局董事局，並向其作出建議。

表演藝術委員會的主要職能包括：

- 制訂管理局表演藝術處的願景及使命，以供管理局董事局審批，並監督表演藝術處的管治模式。
- 就表演藝術處的策略、政策及指引向管理局董事局提出建議，並供其審批。

工作總結

表演藝術委員會於報告年度內共召開六次會議。

表演藝術委員會在報告年度內就以下事宜提供意見：2020/21年度表演藝術節目策略、表演藝術策略目標的優先事項及措施、表演藝術發展計劃（包括其捐款及會籍計劃）以及表演藝術委員會職權範圍的修訂。

此外，表演藝術委員會亦就以下事宜提供意見：音樂中心項目的擬議設計階段、融資策略及音響顧問的甄選順序。表演藝術委員會成立了音樂中心工作小組，向表演藝術委員會提出與項目有關的建議以供討論。音樂中心的藝術大綱於報告年度內完成並獲得表演藝術委員會通過。

除音樂中心外，表演藝術委員會定期備悉演藝綜合劇場的施工進度，並就該項目的屋宇裝備系統提供意見。管理層匯報了演藝綜合劇場直到2024/25年度完成前的重要里程碑。表演藝術委員會將在來年商議場地的駐場計劃發展。

表演藝術委員會定期備悉有關戲曲中心、自由空間及藝術公園的節目安排與場地租用情況。就2019冠狀病毒病疫情，表演藝術委員會亦審視了管理層在政府放寬關閉場地的規定後，重新開放戲曲中心及自由空間的計劃，以及為受影響的場地租用戶所提供的特別安排。戲曲中心顧問小組與表演藝術委員會緊密合作，於報告年度內共舉行四次會議，就有關戲曲中心的節目、營運、場地租用、培育與訓練計劃，以及本地社區藝術教育及與持份者合作方面提供意見。顧問小組的新成員任期及名單亦於報告年度內獲得通過。

表演藝術處制訂了2021/22年度業務計劃及2021/22至2023/24年度的三年事務計劃。表演藝術委員會備悉核心項目，包括表演藝術的主要措施與目標，以及各表演藝術場地的擬議收入和開支、市場推廣計劃、人力資源計劃及其他營運開支。此外，鑑於疫情發展及其對擬議收入和開支的影響，表演藝術委員會亦聽取有關2021/22年度市場的最新主要假設的匯報。

Membership of the Performing Arts Committee (2020/21)

表演藝術委員會成員名單 (2020/21)

CHAIRMAN 主席

Ms Winnie TAM Wan-chi, SBS, SC, JP *
譚允芝女士, SBS, SC, JP *

MEMBERS 成員

Board Members 董事局成員

Mr Glenn FOK
霍經麟先生

Mr Wilson FUNG Ying-wai, MH
馮英偉先生, MH

Mr Andy HEI Kao-chiang (since 12 November 2020)
黑國強先生 (任期由2020年11月12日起)

Mr Chris IP Ngo-tung, BBS, JP (until 22 October 2020)
葉傲冬先生, BBS, JP (任期至2020年10月22日)

Ms Yolanda NG Yuen-ting, MH
伍婉婷女士, MH

Miss Dee POON Chu-ying
潘楚穎女士

Mr WAN Man-yee, BBS, JP #
溫文儀先生, BBS, JP #

Non-Board Members 非董事局成員

Prof Anna CHAN Chung-ying (since 1 January 2021)
陳頌瑛教授 (任期由2021年1月1日起)

Mr Raymond CHENG Siu-hong (since 1 January 2021)
鄭小康先生 (任期由2021年1月1日起)

Mr Vincent CHOW Wing-shing, BBS, MBE, JP (until 31 December 2020)
周永成先生, BBS, MBE, JP (任期至2020年12月31日)

Ms Winsome CHOW
周蕙心女士

Mr JAT Sew-tong, SBS, SC, JP (since 1 January 2021)
翟紹唐先生, SBS, SC, JP (任期由2021年1月1日起)

Dr LAM Fung
林丰博士

Ms Stella LAU Yin-ling (until 31 December 2020)
劉燕玲女士 (任期至2020年12月31日)

Mr Gus LEE (since 1 January 2021)
李勁頌先生 (任期由2021年1月1日起)

Prof Gabriel LEUNG, GBS, JP (since 1 January 2021)
梁卓偉教授, GBS, JP (任期由2021年1月1日起)

Mr SE-TO Yok (LOONG Koon-tin), MH
司徒旭 (龍貫天) 先生, MH

Ms Olivia YAN (since 1 January 2021)
甄詠蓓女士 (任期由2021年1月1日起)

Dr Frankie YEUNG Wai-shing, BBS, MH, JP
楊偉誠博士, BBS, MH, JP

Public Officers 公職人員

Representative from Home Affairs Bureau
民政事務局代表

Representative from Leisure and Cultural Services Department
康樂及文化事務署代表

Remarks 備註

* Ms Winnie TAM Wan-chi was a member of PAC until 22 October 2020 and appointed Committee Chairman with effect from 12 November 2020.
譚允芝女士擔任表演藝術委員會成員至2020年10月22日，並於2020年11月12日起擔任該委員會主席。

Mr WAN Man-yee has ceased to be the Chairman of PAC since 23 October 2020 and has been reappointed the Committee Member with effect from 12 November 2020.
溫文儀先生自2020年10月23日起不再擔任表演藝術委員會主席，並於2020年11月12日起繼續擔任該委員會成員。

Membership of the Xiqu Centre Advisory Panel (2020/21)
戲曲中心顧問小組成員名單 (2020/21)

CHAIRMAN 主席

Dr Frankie YEUNG Wai-shing, BBS, MH, JP
楊偉誠博士, BBS, MH, JP

MEMBERS 成員

Dr Estella CHAM LAI Suk-ching
湛黎淑貞博士

Mrs Eva CHENG LI Kam-fun, JP
鄭李錦芬女士, JP

Dr LEE Siu-yan
李少恩博士

Ms Candice LEUNG Wai-yee
梁慧怡女士

Mr Danny LI Chi-kei
李奇峰先生

Ms NG May-ying
吳美英女士

Mr SE-TO Yok (LOONG Koon-tin), MH
司徒旭(龍貫天)先生, MH

Mr WAN Man-yee, BBS, JP
溫文儀先生, BBS, JP

Ms YIP Chung-man, BBS
葉中敏女士, BBS

Mr YUEN Siu-fai, BBS, BH
阮兆輝先生, BBS, BH

Public Officers 公職人員

Representative from Home Affairs Bureau
民政事務局代表

Representative from Leisure and Cultural Services
Department
康樂及文化事務署代表

Representatives from WKCD 西九文化區管理局代表

Executive Director, Performing Arts, WKCD
西九文化區管理局表演藝術行政總監

Artistic Director, Performing Arts, WKCD
西九文化區管理局表演藝術(藝術)總監

Remuneration Committee

Key Functions

The key functions of the RC are:

- To make recommendations to the Board on organisational structure and policies relating to staffing, remuneration, employment, discipline and dismissal, with reference to the Authority's overall goals and objectives;
- To make recommendations to the Board on the determination of terms and conditions for employment of employees, including the provision and maintenance of any schemes for the payment of pensions, gratuities and retirement benefits to employees, former employees or their dependants;
- To make recommendations to the Board on any other matters relating to the remuneration, allowances or benefits made available to employees, former employees or their dependants referred or assigned to it by the Board;
- To review and make recommendations to the Board on changes in salaries and terms and conditions of employment; and
- To perform any other functions as may be delegated to it by the Authority or assigned to it by the Board in accordance with the WKCD Ordinance.

Summary of Work Done

RC held four meetings and reviewed 10 papers during the reporting year. Among the most significant of its activities, RC deliberated on the following issues.

Pay Review

After giving due consideration to the challenges presented by the overall market situation and the financial reality of WKCD, RC made a recommendation to the Board regarding the 2021 pay review to freeze pay for all employees for 2021.

Human Resources Plan and Staff Cost Budget

RC endorsed the staff cost budget for 2021/22 to 2023/24 for WKCD and its wholly owned subsidiaries.

Appointment, Employment Contract Renewal and Gratuity Payments for Senior Executives

RC endorsed the employment contract renewal and gratuity payment for two senior executive positions.

Reward Strategy

RC reviewed the current mix of reward mechanisms and endorsed the appointment of a service provider to conduct a study on performance-based pay for WKCD staff.

Human Resources Policies, Guidelines and Procedures Review

RC reviewed and endorsed the revision and amendments to the following four human resources policies, guidelines and procedures:

- Declaration of Investments
- Guidelines on Disciplinary Actions
- Policy for the Handling of Staff Personal Data
- Staff Complaint and Grievance Procedures

薪酬委員會

主要職能

薪酬委員會的主要職能包括：

- 根據管理局的整體目標和目的，就組織架構及有關人手編製、薪酬、聘用、紀律行動及解僱的政策，向董事局提供建議；
- 就制訂僱員的僱用條款，包括提供及維持任何向僱員、前僱員或其受養人支付退休金、約滿酬金及退休福利的計劃，向董事局提供建議；
- 就由董事局轉介或指派任何關於向其僱員、前僱員或其受養人提供薪酬、津貼或福利事宜，向董事局提供建議；
- 審閱薪酬和僱用條款的變更並向董事局提供建議；及
- 執行根據《西九文化區管理局條例》由管理局轉授或董事局指派的任何其他職能。

工作總結

薪酬委員會於報告年度共召開四次會議，並審閱了10份文件。薪酬委員會審議的主要事項包括：

薪金檢討

在充分考慮整體市場情況所帶來的挑戰及管理局的財務狀況後，薪酬委員會就2021年薪金檢討，向董事局提供建議，凍結2021年所有僱員的薪金。

人力資源計劃及員工成本預算

薪酬委員會通過管理局及其全資附屬公司2021/22至2023/24年度的員工成本預算。

高級行政人員的委任、續約及約滿酬金

薪酬委員會通過為兩名高級行政人員續約及發放約滿酬金。

獎勵策略

薪酬委員會審視現時獎勵機制的組合，並通過委任服務供應商就有關管理局員工薪酬與表現掛鈎的機制進行研究。

人力資源政策、指引及程序檢討

薪酬委員會審視並通過修訂和修正以下四項人力資源政策、指引及程序：

- 投資聲明
- 紀律行動指引
- 員工個人資料處理政策
- 員工投訴及申訴程序

Membership of the Remuneration Committee (2020/21)

薪酬委員會成員名單 (2020/21)

CHAIRMAN 主席

Mr Henry FAN Hung-ling, SBS, JP

范鴻齡先生, SBS, JP

MEMBERS 成員

Board Members 董事局成員

The Honourable Ronald ARCULLI, GBM, GBS, JP

夏佳理先生, 大紫荊勳賢, GBS, JP

Ms Winnie TAM Wan-chi, SBS, SC, JP (since 12 November 2020)

譚允芝女士, SBS, SC, JP (任期由2020年11月12日起)

Non-Board Members 非董事局成員

Mr William CHAN Fu-keung, BBS

陳富強先生, BBS

Mr Li Yun-tai

李殷泰先生

Mrs Eleanor LING LEE Ching-man, SBS, JP

林李靜文女士, SBS, JP

Public Officers 公職人員

Representative from Home Affairs Bureau

民政事務局代表

Investment Committee

Key Functions

The key functions of IC are:

- To advise the Board on the investment objectives, guidelines and strategies of the Authority;
- To monitor and oversee the performance of investments made by the Authority;
- To advise the Board on the selection and appointment of financial advisers on financial matters, and to oversee and monitor the performance of financial advisers;
- To advise the Board on the terms and conditions of external borrowings;
- To oversee and monitor the financial and liquidity positions of the Authority and advise the Board on the financial sustainability of the Authority; and
- To oversee and monitor the implementation of the approved Business Plan and Corporate Plan.

Summary of Work Done

Two IC workshops were held during the reporting period to discuss the long-term financial projections of the Authority. Certain Board Members and Government representatives were invited to attend the workshops.

In addition, five IC meetings were held. Among the most significant of its activities, IC deliberated on the following issues.

Reviewing Investment Strategy and Monitoring Performance

IC reviewed the performance of the Authority's investment portfolio, giving due consideration to asset allocation, cash flow projections and prevailing market conditions. IC also endorsed and made recommendations to the Board on WKCD's investment strategy and fund allocation.

Maintaining a Highly Liquid Portfolio

In light of the substantial cash flow needed for the West Kowloon project and the volatility of the financial markets, IC endorsed and recommended to the Board an investment strategy focusing on placements with the Exchange Fund and bank deposits, which could protect capital while offering reasonable returns and maintaining liquidity for the Authority to deploy funding efficiently for project development.

Managing Bank Counterparty Risks

To manage the Authority's bank counterparty risks, IC reviewed and revised the Authority's approved list of banks and their respective exposure limits during the reporting year.

Reviewing External Financing Options

IC assisted the Board in assessing the feasibility of using external financing for project development and setting up working capital facilities to meet the working capital requirements of the Authority. IC also provided guidance to the Authority on the terms and conditions offered by potential lenders.

Reviewing the Authority's long term financial plans

IC assisted the Board in reviewing the long-term financial plan of the Authority, including a review of long-term financial projections as well as financing strategy and options.

投資委員會

主要職能

投資委員會的主要職能包括：

- 就管理局的投資目標、指引及策略，向董事局提供建議；
- 監察及監督管理局的投資表現；
- 就篩選及委任財務顧問處理財務事宜向董事局提供建議，監督及監察財務顧問的表現；
- 就對外舉債的條款向董事局提供建議；
- 監督及監察管理局的財務及流動資金狀況，向董事局就管理局的財務可持續性提供建議；及
- 監督及監察管理局推行已核准的業務計劃及事務計劃。

工作總結

投資委員會於報告年度內召開了兩次投資委員會研討會，就管理局的長遠財務預測進行討論。會上邀請了多位董事局成員及政府決策局代表參與。

同時，投資委員會於報告年度內亦召開了五次會議，商討的主要事項包括：

檢討投資策略及監察投資表現

投資委員會通過對資產配置、現金流量預測及當前市況作詳細分析，檢閱管理局投資組合的表現。投資委員會亦支持管理局的投資策略及資金分配事宜，並就相關事宜向董事局提出建議。

維持高流動性的投資組合

考慮到西九項目的大量現金流需求及金融市場的波動，投資委員會支持並向董事局建議繼續以外匯基金存款及銀行存款為主的投資策略。該策略既可保障管理局的資本，亦可提供合理回報及充足的流動資金，讓管理局可以有效地運用資金繼續推進項目發展。

管理銀行交易對手風險

為管理管理局的銀行交易對手風險，投資委員會於報告年度內檢討並修訂了管理局的認可銀行名單及其相關風險額度。

審查外部融資方案

投資委員會協助董事局進行了項目外部融資可行性的研究，並批准管理局設立營運資金信貸額度以滿足管理局的營運資金需求。此外，投資委員會亦於審議潛在借款人提出的條款及條件時，向管理局提供意見。

審視管理局的長遠財務計劃

投資委員會協助董事局審視管理局的長遠財務計劃，包括審視長遠財務預測以及探究融資策略和選項。

Membership of the Investment Committee (2020/21)

投資委員會成員名單 (2020/21)

CHAIRMAN 主席

Mr Benjamin CHA Yiu-chung (since 12 November 2020)

查耀中先生 (任期由2020年11月12日起)

MEMBERS 成員

Board Members 董事局成員

The Honourable Ronald ARCULLI, GBM, GBS, JP

夏佳理先生, 大紫荊勳賢, GBS, JP

Mr Glenn FOK

霍經麟先生

Ms Rose LEE Wai-mun, JP

李慧敏女士, JP

Non-Board Members 非董事局成員

Mr Clifford K CHIU (until 31 December 2020)

邱令智先生 (任期至2020年12月31日)

Dr CHUA Sue-wan (until 31 December 2020)

蔡思遠博士 (任期至2020年12月31日)

Mr Leo KUNG Lin-cheng, GBS, JP *

孔令成先生, GBS, JP *

Mr Kevin Anthony WESTLEY, BBS

韋智理先生, BBS

Dr David WONG Yau-kar, GBS, JP (since 6 May 2020)

黃友嘉博士 (任期由2020年5月6日起)

Mr Elvin YU Tin-yau (until 31 December 2020)

余天佑先生 (任期至2020年12月31日)

Public Officers 公職人員

Representative from Financial Services and the Treasury Bureau

財經事務及庫務局代表

Director of Accounting Services or his representative

庫務署署長或其代表

Representative from Home Affairs Bureau

民政事務局代表

Remarks 備註

- * Mr Leo KUNG Lin-cheng has ceased to be the Chairman of IC since 22 October 2020 and has been reappointed the Committee Member with effect from 1 January 2021.
孔令成先生自2020年10月22日起不再擔任投資委員會主席，並於2021年1月1日起繼續擔任該委員會成員。

Audit Committee

Key Functions

The key functions of AC are to consider and advise on financial and audit matters of the Authority.

Summary of Work Done

AC held five meetings during the reporting year. Representatives of the external auditor attended two meetings to report and answer questions about their work. The Committee also held a private session with the external auditor without the presence of Management. AC's work during these meetings included approving the external auditor's audit strategy, reviewing the statement of accounts for the year ended 31 March 2020 for approval by the Board, and overseeing risk management activities.

In the meetings conducted during the reporting year, AC reviewed five reports on internal audits to evaluate and improve internal controls covering the following areas:

- Procurement of General Goods and Services (Category A and B)
- Management of Cybersecurity
- Management of Data Privacy
- Facilities Management of Xiqu Centre
- Project Cost Control – LTC

AC also reviewed the 2019/20 Sustainability Report, provided advice to the planning of Control-Self Assessment implementation and made a recommendation to the Board on the appointment of external auditor in accordance with its Terms of Reference.

審計委員會

主要職能

審計委員會的主要職能是審閱管理局的各類財務及審計事宜，並向管理局提出相關建議。

工作總結

審計委員會於報告年度內舉行五次會議。外部核數師的代表參與了兩次會議，匯報和回應有關他們工作的問題。在管理層缺席下，該委員會和外部核數師亦舉行了一節閉門會議。審計委員會在這些會議中的工作，包括通過外部核數師提出的審計策略，並審閱截至2020年3月31日止的年度帳目報表，供董事局審批，以及監督風險管理活動。

在報告年度內舉行的五次會議中，審計委員會審閱了五份內部審計報告，以評估及改善涵蓋下列範疇的內部控制：

- 一般商品及服務 (A及B類) 的採購
- 網絡安全的管理
- 資料私隱的管理
- 戲曲中心的設施管理
- 項目成本控制 – 演藝綜合劇場

此外，審計委員會亦審閱了2019/20財政年度的可持續發展報告，對實施內部控制自我評估的計劃提出意見，以及根據其職權範圍就外部核數師的委任向董事局提出建議。

Membership of the Audit Committee (2020/21)

審計委員會成員名單 (2020/21)

CHAIRMAN 主席

Mr Wilson FUNG Ying-wai, MH

馮英偉先生, MH

MEMBERS 成員

Board Members 董事局成員

Ir Dr the Honourable LO Wai-Kwok, GBS, MH, JP

盧偉國議員, GBS, MH, JP

Non-Board Members 非董事局成員

Mr Clement CHAN Kam-wing, MH, JP

陳錦榮先生, MH, JP

Ms Christine LEUNG Wan-chong (since 1 January 2021)

梁蘊莊女士 (任期由2021年1月1日起)

Mr LI Kwok-tso, SBS

李國楚先生, SBS

Dr Carlye TSUI Wai-ling, BBS, JP

徐尉玲博士, BBS, JP

Ms Sandy WONG Hang-ye, JP

黃幸怡女士, JP

Mr Raymond WONG Hung-chiu, GBS, JP

黃鴻超先生, GBS, JP

Mr Franklin YU

余烽立先生

Public Private Partnership Projects Committee

Key Functions

- To oversee Public Private Partnership (PPP) projects – including all HOR and RDE developments procured by way of the BOT method under the Enhanced Financial Arrangement, from planning, procurement and project implementation to successful completion of works – carried out by the Authority, its wholly owned subsidiaries or BOT third-party participants.

Summary of Work Done

During the reporting year, the PPP Projects Committee held five meetings where it considered and endorsed a number of Management recommendations for PPP projects. In the 10th meeting, held on 4 August 2020, the Committee discussed and reviewed the high-level HOR (including RDE) development strategy for submission to the Board for consideration.

During various meetings, the PPP Projects Committee also considered and endorsed the development strategy for the AST (formerly known as P31, P32 & P34) development package, including procurement through the BOT tender method as well as the key tender terms and evaluation criteria for tender.

公私營合作項目委員會

主要職能

- 監察公私營合作項目，包括根據加強財務安排以「建造、營運及移交」方式採購的所有酒店、辦公室和住宅以及零售、餐飲和消閒設施發展項目，從規劃、採購、項目推展到成功完成工程，並涵蓋管理局、全資附屬公司或「建造、營運及移交」第三方參與者。

工作總結

公私營合作項目委員會在報告年度內共舉行五次會議，並審議及通過多項由管理層提出的公私營合作項目的建議。在2020年8月4日舉行的第10次會議上，委員會討論並審議酒店／辦公室／住宅（包括零售、餐飲和消閒設施）的高層次發展策略，以提交董事局審議。

此外，委員會亦在多次會議上審議及通過藝術廣場大樓（前稱P31、P32和P34）發展組合的發展策略，包括通過「建造、營運及移交」招標方式進行的採購以及招標的主要條款和評標的標準。

Membership of the Public Private Partnership Projects Committee (2020/21)

公私營合作項目委員會成員名單 (2020/21)

CHAIRMAN 主席

Mr WAN Man-ye, BBS, JP *

溫文儀先生, BBS, JP *

DEPUTY CHAIRMAN 副主席

Mr Duncan PESCOD, GBS, JP (until 28 November 2020)

Chief Executive Officer, WKCD

栢志高先生, GBS, JP (任期至2020年11月28日)

西九文化區管理局行政總裁

MEMBERS 成員

Mr Benjamin CHA Yiu-chung (until 22 October 2020)

查耀中先生 (任期至2020年10月22日)

Ir CHAN Chi-chiu, SBS (until 22 October 2020)

陳志超工程師, SBS (任期至2020年10月22日)

Mr Henry FAN Hung-ling, SBS, JP #

范鴻齡先生, SBS, JP #

Mr Andy HEI Kao-chiang (since 12 November 2020)

黑國強先生 (任期由2020年11月12日起)

Ms Tennessy HUI Mei-sheung, MH, JP (since 12 November 2020)

許美嫦女士, MH, JP (任期由2020年11月12日起)

Mr Chris IP Ngo-tung, BBS, JP (until 22 October 2020)

葉傲冬先生, BBS, JP (任期至2020年10月22日)

Ms Yolanda NG Yuen-ting, MH (since 12 November 2020)

伍婉婷女士, MH (任期由2020年11月12日起)

Miss Dee POON Chu-ying (since 7 December 2020)

潘楚穎女士 (任期由2020年12月7日起)

Mr Peter TO, BBS (since 12 November 2020)

杜彼得先生, BBS (任期由2020年11月12日起)

Mrs Betty FUNG CHING Suk-ye, GBS, JP

(since 16 December 2020 and until 6 June 2021)

Acting Chief Executive Officer, WKCD

馮程淑儀女士 (任期自2020年12月16日起至2021年6月6日)

西九文化區管理局署理行政總裁

Remarks 備註

* Mr WAN Man-ye was a member of the PPP Projects Committee until 22 October 2020 and appointed Committee Chairman with effect from 12 November 2020.

溫文儀先生擔任公私營合作項目委員會成員至2020年10月22日，並於2020年11月12日起擔任該委員會主席。

Mr Henry FAN Hung-ling has ceased to be the Chairman of the PPP Projects Committee since 23 October 2020 and has been reappointed Committee Member with effect from 12 November 2020.

范鴻齡先生自2020年10月23日起不再擔任公私營合作項目委員會主席，並於2020年11月12日起繼續擔任該委員會成員。

CO-OPTED MEMBERS 增選成員

Mr David AU Ho-cheung

區浩章先生

Sr Vincent HO Kui-yip, MH, JP (since 1 January 2021)

何鉅業先生, MH, JP (任期由2021年1月1日起)

Mr Vernon Francis MOORE, BBS

莫偉龍先生, BBS

Mr David TANG Chi-fai

鄧智輝先生

SUBSTITUTE MEMBERS 替補成員

Mr Leo KUNG Lin-cheng, GBS, JP (until 22 October 2020)

孔令成先生, GBS, JP (任期至2020年10月22日)

Ms Rose LEE Wai-mun, JP

李慧敏女士

Ir Dr the Honourable LO Wai-ki, GBS, MH, JP

(until 22 October 2020)

盧偉國議員, GBS, MH, JP (任期至2020年10月22日)

Ms Winnie TAM Wan-chi, SBS, SC, JP

(until 22 October 2020)

譚允芝女士, SBS, SC, JP (任期至2020年10月22日)

Consultation Panel

Key Functions

CP was established by the Board under Section 20 of the WKCD Ordinance to gather public views on matters relating to the functions of WKCD.

CP members represent different segments of the community, thereby providing CP with diverse knowledge and experience so that it can play a role as a bridge between WKCD and the public. CP meetings are open to the public, and the discussion papers and minutes of the meetings are available on the West Kowloon Cultural District website.

A Working Group on Youth and Community Engagement (the Working Group) was set up in December 2014. Its primary objective is to take forward initiatives to raise awareness of the West Kowloon project among young people and the wider community, and to devise implementation plans for these initiatives.

Summary of Work Done

During the reporting year, and following approval by the WKCD Board, the CP Chairman and 12 existing CP members were reappointed and three new members were appointed with effect from 1 March 2021.

CP held one meeting during the reporting year to provide an update on the progress of the hardware development of the District, including the six projects under construction such as M+, HKPM, LTC and the IB. CP members were also given an update on the implementation and achievements of the Crossover Lab Initiative.

The Working Group held two meetings during the reporting year, during which members contributed valuable advice and steered online engagement approaches to adapt to the new normal under the pandemic situation.

In addition, one visit was organised during the reporting year to provide an update on development progress and introduce the District's facilities and programme information to CP members.

諮詢會

主要職能

董事局根據《西九文化區管理局條例》第20條設立諮詢會，收集公眾對有關管理局職能事宜的意見。

諮詢會成員代表不同社會界別，為諮詢會提供不同範疇的知識及經驗，從而作為管理局與公眾之間的橋樑。諮詢會的會議開放予公眾人士旁聽，討論文件和會議記錄載於西九文化區網站。

諮詢會於2014年12月成立青少年與社區參與工作小組（工作小組）。主要目標是推展不同措施以增進青少年與社區人士對西九項目的了解，並制訂執行計劃。

工作總結

諮詢會主席及12名現任諮詢會成員在報告年度內經管理局董事局批准獲再度委任，另有三名新成員自2021年3月1日起獲委任。

諮詢會於報告年度內舉行了一次會議，匯報有關西九硬件設施發展的最新進展，包括M+、香港故宮文化博物館、演藝綜合劇場和綜合地庫等六項在建工程。此外，諮詢會成員亦備悉「跨界實驗空間計劃」的推展和成果的最新進展。

工作小組於報告年度內共舉行兩次會議，成員在會上提出多項寶貴意見，並督導網上參與方式以適應疫情下的新常態。

此外，諮詢會於報告年度內曾進行一次考察，讓成員了解有關西九發展的最新進展，以及認識西九的設施和節目資訊。

Membership of the Consultation Panel (2020/21)

諮詢會成員名單 (2020/21)

CHAIRMAN 主席

Mr Ambrose HO, SBS, SC, JP

何沛謙先生, SBS, SC, JP

MEMBERS 成員

Board Members 董事局成員

The Honourable Ronald ARCULLI, GBM, GBS, JP

夏佳理先生, 大紫荊勳賢, GBS, JP

Ms Yolanda NG Yuen-ting, MH

伍婉婷女士, MH

Non-Board Members 非董事局成員

Mr Henry CHAN Chi-chiu, MH, JP

陳志超先生, MH, JP

Ms Mimi CHEUNG Yee-may, JP

張漪薇女士, JP

Mr Christopher Wicky CHEUNG

張士宗先生

Mr CHING Cheung-ying, MH (until 28 February 2021)

程張迎先生, MH (任期至2021年2月28日)

Mr CHOW Yick-hay, BBS, JP (until 28 February 2021)

周奕希先生, BBS, JP (任期至2021年2月28日)

Prof Derek COLLINS

孔立德教授

Ms Anita GIDUMAL

Anita GIDUMAL女士

Mr Andy HO Wing-cheong

何永昌先生

Mr Chris IP Ngo-tung, BBS JP

葉傲冬先生, BBS, JP

Mr Henry LAI Hin-wing (since 1 March 2021)

賴顯榮先生 (任期由2021年3月1日起)

Mr LAM Kin-man (since 1 March 2021)

林建文先生 (任期由2021年3月1日起)

Dr LAM Miu-ling (since 1 March 2021)

林妙玲博士 (任期由2021年3月1日起)

Prof Lena LEE

李瑩教授

Mr Wyborn LEUNG Wai-hong

梁煒康先生

Mr Kyrus SIU King-wai

蕭景威先生

Mr Jason WONG Chun-tat, JP

黃進達先生, JP

Commercial Letting Panel

Key Functions

CLP is responsible for providing advice to the Authority on matters relating to the strategy and implementation of commercial leasing covering RDE as well as cultural and creative industry tenants in the District.

Summary of work done

CLP held one meeting during the reporting year. CLP reviewed and endorsed commercial strategies for 'The Art of Place Making' as well as leasing initiatives for commercial spaces at M+ Tower, the Xiqu Centre, the Nursery Park and HKPM (under construction), respectively. These initiatives are scheduled to be launched through invitation for Expression of Interest (EOI) at the beginning of FY 2021/22.

商業項目租賃小組

主要職能

商業項目租賃小組負責就西九的零售、餐飲和消閒設施，以及文化和創意產業工作場地的商業租賃策略和執行事宜，向管理局提供意見。

工作總結

商業項目租賃小組於報告年度內舉行了一次會議，並審視和通過「地方營造的藝術」(The Art of Place Making)商業策略，以及M+大樓、戲曲中心、苗圃公園和香港故宮文化博物館(興建中)各場地的內商業設施的租賃措施。有關措施預計將於2021/22財政年度初期透過邀請遞交計劃意向書開始推展。

Membership of the Commercial Letting Panel (2020/21)

商業項目租賃小組成員名單 (2020/21)

CHAIRMAN 主席

Dr the Honourable Allan ZEMAN, GBM, GBS, JP

盛智文博士, 大紫荊勳賢, GBS, JP

MEMBERS 成員

Board Members 董事局成員

Miss Dee POON Chu-ying (until 31 December 2020)

潘楚穎女士 (任期至2020年12月31日)

Non-Board Members 非董事局成員

Mr Andrew LAM Siu-lo, JP (until 31 December 2020)

林筱魯先生, JP (任期至2020年12月31日)

The Honourable Victor LO Chung-wing, GBM, GBS, JP (until 31 December 2020)

羅仲榮先生, 大紫荊勳賢, GBS, JP (任期至2020年12月31日)

Mr Paulo PONG Kin-yee, JP

龐建貽先生, JP

Representatives from WKCDA/Ex-Officio Members 西九文化區管理局代表/當然成員

Dr William CHAN (until 19 June 2020)

Chief Commercial Officer, WKCDA

陳惠明博士 (任期至2020年6月19日)

西九文化區管理局首席商務總監

Mr Kenneth WONG (since 10 December 2020)

General Manager, Commercial, WKCDA

黃基業先生 (任期由2020年12月10日起)

西九文化區管理局商務總經理

Ms Ada CHOY (until 31 March 2021)

Senior Manager, Commercial, WKCDA

蔡雅德小姐 (任期至2021年3月31日)

西九文化區管理局商務高級經理

SUBSIDIARIES

Functions and Conduct of Business

Five active subsidiaries – M Plus Museum Limited, M Plus Collections Limited, Hong Kong Palace Museum Limited, West Kowloon Cultural District Foundation Limited, and Blue Poles Limited – have been established under WKCD.

The Articles of Association of the subsidiaries define, among other things, the general powers, authority and modus operandi of the respective boards. The subsidiaries also generally follow the Standing Orders and Code of Conduct adopted by the Board in conducting their business.

M Plus Museum Limited

Key Functions

M Plus Museum Limited was incorporated on 14 April 2016 as a wholly owned subsidiary of WKCD.

The Board of M Plus Museum Limited (M+ Board) formulates the vision and mission as well as the strategies, policies and guidelines in relation to museological matters and professional standards of operation for the museum.

The M+ Acquisitions Committee operates under the M+ Board. Its principal function is to review, approve and make recommendations to the M+ Board and the WKCD Board on matters relating to acquisitions by M+.

Summary of Work Done

The M+ Board met five times in 2020/21. At these meetings, the M+ Board was briefed on the M+ Opening Strategy in terms of communication and marketing plans; the M+ Corporate Engagement Strategy; the M+ Key Performance Indicators (KPI) results for 2019/20 and WKCD approved targets for 2020/21; and a sponsorship from a charitable trust to fund an M+ Associate Curator, Visual Art position. The M+ Board was also given an update on the M+ Revised Business Plan 2020/21 and Corporate Plan 2020/21 to 2022/23 due to the impact of COVID-19; the Opening Display Procurement Activities; the M+ Digital Programme; the latest development of the M+ LED Façade and Website; the M+ fundraising approach; the M+ Benchmarking Study; and the arrangement of the 2020 Annual General Meeting of M Plus Museum Limited.

附屬公司

職能及運作

管理局下設五家活躍的附屬公司，分別為M Plus Museum Limited、M Plus Collections Limited、香港故宮文化博物館有限公司、西九文化區基金會有限公司及Blue Poles Limited。

附屬公司的章程訂定包括其各自董事局的一般權限、權力和運作方式等事項。這些附屬公司一般亦根據董事局採納的《會議常規》及《行為守則》以履行其各自的職務。

M Plus Museum Limited

主要職能

M Plus Museum Limited於2016年4月14日註冊成立為管理局的全資附屬公司。

M Plus Museum Limited董事局(M+董事局)為博物館制訂其願景及使命，並就博物館事宜和其營運專業標準擬訂策略、政策及指引。

M+購藏委員會隸屬M+董事局，其主要職能為審視和批核M+的購藏事宜，並向M+董事局及管理局董事局提供相關建議。

工作總結

M+董事局於2020/21年度共召開五次會議。會上，M+董事局備悉與M+開幕策略有關的傳訊和市場推廣計劃；M+企業參與策略；M+ 2019/20年度的主要績效指標結果及獲管理局批核的2020/21年度目標；以及運用慈善信託贊助設立M+視覺藝術副策展人一職。此外，M+董事局亦備悉以下事項的最新進展：因受2019冠狀病毒病影響而修訂的M+ 2020/21年度業務計劃及2020/21至2022/23年度事務計劃；為開幕展覽而進行的採購活動；M+數碼項目；M+ LED外牆及網站的最新發展；M+籌款方式；M+基準研究；以及M Plus Museum Limited 2020年度成員周年大會的安排。

The M+ Board considered and endorsed or approved various proposals at its meetings or via paper circulation during the reporting year. These included the reappointments of outgoing Members of the M+ Acquisitions Committee, the M+ Enterprise and Partnerships Committee (M+EPC), and the M+ Budget and Finance Committee (M+BFC); the appointment of the Acting CEO of WKCD as an Ex-Officio Member of the M+EPC and M+BFC; the establishment of the M+ Council for Design and Architecture; the General Charter for all M+ Councils to replace the individual Charters for each M+ Council; the appointment of the proposed service provider for the provision of outsourced security management services for M+ and the submission of the proposal to the WKCD Board for approval; the proposed curatorial approach for the permanent artistic commissions for the M+ Rooftop Terrace; the design and capital expenditure budget for the M+ Mediatheque; the procurement proposal for the specialist gallery lighting fixtures and systems for the M+ building galleries and display spaces; the procurement proposal and the contract award for the installation services for exhibitions and displays for the inaugural M+ Exhibitions; the increase in contract ceiling for the rental of Common Storage Facilities for M+'s growing collection in Hong Kong; the M+ Membership Strategy and Model; the selection of the tenants and the recommendation to conduct further discussions with the prospective tenants for the Other Arts and Cultural Facilities of the M+ building; the acceptance of a grant to fund the M+ Youth Integrated Learning Programme; a proposed acquisition by donation as recommended by the M+ Acquisitions Committee; the Directors' Report and the Audited Statements of Accounts of M+ for the year ended 31 March 2020; the budget scenario as recommended by M+BFC, the M+ KPI framework, and the 2021/22 Business Plan and 2021/22 to 2023/24 Corporate Plan of M+; and the change of principal office and branch business registration to the address of the M+ building. The M+ Board also reviewed the M+ Acquisition Policy and approved M+ Management's 'no changes' proposal, which was endorsed by the M+ Acquisitions Committee.

The M+ Board received regular financial updates and reports on the acquisitions made for the M+ Collections; outgoing loans from the M+ Collections; and the latest M+ developments including its programmes and activities, the construction progress of the M+ building and CSF, and the manpower plan. It also received the annual analysis on the M+ Collections.

The M+ Acquisitions Committee held two meetings in 2020/21, during which it received regular updates on the acquisition budget and considered and endorsed or approved acquisition proposals for the M+ Collections and other acquisition-related issues. Reports on the acquisitions approved by the Museum Director, M+ and the M+ Acquisitions Committee were presented to the M+ Board and the WKCD Board on a regular basis.

在報告年度內，M+董事局在會議上或經由文件傳閱方式審議並通過或批准了多項議案，包括M+購藏委員會、M+企業及合伙業務委員會和M+預算及財務委員會即將卸任成員的續任安排；委任管理局署理行政總裁為M+企業及合伙業務委員會和M+預算及財務委員會的當然成員；成立M+設計及建築委員會；以適用於所有M+委員會的總章程取代各M+委員會的個別章程；委任擬採用的服務供應商為M+提供外判保安管理服務，並將有關建議提交管理局董事局審批；M+天台花園常設藝術委約項目的擬議策展方向；M+多媒體中心的設計及資本開支預算；M+大樓展廳及展示空間的專門照明設備及系統的採購建議；M+開幕展覽的展覽及展示安裝服務的採購建議及合約批授；為M+租用的共同儲存設施增加合約上限，以容納其在香港不斷增加的藏品；M+會籍策略及模式；M+大樓其他藝術文化設施揀選租戶，以及就與準租戶進行進一步討論所提出建議；接受資助以為M+青少年綜合學習計劃提供資金；M+購藏委員會建議接受的捐贈藏品；截至2020年3月31日止的年度M+董事局報告和經審計帳目報表；M+預算及財務委員會建議的預算方案、M+主要績效指標框架，以及M+ 2021/22年度業務計劃及2021/22至2023/24年度事務計劃；以及把主要辦事處及分公司商業登記更改為M+大樓的地址。此外，M+董事局亦審閱了M+購藏政策，並通過M+管理層建議且獲M+購藏委員會支持的「維持不變」建議。

M+董事局定期聽取最新財務資料及關於M+藏品系列的收藏報告；備悉M+藏品的外借情況；並了解M+的最新發展，包括其節目及活動、M+大樓及修復保管中心的施工進度及人力資源計劃。此外，M+董事局亦備悉M+藏品系列的年度分析。

M+購藏委員會於2020/21年度共召開兩次會議，於會上備悉最新購藏預算的定期匯報，以及審議並通過或批核M+藏品系列的收藏建議及其他與購藏相關的事宜。M+管理層會定期向M+董事局及管理局董事局提交報告，呈報經M+博物館館長及M+購藏委員會批核的購藏。

Membership of the Board of M Plus Museum Limited (2020/21)

M Plus Museum Limited 董事局成員名單(2020/21)

CHAIRMAN 主席

The Honourable Victor LO Chung-wing, GBM, GBS, JP
羅仲榮先生, 大紫荊勳賢, GBS, JP

VICE-CHAIRMAN 副主席

Mr Vincent LO Wing-sang, SBS, JP
羅榮生先生, SBS, JP

MEMBERS 成員

WKCD Board Members 西九文化區管理局董事局成員

Mr Benjamin CHA Yiu-chung
查耀中先生

Miss Dee POON Chu-ying (since 1 June 2020)
潘楚穎女士 (任期由2020年6月1日起)

Mr WAN Man-ye, BBS, JP
溫文儀先生, BBS, JP

Non-WKCD Board Members 非西九文化區管理局董事局成員

Mr Nick ADAMUS
Nick ADAMUS先生

Ms Mimi BROWN
貝明湄女士

Ms Monique BURGER
博萊妮女士

Ms Marissa FUNG SHAW
馮詠愛女士

Mr Roger GARCIA
高思雅先生

Mr Alan LAU Ka-ming
劉家明先生

Ms Wendy LEE
利宛虹女士

Ms Joan LEUNG Hing-ye
梁慶儀女士

Prof LO Kai-yin, SBS
羅啟妍教授, SBS

Mr Daryl NG Win-kong, SBS, JP
黃永光先生, SBS, JP

Mr David PONG Chun-ye, JP
龐俊怡先生, JP

Dr Uli SIGG
烏利·希克博士

Ms Catherine YEN
嚴嘉洵女士

Ex-Officio Members 當然成員

Mr Duncan PESCOD, GBS, JP (until 28 November 2020)
Chief Executive Officer, WKCD
栢志高先生, GBS, JP (任期至2020年11月28日)
西九文化區管理局行政總裁

Mrs Betty FUNG CHING Suk-ye, GBS, JP
(since 29 December 2020 and until 7 June 2021)
Acting Chief Executive Officer, WKCD
馮程淑儀女士, GBS, JP
(任期由2020年12月29日起至2021年6月7日)
西九文化區管理局署理行政總裁

Ms Suhanya RAFFEL
Museum Director, M+
華安雅女士
M+博物館館長

Membership of the M+ Acquisitions Committee (2020/21)

M+購藏委員會成員名單(2020/21)

CHAIRMAN 主席

The Honourable Victor LO Chung-wing, GBM, GBS, JP
羅仲榮先生, 大紫荊勳賢, GBS, JP

VICE-CHAIRMAN 副主席

Mr Vincent LO Wing-sang, SBS, JP
羅榮生先生, SBS, JP

MEMBERS 成員

M+ Board Members M+董事局成員

Ms Mimi BROWN
貝明湄女士

Ms Wendy LEE
利宛虹女士

Prof LO Kai-yin, SBS
羅啟妍教授, SBS

Mr David PONG Chun-ye, JP
龐俊怡先生, JP

Dr Uli SIGG
烏利·希克博士

Non-M+ Board Members 非M+董事局成員

Ms Sabrina M.Y. FUNG (until 31 March 2021)
馮美瑩女士(任期至2021年3月31日)

Ms Claire HSU Man-kai
徐文玠女士

Ms Ellen PAU (until 31 March 2021)
鮑藹倫女士(任期至2021年3月31日)

M Plus Collections Limited

Key Functions

M Plus Collections Limited was incorporated on 12 August 2016 as a wholly owned subsidiary of WKCD A to act as the Trustee of the Trust. Under the Trust Deed made on 28 March 2017 by WKCD A, M Plus Collections Limited, as the Trustee, holds the legal interest in the Museum Collections for the benefit of the Hong Kong community. M Plus Collections Limited has engaged M Plus Museum Limited to manage the Museum Collections on a day-to-day basis, while M Plus Collections Limited provides oversight of the Museum Collections through an annual audit.

Summary of Work Done

The Board of M Plus Collections Limited (M+ Collections Board) held two meetings in 2020/21. At these meetings, the M+ Collections Board received regular financial updates, reports on collection activities, and an update on the CSF and the Opening Display timeline. It was also given an update on the impact of COVID-19 on the opening of M+, the implications of the National Security Law for M+ and the arrangement of the 2020 annual general meeting of M Plus Collections Limited. The M+ Collections Board also approved the change of principal office and branch business registration to the address of the M+ building, the Directors' Report and Audited Statement of Accounts of M Plus Collections Limited for 2019/20, and the Trustee's Report and Audited Statement of Accounts of the Trust for 2019/20 via paper circulation.

M Plus Collections Limited

主要職能

管理局於2016年8月12日註冊成立全資附屬公司M Plus Collections Limited，以作為M+ Collections Trust (信託) 的受託人。根據管理局於2017年3月28日訂立的信託契約，M Plus Collections Limited作為受託人持有博物館藏品的法定權益，以保障香港社會的利益。M Plus Collections Limited已委聘M Plus Museum Limited負責博物館藏品的日常管理，並透過年度審計監管博物館藏品。

工作總結

M Plus Collections Limited董事局 (M+ Collections董事局) 於2020/21年度舉行兩次會議。在會上，M+ Collections董事局備悉定期財務匯報、藏品活動報告，以及關於修復保管中心和開幕展覽時間表的最新資料。此外，M+ Collections董事局亦備悉以下事項的最新情況：2019冠狀病毒病疫情對M+開幕的影響、國家安全法對M+的影響，以及M Plus Collections Limited 2020年度成員周年大會的安排。另外，M+ Collections董事局亦透過文件傳閱方式批准把主要辦事處及分公司商業登記更改為M+大樓的地址，並批核M Plus Collections Limited 2019/20年度的董事局報告和經審計的帳目報表，以及信託2019/20年度的受託人報告和經審計帳目報表。

Membership of the Board of M Plus Collections Limited (2020/21)

M Plus Collections Limited 董事局成員名單 (2020/21)

CHAIRMAN 主席

Mr Philip TSAI Wing-chung, BBS, JP
蔡永忠先生, BBS, JP

MEMBERS 成員

Mr CHAN Shing-wai
陳承緯先生

Prof David CLARKE
祈大衛教授

Mr Davide ERRO
Davide ERRO先生

Mr Douglas SO Cheung-tak, BBS, JP
蘇彰德先生, BBS, JP

Hong Kong Palace Museum Limited

Key Functions

Hong Kong Palace Museum Limited (HKPM) is a wholly owned subsidiary of WKCD. The Board of Directors of Hong Kong Palace Museum (the HKPM Board) is responsible for formulating the HKPM's vision and mission as well as its strategies, policies and guidelines in relation to curatorial matters, professional standards and operation.

HKPM aspires to become one of the world's leading cultural institutions committed to the study and appreciation of Chinese art and culture, while advancing dialogue among world civilisations through international partnerships. Located at the western tip of the District, with sweeping views of the city's iconic Victoria Harbour, the museum is scheduled to open in mid-2022. Embracing new curatorial approaches, the museum will offer a Hong Kong perspective and a global vision, presenting the finest objects from the Palace Museum and other leading cultural institutions around the world. It is a collaborative project between WKCD and the Palace Museum. The capital cost of the museum is fully funded by a donation of HK\$3.5 billion from The Hong Kong Jockey Club Charities Trust.

Summary of Work Done

In 2020/21, the HKPM Board held six meetings. At these meetings, it endorsed for approval by WKCD the procurement and tender award of outsourced security services; the procurement and tender award for production, delivery and installation of display cases; the acquisition guidelines; the admission strategy and ticketing options; the leasing strategy for food and beverage services; and the Business Plan 2021/22 and Corporate Plan 2021/22 to 2023/24. The HKPM Board also discussed the master project schedule and its updates; the 2020/2022 fellowship programme with the Palace Museum; the stakeholder engagement exercises; the publication strategy; the progress of exhibition planning for the opening of HKPM in mid-2022; the engagement of local artists, designers, and curators for the opening exhibitions; and the special exhibition strategy. The HKPM Board approved the procurement proposals for the provision of the phase one tender of exhibition fabrication services as well as multimedia design, production and installation for the 2022 opening exhibitions. It also approved the opening of bank account(s) and the Report of Directors and the Audited Statement of Accounts for 2019/20 through paper circulation.

香港故宮文化博物館有限公司

主要職能

香港故宮文化博物館有限公司(香港故宮文化博物館)為管理局全資擁有的附屬公司。香港故宮文化博物館董事局負責訂定香港故宮文化博物館的願景和使命,以及為其策展事宜、專業水平和營運制訂策略、政策和指引。

香港故宮文化博物館的目標是成為世界一流的博物館,推動公眾對中國藝術和文化的研究和欣賞,並致力與世界各地文化機構合作,促進不同文明之間的對話。博物館位於西九文化區西端,計劃於2022年年中對外開放。博物館將以嶄新的策展手法,從香港角度出發,結合環球視野,展出故宮博物院及其他世界重要文化機構的珍藏。博物館是管理局與故宮博物院的合作項目,由香港賽馬會慈善信託基金捐助35億港元作建設費用。

工作總結

香港故宮文化博物館董事局於2020/21年度共舉行六次會議,並於會上通過以下項目以呈交管理局批核:外判保安服務的招標及批出合約;展櫃製作、運送及安裝服務的招標及批出合約;入藏指引;博物館入場策略及票務方案;餐飲服務租務策略;以及業務計劃(2021/22年度)及事務計劃(2021/22年度至2023/24年度)。此外,香港故宮文化博物館董事局亦討論了項目進度總表及其更新情況;2020年至2022年故宮博物院訪問學者計劃;持份者參與活動;出版策略;香港故宮文化博物館2022年年中開幕的展覽規劃進度;本地藝術家、設計師、及策展人參與開幕展覽;及特別展覽策略。香港故宮文化博物館董事局審批了為2022年開幕展覽提供展覽製作服務以及多媒體設計、製作及安裝的第一階段招標的採購建議。此外,香港故宮文化博物館董事局亦以傳閱文件的方式批准開設銀行帳戶和批核2019/20年度的董事局報告和經審計帳目報表。

Membership of the Board of Hong Kong Palace Museum Limited (2020/21)

香港故宮文化博物館有限公司董事局成員名單 (2020/21)

CHAIRMAN 主席

The Honourable Bernard Charnwut CHAN, GBM, GBS, JP
陳智思議員, 大紫荊勳賢, GBS, JP

VICE-CHAIRMAN 副主席

Prof LEE Chack-fan, GBS, JP
李焯芬教授, GBS, JP

MEMBERS 成員

WKCD Board Members 西九文化區管理局董事局成員

Mr Chris IP Ngo-tung, JP (until 22 October 2020)
葉傲冬先生, JP(任期至2020年10月22日)

Dr KAN Tai-keung, SBS (until 22 October 2020)
靳埭強博士, SBS(任期至2020年10月22日)

Mr Andy HEI Kao-chiang (since 1 April 2021)
黑國強先生(任期由2021年4月1日起)

Ms Yolanda NG Yuen-ting, MH (since 1 April 2021)
伍婉婷女士, MH(任期由2021年4月1日起)

Non-WKCD Board Members 非西九文化區管理局董事局成員

Prof Raymond FUNG Wing-kee, JP
馮永基教授, JP

Prof Peter LAM Yip-keung, MH (until 23 October 2020)
林業強教授, MH(任期至2020年10月23日)

Mrs Nancy Maria LEE CHANG, JP
利張錫齡女士, JP

Ms Nisa Bernice LEUNG Wing-yu, JP
梁穎宇女士, JP

Mr LOU Wei
婁璋先生

Prof Harold MOK Kar-leung
莫家良教授

Ms Helen SO Hiu-ming (since 1 April 2021)
蘇曉明女士(任期由2021年4月1日起)

The Honourable Robert TANG Ching, GBM, SBS, JP
鄧楨先生, 大紫荊勳賢, SBS, JP

Prof Joseph TING Sun-pao, BBS
丁新豹教授, BBS

Mr TSANG Tak-sing, GBS, JP (since 9 April 2020)
曾德成先生, GBS, JP(任期由2020年4月9日起)

MEMBERS (PUBLIC OFFICERS) 成員 (公職人員)

Mrs Cherry TSE LING Kit-ching, GBS, JP
謝凌潔貞女士, GBS, JP
Permanent Secretary for Home Affairs
民政事務局常任秘書長

Alternate 替補: Mrs Angelina CHEUNG FUNG Wing-ping, JP
(until 23 August 2020)
Deputy Secretary for Home Affairs (2)
張馮泳萍女士, JP (任期至2020年8月23日)
民政事務局副秘書長(2)

Ms Kinnie WONG Kit-yee (since 31 August 2020)
Deputy Secretary for Home Affairs (2)
黃潔怡女士(任期由2020年8月31日起)
民政事務局副秘書長(2)

Mr Vincent LIU Ming-kwong, JP
劉明光先生, JP
Director of Leisure and Cultural Services
康樂及文化事務署署長

Alternate 替補: Ms Elaine YEUNG Chi-lan, BBS
Deputy Director of Leisure and Cultural
Services (Culture)
楊芷蘭女士, BBS
康樂及文化事務署副署長(文化)

Ex-Officio Member 當然成員

Mr Duncan PESCOD, GBS, JP (until 28 November 2020)
Chief Executive Officer, WKCD
栢志高先生, GBS, JP (任期至2020年11月28日)
西九文化區管理局行政總裁

WKCD Representative 西九文化區管理局代表

Mrs Betty FUNG CHING Suk-ye, GBS, JP
(since 11 January 2021 and until 7 June 2021)
Acting Chief Executive Officer, WKCD
馮程淑儀女士, GBS, JP
(任期由2021年1月11日起至2021年6月7日)
西九文化區管理局署理行政總裁

West Kowloon Cultural District Foundation Limited

Key Functions

West Kowloon Cultural District Foundation Limited (the Foundation), established on 30 January 2019, was set up to raise funds in support of the Authority's charitable activities for the advancement of education and cultural development for the benefit of the Hong Kong community. It has obtained charitable status under section 88 of the Inland Revenue Ordinance.

The Foundation is the primary governance body for fundraising matters across the Authority. Its key functions are:

- To formulate strategies and policies relating to fundraising operations and associated activities across all areas of WKCDA;
- To ensure professional standards of fundraising operations;
- To be responsible for the receipt and allocation of donated funds; and
- To ensure that donations are used in accordance with the purposes for which they are donated.

Summary of Work Done

During the reporting year, the WKCDA Board approved the appointments of Mr Henry Fan Hung-ling as the Chairman of the Board of the Foundation with effect from 23 May 2020 and Mrs Betty Fung Ching Suk-yee as Ex-Officio Member with effect from 6 January 2021.

The Board approved the audited financial statements, the awarding of grants for projects recommended by the adjudication panel for the Arts Relief Scheme 2020, and the release of donations to WKCDA and M+ as well as the change of the Foundation's registered address via circulation of board papers. No meetings were held in the 2020/21 financial year.

西九文化區基金會有限公司

主要職能

西九文化區基金會有限公司(基金會)於2019年1月30日成立，旨在為管理局的慈善活動籌集資金，促進教育和文化發展，造福香港社會。基金會為《稅務條例》第88條下的慈善機構。

基金會是管理局籌款事務的主要管理機構，其主要職能包括：

- 為管理局不同範疇的籌款運作及相關活動制訂策略及政策；
- 確保籌款活動的專業水準；
- 負責捐款的接收和分配；以及
- 確保捐贈按照捐贈的目的使用。

工作總結

在報告年度內，管理局董事局批准委任范鴻齡先生為基金會董事局主席，任期由2020年5月23日起生效；以及批准委任馮程淑儀女士為基金會董事局當然成員，任期由2021年1月6日起生效。

董事局經由傳閱董事局文件方式批核經審計財務報表，以及通過「藝術紓困計劃2020」評審小組建議的資助項目、發放捐款予管理局和M+及更改基金會董事局註冊地址。基金會董事局於2020/21財政年度並無舉行會議。

Membership of the Board of West Kowloon Cultural District Foundation Limited (2020/21)

西九文化區基金會有限公司董事局成員名單(2020/21)

CHAIRMAN 主席

Mr Henry FAN Hung-ling, SBS, JP (since 23 May 2020)

范鴻齡先生, SBS, JP (任期由2020年5月23日起)

MEMBERS 成員

WKCD Board Members 西九文化區管理局董事局成員

The Honourable Henry TANG Ying-yen, GBM, GBS, JP *

唐英年先生, 大紫荊勳賢, GBS, JP *

The Honourable Bernard Charnwut CHAN, GBM, GBS, JP

陳智思議員, 大紫荊勳賢, GBS, JP

Mr Duncan PESCOD, GBS, JP (until 28 November 2020)

Chief Executive Officer, WKCD

栢志高先生, GBS, JP (任期至2020年11月28日)

西九文化區管理局行政總裁

Mrs Betty FUNG CHING Suk-ye, GBS, JP (since 6 January 2021 and until 7 June 2021)

Acting Chief Executive Officer, WKCD

馮程淑儀女士, GBS, JP (任期由2021年1月6日起至2021年6月7日)

西九文化區管理局署理行政總裁

Non-WKCD Board Members 非西九文化區管理局董事局成員

Dr Peter LAM Kin-ngok, GBS

林建岳博士, GBS

The Honourable Victor LO Chung-wing, GBM, GBS, JP

羅仲榮先生, 大紫荊勳賢, GBS, JP

Remarks 備註

- * The Honourable Henry TANG Ying-yen has ceased to be the Chairman of the Board of West Kowloon Cultural District Foundation Limited since 22 May 2020 and has been reappointed the Board Member of the Foundation with effect from 23 May 2020.
唐英年先生自2020年5月22日起不再擔任西九文化區基金會有限公司董事局主席，並於2020年5月23日起繼續擔任該基金會董事局成員。

Blue Poles Limited

Key Functions

Blue Poles Limited is a wholly owned subsidiary of WKCD. It was incorporated to become the employer of a replacement contractor and to complete the construction of WKCD's M+ project in the event that the original main contractor was unable to complete the works.

The original main contractor's employment under the main works contract for the M+ project was terminated on 17 August 2018, and Blue Poles Limited assumed responsibility for the completion of the construction of the M+ project from 18 August 2018.

Blue Poles Limited

主要職能

Blue Poles Limited是管理局的全資附屬公司，註冊成立以作為替代承建商的僱主，負責在原有主要工程合約承建商無法完成工程的情況下完成管理局的M+項目的建築工程。

按M+項目主要工程合約聘用的原有主要承建商於2018年8月17日終止，而Blue Poles Limited由2018年8月18日起，承接完成M+項目建築工程的責任。

Membership of the Board of Blue Poles Limited (2020/21)

Blue Poles Limited 董事局成員名單 (2020/21)

CHAIRMAN 主席

Mr Duncan PESCOD, GBS, JP (until 28 November 2020)

Chief Executive Officer, WKCD

栢志高先生, GBS, JP (任期至2020年11月28日)

西九文化區管理局行政總裁

Mrs Betty FUNG CHING Suk-ye, GBS, JP (since 30 December 2020 and until 7 June 2021)

Acting Chief Executive Officer, WKCD

馮程淑儀女士, GBS, JP (任期由2020年12月30日起至2021年6月7日)

西九文化區管理局署理行政總裁

MEMBERS 成員

WKCD Board Members 西九文化區管理局董事局成員

The Honourable Ronald ARCULLI, GBM, GBS, JP

夏佳理先生, 大紫荊勳賢, GBS, JP

Mr Henry FAN Hung-ling, SBS, JP

范鴻齡先生, SBS, JP

Mr WAN Man-ye, BBS, JP

溫文儀先生, BBS, JP

Non-WKCD Board Members 非西九文化區管理局董事局成員

The Honourable Victor LO Chung-wing, GBM, GBS, JP

羅仲榮先生, 大紫荊勳賢, GBS, JP