

GOVERNANCE REPORT

管治報告





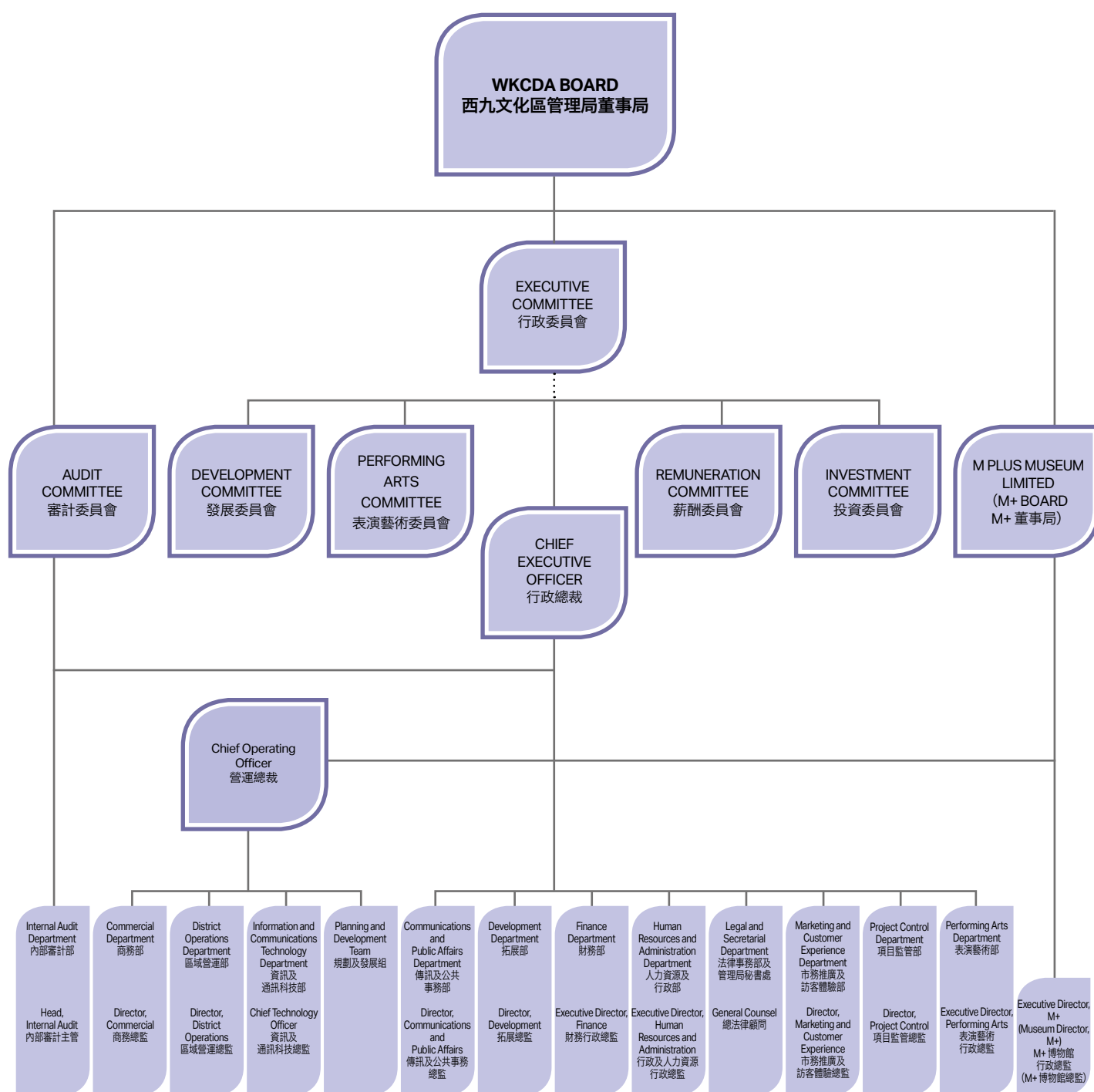
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A. THE BOARD AND SENIOR MANAGEMENT

甲. 董事局及高級管理層

1) Structure of WKCD

一) 管理局組織架構



II) Board Functions and Conduct of Business

The Board was established on 23 October 2008 as the governing and executive body of WKCD. The current Board was appointed by the Chief Executive in October 2016. It is chaired by the Chief Secretary for Administration and consists of one Vice-Chairman, 14 non-official members, three public officer members and the Chief Executive Officer of WKCD, who serves as an ex-officio member. Board members provide valuable knowledge, expertise and advice to WKCD in discharging its statutory duties and overseeing the development of WKCD.

The Board has adopted a set of Standing Orders and a Code of Conduct to regulate its proceedings and ensure good corporate governance. Whilst the Standing Orders regulate matters related to Board proceedings and businesses, the Code of Conduct sets out the standard of conduct expected of all Board Members, which covers the arrangements with regard to acceptance of advantages and entertainment, management of conflict of interest, use of confidential or privileged information and public funds and misuse of capacity as a Board Member. Board Members are required to follow the requirements provided in the Code of Conduct in exercising their duties.

Board and Committee members are required to disclose any registrable interest as detailed in the Standing Orders on their first appointment and at the beginning of each calendar year after their appointment. They are also required to declare an interest on becoming aware of the existence of an interest not previously disclosed, or after the occurrence of any change to an interest previously disclosed. The register relating to disclosure of interest is made available for inspection by the public at the office of WKCD. To further enhance transparency, the updated register is also uploaded to the WKCD website for public access.

During the reporting year the Board held nine meetings and the key achievements were set out below:

- the signing of a Memorandum of Understanding of Cooperation with the Palace Museum in relation to the development of the proposed HKPM in the District. Following the signing of the Memorandum of Understanding a public consultation exercise was undertaken in accordance with the obligations stipulated in the WKCD Ordinance (Cap. 601). The Board noted the initial analysis of the results of this public consultation exercise and the design ideas for the HKPM;
- finalisation of the enhanced financial arrangement for the District which was announced in the Policy Address on 18 January 2017; and
- the establishment of a trust and a new subsidiary, M+ Collections Ltd, which enabled the transfer of the museum collections owned by, and accessioned to, WKCD and M+ Ltd to M+ Collections Ltd as trustee of the trust on 31 March 2017. Moving forward there will be regular transfers of new and accessioned items in the museum collections to the trust.

Members of the public can watch live webcasts of the open sessions of the Board meetings on the WKCD website.

二) 董事局職能及運作

董事局是管理局的管治及執行組織，於2008年10月23日成立。現屆董事局於2016年10月由行政長官委任，政務司司長為董事局主席，成員包括一位副主席、14位非公職人員及三位公職人員，管理局行政總裁則為當然成員。董事局成員負責向管理局提供寶貴的知識、專業意見及建議，以履行法定職責，並監督西九的發展。

董事局以《會議常規》及《行為守則》來規範會議進行，並確保管理局有良好的機構管治。《會議常規》用以規範與董事局進行會議及會議事務相關的事宜，而《行為守則》列出所有董事局成員應有的行為標準，內容涵蓋接受利益及款待、處理利益衝突情況、使用機密或受保護資料及公帑，以及濫用職權。董事局成員必須根據《行為守則》訂明的規定執行職務。

董事局及委員會成員須於首次獲委任後及獲委任後的每一公曆年開始時，披露《會議常規》詳載的任何須登記的利益。如察覺到先前沒有披露的利益或先前已披露的利益有所改變後，董事局及委員會成員亦須重新申報利益。公眾可在管理局辦事處查閱申報利益登記冊。為進一步加強透明度，登記冊亦已上載至西九網站，方便公眾查閱。

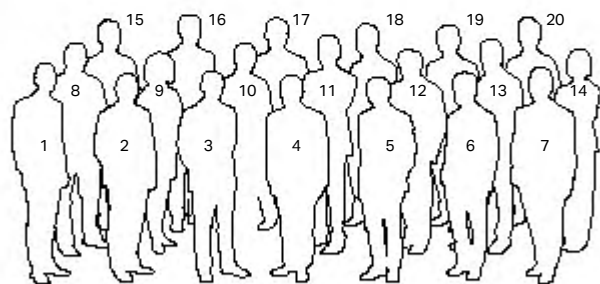
在報告年度內，董事局舉行了九次會議，主要成果如下：

- 與故宮博物院就在西九文化區發展擬議的香港故宮文化博物館簽署合作備忘錄。簽訂備忘錄後，根據《西九文化區管理局條例》(第601章)所載的責任進行公眾諮詢。董事局備悉是次諮詢結果的初步分析以及香港故宮文化博物館的設計意念；
- 敲定於2017年1月18日在施政報告中宣布為西九推行加強財務安排；以及
- 成立一個信託和一家全新附屬公司M+ Collections Ltd，使管理局和M+ Ltd擁有並增添的博物館藏品能於2017年3月31日轉移予信託的受託人M+ Collections Ltd。展望未來，博物館藏品的新增項目將定期轉移予該信託。

公眾可透過西九網站觀看董事局會議公開部分的網上直播。

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1. Mr Philip Tsai 蔡永忠先生
2. Mr Leo Kung 孔令成先生
3. Mr Ronald Arculli 夏佳理先生
4. Mr Matthew Cheung 張建宗先生
5. Mr Victor Lo 羅仲榮先生
6. Mr Wan Man-yee 溫文儀先生
7. Mr Wilson Fung 馮英偉先生
8. Mr Duncan Pescod 栢志高先生
9. Ms Winnie Tam 譚允芝女士
10. Mr Ma Fung-kwok 馬逢國先生
11. Mr Bernard Charnwut Chan 陳智思先生
12. Dr Lo Wai-kwok 盧偉國博士
13. Dr Kan Tai-keung 靳埭強博士
14. Ms Anita Fung 馮婉眉女士
15. Mr Chris Ip 葉傲冬先生
16. Mr Michael Wong 黃偉綸先生
17. Dr Fu Yuning 傅育寧博士
18. Mr Lau Kong-wah 劉江華先生
19. Mr James Lau 劉怡翔先生
20. Dr Adrian Cheng 鄭志剛博士

III) Biographies of Board Members

三) 董事局成員簡歷

**CHAIRMAN 主席**

The Honourable Matthew CHEUNG Kin-chung, GBM, GBS, JP
張建宗先生，大紫荊勳賢，GBS, JP
 Chief Secretary for Administration
 政務司司長

Mr Matthew Cheung Kin-chung has been Chief Secretary for Administration since January 2017.

He joined the Hong Kong Government as an Information Officer in July 1972. He transferred to the Administrative Service in September 1979 and was promoted to Administrative Officer Staff Grade A1 in September 2004. He had served in various policy bureaux and departments, including the former Finance Branch, the Home Affairs Department, the former City and New Territories Administration, the former Government House, the former Industry Department, the former Trade Department, the Financial Secretary's Office, the Judiciary and the Central Policy Unit. He became Commissioner for Labour in January 1999, the Director of Education in June 2000 and Permanent Secretary for Economic Development and Labour in July 2002. He was Secretary for Labour and Welfare from July 2007 to January 2017.

張建宗先生自2017年1月起出任政務司司長至今。

張先生於1972年7月加入政府，任職新聞主任，1979年9月轉職政務職系，2004年9月晉升首長級甲一級政務官。他曾於多個政策局及部門服務，包括前財政科、民政署、前政務總署、前總督府、前工業署、前貿易署、財政司辦公室、司法機構及中央政策組。他在1999年1月出任勞工處處長，2000年6月出任教育署署長，2002年7月出任經濟發展及勞工局常任秘書長（勞工）。他在2007年7月至2017年1月期間出任勞工及福利局局長。

**VICE-CHAIRMAN 副主席**

The Honourable Ronald ARCULLI, GBM, GBS, JP
夏佳理先生，大紫荊勳賢，GBS, JP

Mr Ronald Arculli is a Senior Partner of King & Wood Mallesons in Hong Kong. He chairs the Board of FWD Group (the insurance arm of Pacific Century Group), the Honorary Advisory Committee of SVHK Foundation Limited, Common Purpose Charitable Foundation Limited, Hong Kong and Light Be Foundation Limited. He is also a Non-Executive Director of Asia Art Archive Limited and a Trustee, Vice-Chair of the Trustee and Director of IFRS Foundation.

Mr Arculli has a long and distinguished record of public service. He was a Non-Official Member (November 2005-June 2012) and later appointed as Convenor of the Non-Official Members (December 2011-June 2012) of the Executive Council of the HKSAR Government. He was a former member of the Legislative Council of Hong Kong (1988-2000). He was the former Chairman of Hong Kong Exchanges and Clearing Limited (2006-2012) and the Hong Kong Jockey Club (2002-2006). He was also the former Chairman (2010-2012) and Board Member (2008-2012) of the World Federation of Exchanges. He has served on many commissions and boards including the Board of the Hong Kong Jockey Club and the Board of Governors of the London Business School.

夏佳理先生是金杜律師事務所高級合夥人。他現任盈科拓展集團旗下保險業務機構富衛集團主席、香港社會創投慈善基金會有限公司名譽顧問委員會主席、香港Common Purpose Charitable Foundation Limited主席及要有光慈善基金會有限公司主席。他並且出任亞洲藝術文獻有限公司董事及IFRS基金信託人、基金信託人副主席及董事。

夏先生歷年來擔任不少重要公職，包括香港特別行政區行政會議非官守議員（2005年11月至2012年6月）及非官守議員召集人（2011年12月至2012年6月）。他亦先後出任香港立法局及香港特區立法會議員（1988年至2000年）。他曾任香港交易所主席（2006年至2012年）及香港賽馬會主席（2002年至2006年）。他亦曾擔任國際證券交易所聯會主席（2010年至2012年）及董事（2008年至2012年）。他曾服務多個委員會以及出任多間機構的董事會成員，包括香港賽馬會及倫敦商學院。

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MEMBERS (NON-PUBLIC OFFICERS) 成員 (非公職人員)



The Honourable Bernard Charnwut CHAN, GBS, JP
陳智思議員, GBS, JP

Mr Bernard Charnwut Chan is a deputy to the National People's Congress of China and a non-official member of Hong Kong's Executive Council (2004-2009 and from 2012). He is also a former member of Hong Kong's Legislative Council (1998-2008).

A graduate of Pomona College in California, he is President of Asia Financial Holdings and Asia Insurance, Chairman of the Hong Kong-Thailand Business Council, and an advisor to Bangkok Bank (China) Co. Ltd. He sits on the boards of several local and overseas companies in the financial services and manufacturing sectors. He also joined the governing board of the Alibaba Entrepreneurs Fund in Hong Kong.

Among his public service activities, he is Chairman of the Committee on Reduction of Salt and Sugar in Food, Chairman of the Steering Committee on the Restored Landfill Revitalisation Funding Scheme, Chairman of The Jockey Club CPS Ltd. Advisory Committee, and Chairperson of the Hong Kong Council of Social Service. He was Chairman of the Council for Sustainable Development (2009-2015), Chairman of the Antiquities Advisory Board (2009-2012), and Chairman of the Advisory Committee on Revitalisation of Historic Buildings (2008-2016).

陳智思議員現為全國人民代表大會代表，亦是香港行政會議非官守成員（2004年至2009年，自2012年起再度出任），並曾出任立法會議員（1998年至2008年）。

陳議員畢業於美國加州波莫納學院，現為亞洲金融集團及亞洲保險有限公司總裁；亦是香港泰國商會主席及盤谷銀行（中國）顧問。陳議員同時亦擔任多家本地及海外機構的董事會成員，涵蓋金融服務和製造業範疇。2015年起出任阿里巴巴創業者基金香港董事局成員。

現時的社會公職包括降低食物中鹽和糖委員會主席、活化已修復堆填區資助計劃督導委員會主席、賽馬會文物保育有限公司諮詢委員會主席及香港社會服務聯會主席。他亦曾擔任可持續發展委員會主席（2009年至2015年）、古物諮詢委員會主席（2009年至2012年），以及活化歷史建築諮詢委員會主席（2008年至2016年）。



Dr Adrian CHENG Chi-kong, JP
鄭志剛博士, JP

Dr Adrian Cheng founded the K11 Art Foundation (KAF) in 2010, the first non-profit and non-state-owned art foundation in Mainland China to incubate young contemporary Chinese artists and curators, and to promote public art education. KAF provides a creative platform for artistic talents to showcase their works to a wider audience, both at home and on the international stage.

Dr Cheng is a Board Member of the Public Art Fund of New York and MoMA PS1, Trustee of the Royal Academy of Arts, Board Director of the National Museum of China Foundation, Director of CAFAM Funds of the Central Academy of Fine Arts, Visiting Committee Member of the Department of Asian Art at The Metropolitan Museum of Art, Member of the International Circle of Centre Pompidou, Member of TATE's International Council, Board Member of Asia Art Archive and Trustee of Design Trust, etc. In 2013, he set up an annual Master of Arts degree full scholarship programme in collaboration with the Central Saint Martins College of Art and Design. He is among the *ArtReview* Power 100 list of the contemporary art world's most powerful figures for three consecutive years since 2014. He is also listed as *ARTnews*' Top 200 collectors in 2015 and 2016.

Dr Cheng is the Executive Vice-chairman and General Manager of New World Development Company Limited, an Executive Director of Chow Tai Fook Jewellery Group Limited, New World Department Store China Limited and International Entertainment Corporation; and a Vice-chairman of Modern Media Holdings Limited, and a Non-Executive Director of Giordano International Limited.

鄭志剛博士於2010年創辦中國內地首個非牟利及非官方藝術基金K11 Art Foundation (KAF)，致力推動中國當代藝術發展和公眾藝術教育，為大中華區的新晉藝術家及策展人打造一個具創意的培育平台，將他們的作品帶到更多的觀眾，從本地群眾伸延至國際舞台。

鄭博士現任美國紐約公共藝術基金董事局成員、美國紐約現代藝術博物館PS1當代藝術中心董事局成員、英國皇家藝術研究院信託委員、中國國家博物館基金會理事、中央美術學院美術館基金會理事、美國大都會藝術博物館亞洲藝術部視察委員會委員、法國龐畢度中心國際收藏委員會委員、英國泰特美術館國際委員會委員、亞洲藝術文獻庫董事會成員，以及信言設計大使贊助人等。2013年，他與英國中央聖馬丁藝術與設計學院合作，成立年度藝術碩士全額獎學金計劃。此外，鄭博士自2014年起連續三年入選《ArtReview》雜誌當代藝術界「最具影響力100人」，亦於2015年及2016年入選《ARTnews》雜誌的「全球頂級收藏家200強」。

鄭博士現為新世界發展有限公司執行副主席兼總經理；周大福珠寶集團有限公司、新世界百貨中國有限公司及國際娛樂有限公司執行董事；以及現代傳播控股有限公司副主席及佐丹奴國際有限公司非執行董事。

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Dr FU Yuning
傅育寧博士

Dr Fu Yuning is Chairman of China Resources Group, a National Committee Member of the 12th Chinese People's Political Consultative Conference (CPPCC), Council member and Vice Chairman of the Asia-Pacific Economic Cooperation (APEC) China Business Council, Honorary President of the Hong Kong Chinese Enterprises Association, and a member of the General Committee of the Hong Kong General Chamber of Commerce.

Dr Fu was previously Chairman of China Merchants Group Limited, China Merchants Holdings (International) (listed on the Hong Kong Stock Exchange), and China Merchants Bank Company Limited (listed on both the Hong Kong Stock Exchange and Shanghai Stock Exchange). He was also an Independent Non-Executive Director of CapitaLand Limited (listed on the Singapore Stock Exchange), and an Independent Non-executive Director of Li & Fung Limited (listed on the Hong Kong Stock Exchange).

Dr Fu graduated from Dalian Institute of Technology in China, and in 1986, he obtained his PhD in Mechanical Engineering from Brunel University in the United Kingdom.

傅育寧博士為華潤集團董事長，第十二屆中國人民政治協商會議 (CPPCC) 全國委員會委員，亞太經合組織 (APEC) 中國工商理事會理事兼副主席，香港中國企業協會名譽會長，香港總商會理事會理事。

傅博士曾任招商局集團董事長，香港交易所上市的招商局國際有限公司董事長，上海證券交易所和香港交易所聯合上市的招商銀行董事長，新加坡交易所上市的凱德集團有限公司獨立非執行董事，香港交易所上市的利豐有限公司獨立非執行董事。

傅博士畢業於中國大連理工大學，其後留學英國，並於1986年獲得英國布魯內爾大學海洋工程力學博士學位。



Mr Wilson FUNG Ying-wai
馮英偉先生



Mr Wilson Fung was Group Financial Controller of Jardine Matheson and is a past President of the Hong Kong Institute of Certified Public Accountants. He is the founding President of the Hong Kong Business Accountants Association and Chairman of the Hong Kong Dance Company. Mr Fung is a member of the Town Planning Board, a member of the Financial Reporting Council, a member of the Anti-Money Laundering and Counter-Terrorist Financing (Financial Institutions) Review Tribunal, a member of the Hong Kong Productivity Council, a Council member of the Hong Kong University of Science and Technology, a Director of the Urban Renewal Fund, a co-opted member of the Insurance Agents Registration Board and Chairman of the Accounting Advisory Board of the School of Business of the University of Hong Kong. He is a fellow member of the Hong Kong Institute of Certified Public Accountants, the Institute of Chartered Accountants in England and Wales and the Association of Chartered Certified Accountants.

馮英偉先生是怡和管理有限公司前集團財務總監及香港會計師公會前任會長、香港商界會計師協會創會會長及香港舞蹈團董事局主席。他亦是城市規劃委員會成員、財務匯報局成員、打擊洗錢及恐怖份子資金籌集(金融機構)覆核審裁處委員、香港生產力促進局成員、香港科技大學校董會成員、市區更新基金董事會成員、保險代理登記委員會客席成員，以及香港大學商學院會計系顧問委員會主席。馮先生是香港會計師公會、英格蘭及威爾斯特許會計師公會和特許公認會計師公會資深會員。



Ms Anita FUNG Yuen-mei, BBS, JP
馮婉眉女士, BBS, JP

Ms Anita Fung is a former Group General Manager of HSBC Holdings plc and a former Chief Executive Officer of The Hongkong and Shanghai Banking Corporation Limited, Hong Kong. She has held a number of positions with key financial bodies in Hong Kong. She was a member of the Financial Infrastructure Sub-Committee of the Exchange Fund Advisory Committee of the Hong Kong Monetary Authority, and has been actively promoting the development of financial markets in Hong Kong and other regions. Ms Fung serves on a number of advisory bodies. She is an Independent Non-Executive Member of the Board of the Airport Authority Hong Kong, a Non-Official Member of the Hong Kong Housing Authority, a Director of The Hong Kong Mortgage Corporation Limited, and a Trustee of the Asia Society Hong Kong Center. Ms Fung is an Independent Non-Executive Director of Hong Kong Exchanges and Clearing Limited and Hang Lung Properties Limited. She is a former Non-Executive Director of Bank of Communications Co. Limited and Hang Seng Bank Limited. She obtained a Bachelor's degree in Social Science from the University of Hong Kong and a Master's degree in Applied Finance from Macquarie University, Australia.

馮婉眉女士曾任滙豐控股有限公司集團總經理及香港上海滙豐銀行有限公司香港區總裁。她曾先後於香港的主要金融機構擔任不同職務，包括曾任香港金融管理局外匯基金諮詢委員會轄下的金融基建委員會委員，對推動香港以至其他地區金融市場的發展不遺餘力。馮女士亦參與多個諮詢組織，現為香港機場管理局董事會獨立非執行成員、香港房屋委員會非官方委員、香港按揭證券有限公司董事，以及亞洲協會香港中心之信託人。馮女士現為香港交易及結算所有限公司及恆隆地產有限公司的獨立非執行董事，亦曾出任交通銀行股份有限公司及恒生銀行有限公司的非執行董事。她於香港大學取得社會科學學士學位及於澳洲麥考瑞大學取得應用財務學碩士學位。



Mr Chris IP Ngo-tung, JP
葉傲冬先生, JP



Mr Chris Ip is the Chairman of Yau Tsim Mong District Council (YTMDC). He serves as a Member of the Liquor Licensing Board and the Committee on Venue Partnership by the Leisure and Cultural Services Department. He is also Chairman of the Signature Project Scheme Working Group and a Member of the Arts and Culture Coordinating Committee, the Community Building Committee, the District Facilities Management Committee, the Traffic, Transport and Housing Committee, the Food, Environmental Hygiene and Public Works Committee, the Working Group on Promotion of Tourism and Local Community Economy, as well as the District Fire Safety Committee of the YTMDC.

葉傲冬先生為現任油尖旺區議會主席，葉先生亦參與多項社會服務，現為酒牌局成員和康樂及文化事務署場地伙伴計劃委員會成員。他亦是油尖旺區議會轄下社區重點項目計劃工作小組主席，文化藝術活動統籌委員會委員，社區建設委員會委員，地區設施管理委員會委員，交通運輸及房屋事務委員會委員，食物環境衛生及工務委員會委員，促進旅遊業、本土經濟工作小組成員，以及油尖旺防火委員會委員。

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Dr KAN Tai-keung, SBS
靳埭強博士, SBS

Dr Kan Tai-keung studied art and design and started his design career in 1967. He played an important role in the New Ink Movement in the 1970s. Dr Kan has won numerous prestigious awards around the world. He was elected as one of the Hong Kong Ten Outstanding Young Persons in 1979. Other important awards include Award of Urban Council Fine Art (1981), Gold Awards, International Art Competition, Los Angeles (1984), the First Prize at the 1st International Computer Art Biennale in Rzeszów, Poland (1995) and the Outstanding Artists and Designers of the 20th Century in the UK (2000). In 2005, he was conferred an Honorary Doctor of Design by The Hong Kong Polytechnic University. In 2016, he was awarded the HKDA Lifetime Honorary Award by the Hong Kong Designers Association.

His works have received critical acclaim, and are frequently exhibited around the world and collected by prominent museums. He was the Dean of the Cheung Kong Art and Design School of Shantou University (2003-2011), and is now a member of the Alliance Graphique Internationale and a Museum Expert Advisor for the Hong Kong Museum of Art.

靳埭強博士於1967年研習藝術與設計並展開設計事業，是1970年代新水墨運動的活躍分子。靳博士獲獎無數，於1979年獲選香港十大傑出青年，其他重要獎項包括市政局藝術獎(1981)、美國洛杉磯國際藝術創作展金獎(1984)、波蘭第一屆國際電腦藝術雙年展冠軍(1995)，並獲英國選為20世紀傑出藝術家及設計師(2000)。他於2005年獲香港理工大學頒授榮譽設計學博士，於2016年獲香港設計師協會終身榮譽獎。

靳博士的藝術作品備受讚譽，經常於世界各地展出，並獲主要藝術館收藏。靳博士曾出任汕頭大學長江藝術與設計學院院長(2003年至2011年)，現為國際平面設計聯盟會員、香港藝術館的博物館專業顧問。



Mr Leo KUNG Lin-cheng, BBS, JP
孔令成先生, BBS, JP



Mr Leo Kung is a professional in banking and financial services. Currently, Mr Kung is Chairman of the Board of the Ocean Park Corporation. He is also Convener of the Trustees of the Helping Hand Charitable Trust and Director of the Board.

孔令成先生是銀行及金融服務業專才。他現為海洋公園董事局主席，亦是伸手助人協會慈善信託基金召集人及董事局董事。



The Honourable Victor LO Chung-wing, GBM, GBS, JP
羅仲榮先生，大紫荊勳賢，GBS, JP

Mr Victor Lo was a member of the Consultative Committee on the Core Arts and Cultural Facilities of WKCD and Convenor of the Museums Advisory Group. He is Chairman and Chief Executive of the Hong Kong-listed Gold Peak Industries (Holdings) Ltd. He currently serves as a Board Member of Hong Kong Design Centre and PMQ Management Company Ltd. In addition, he is Chairman of the Board of The Hotel ICON Limited, which is the teaching and research hotel under The Hong Kong Polytechnic University. He is also a non-official member of the Economic Development Commission and Convenor of its Working Group on Manufacturing Industries, Innovative Technology, and Cultural and Creative Industries. Mr Lo's interest spans a wide variety of visual arts forms, and he has been dedicated to the development of design and innovation.

羅仲榮先生曾擔任西九龍文娛藝術區核心文化藝術設施諮詢委員會成員及其轄下博物館小組的召集人。羅先生是香港上市公司金山工業(集團)有限公司主席兼總裁，並為香港設計中心及元創方管理有限公司的董事。同時，他是香港理工大學教學酒店唯港薈有限公司(Hotel ICON)董事會主席。他亦為經濟發展委員會非官方委員及其轄下製造、高新科技及文化創意產業工作小組召集人。羅先生對不同形式的視覺藝術有廣泛興趣，並致力推動設計與創新。



Ir Dr the Honourable LO Wai-kwok, SBS, MH, JP
盧偉國議員，SBS, MH, JP



Dr Lo Wai-kwok is a Legislative Councilor, representing the Engineering Functional Constituency. Dr Lo is very active in the community and has served many government organisations, professional bodies and trade associations. He was President of the Hong Kong Institution of Engineers in 2007/08 and was a Sha Tin District Councilor for many years. He is currently Chairman of the Hong Kong Quality Assurance Agency, a member of the Hong Kong Housing Authority, the Board of Hong Kong Science and Technology Parks Corporation, and the Board of the Hospital Authority. He is Chairman of the Business and Professionals Alliance for Hong Kong, Chairman of the Hong Kong Green Strategy Alliance, and Past President of the Hong Kong Professionals and Senior Executives Association.

盧偉國議員為現任立法會議員(工程界功能界別)。盧議員熱心服務社會，曾參與多個政府諮詢委員會、工商科技組織及專業機構的工作。他曾任香港工程師學會2007/08年度會長，並出任沙田區議會議員多年。他現任香港品質保證局董事局主席、香港房屋委員會委員、香港科技園公司董事局成員及醫院管理局大會成員等公職。盧議員同時是香港經濟民生聯盟主席、香港綠色策略聯盟主席，以及香港專業及資深行政人員協會前會長。

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The Honourable MA Fung-kwok, SBS, JP
馬達國議員, SBS, JP

Mr Ma Fung-kwok is a Legislative Councilor, representing the Sports, Performing Arts, Culture and Publication Functional Constituency, Chairman of the Hong Kong Film Development Council, and the former Chairman of the HKADC. He is a veteran filmmaker by profession. And he has deep knowledge of the operation of local and overseas performing arts groups as well as different modes of governance of performing arts venues. He was a member of the Consultative Committee on the Core Arts and Cultural Facilities of WKCD, and Deputy Chairman of the Council of HKAPA.

馬達國議員為現任立法會議員(體育、演藝、文化及出版功能界別)及香港電影發展局主席，也是香港藝術發展局前主席。馬議員本身是一位資深電影人。而他對本地及海外表演藝術團體的營運方式以及表演藝術場地的不同管治模式，也有深厚了解。他曾擔任西九龍文娛藝術區核心文化藝術設施諮詢委員會成員，以及香港演藝學院校董會副主席。



Ms Winnie TAM Wan-chi, SC
譚允芝女士, SC



Ms Winnie Tam is the immediate past Chairman of the Hong Kong Bar Association and a Senior Counsel in private practice. She is particularly known for her expertise in intellectual property and civil commercial matters. She holds the judicial appointment of Recorder of the Court of First Instance of the High Court of the HKSAR, in which capacity she devotes part of her professional time to sit as a judge. Her other roles in public service include serving on the Board of Trustees of the Hong Kong Jockey Club Music and Dance Fund, the ICAC Advisory Committee on Corruption, the Hong Kong Tourism Board, the audit committee of HKAPA, and the Judicial Officers Recommendation Commission.

Ms Tam has a deep interest in Western classical music and Chinese classical arts and literature, and was for many years an active choral singer, choir director and concert soloist in Hong Kong. She has remained a keen supporter of the musical arts through her work with the registered charity, Lin Yao Ji Music Foundation, which supports the development of young string talent by awarding scholarships, and promotes education and a wider appreciation of string music in Hong Kong.

譚允芝女士為獨立執業的資深大律師，前任香港大律師公會主席(2015年至2017年)，專長知識產權法、民商法。兼任香港特別行政區高等法院原訟庭特委法官，審理民事案件。其他公職包括香港賽馬會音樂及舞蹈基金信託人、廉政公署貪污諮詢委員會委員、香港旅遊發展局成員、香港演藝學院審計委員會委員，以及司法人員推薦委員會委員等。

譚女士愛好西方古典音樂及中國古典文學和藝術，青年時代已活躍於合唱及聲樂界。近年致力支持音樂藝術發展，並成立慈善團體「林耀基音樂基金」，推廣弦樂藝術教育和導賞，並為具才華的弦樂手提供獎學金資助。



Mr Philip TSAI Wing-chung, BBS, JP
蔡永忠先生, BBS, JP

Mr Philip Tsai is the Chairman of Deloitte China. He is a Past President of the Hong Kong Institute of Certified Public Accountants, a Member of the Mandatory Provident Fund Schemes Advisory Committee, a Member of the Exchange Fund Advisory Committee, a Director of the Urban Renewal Fund, a Director of Hong Kong Academy for Gifted Education, a Member of the Women's Commission, an Advisor of the Ombudsman, a Member of the Registration Committee of the Chinese Gold and Silver Exchange, a Member of the 3RS & Works Committee of the Airport Authority Hong Kong, a Member of the Share Registrars' Disciplinary Committee of the Securities and Futures Commission and a Member of the Standing Committee on Disciplined Services Salaries and Conditions of Service of the Civil Service Bureau of the HKSAR Government.

Mr Tsai is a Member of the Hospital Governing Committee of the Hong Kong Red Cross Blood Transfusion Services, a Deputy Chairman of the Hong Kong Red Cross and a Member of the Dress Special Day Organising Committee of the Community Chest.

蔡永忠先生是德勤中國主席。蔡先生為前香港會計師公會會長、強積金計劃諮詢委員會委員、外匯基金諮詢委員會成員、市區更新基金有限公司董事、香港資優教育學院董事、婦女事務委員會成員、申訴專員顧問、香港金銀業貿易場註冊委員會成員、香港機場管理局三跑道系統及工程委員會成員、證券及期貨事務監察委員會股份登記機構紀律委員會委員，以及公務員事務局紀律人員薪俸及服務條件常務委員會委員。

蔡先生現任香港紅十字會輸血服務中心醫院管治委員會成員、香港紅十字會副主席及香港公益金公益服飾日籌劃委員會成員。



Mr WAN Man-yee, BBS, JP
溫文儀先生, BBS, JP

Mr Wan Man-yee is a self-employed general practice surveyor with over 40 years of professional experience in project planning, management and construction of large-scale developments, and land administration. His current roles in public and community services include a Member of the Hong Kong Housing Authority, a School Manager of Chi Lin Buddhist Secondary School, a Manager of the School Board of HKICC Lee Shau Kee School of Creativity, the Chairman of the Building Committee of Diocesan Girls' School and Diocesan Girls' Junior School, an Honorary President of Youth Outreach, and Vice President of the Hong Kong Federation of Youth Groups.

溫文儀先生為自僱產業測量師，擁有逾40年的專業測量師經驗，其專業業務範疇涵蓋項目規劃、大型工程管理及建築，以及土地行政工作。溫先生現時的公共及社區服務包括出任香港房屋委員會委員、佛教志蓮中學校董、香港兆基創意書院校董會成員、拔萃女書院及拔萃女小學建設委員會主席、協青社榮譽會長，以及香港青年協會副會長。

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MEMBERS (PUBLIC OFFICERS) 成員 (公職人員)



The Honourable LAU Kong-wah, JP
劉江華先生, JP
Secretary for Home Affairs
民政事務局局长

Mr Lau Kong-wah was appointed the Secretary for Home Affairs in July 2015.

Mr Lau was elected as a District Councillor in Sha Tin in 1985, which marked the beginning of his 30-year career in the public service. He became a Legislative Council member in 1998 and has also been a member of the Executive Council.

In 1994, Mr Lau founded Civil Force and was formerly Deputy Chairman of the Democratic Alliance for the Betterment and Progress of Hong Kong. He was appointed Under Secretary for Constitutional and Mainland Affairs in 2012.

Mr Lau holds a Master of Philosophy degree in Public and Social Administration.

劉江華先生於2015年7月獲委任為民政事務局局长。

劉先生於1985年首次當選沙田區議員，開展了30年的公職生活。其後於1998年開始出任立法會議員及曾任行政會議成員。

劉先生於1994年創辦「公民力量」，並曾經擔任民建聯副主席。2012年獲委任為政制及內地事務局副局長。

劉先生持有公共及社會行政學碩士學位。



The Honourable Michael WONG Wai-lun, JP
黃偉綸先生, JP
Secretary for Development
發展局局长



Mr Michael Wong was appointed Secretary for Development on 1 July 2017.

Mr Wong joined the Administrative Service in August 1985 and rose to the rank of Administrative Officer Staff Grade A1 in April 2017. He served in various bureaux and departments, including the former City and New Territories Administration, the former Television and Entertainment Licensing Authority, the former Legal Department, the Central Policy Unit, the former Trade and Industry Branch, the former Business and Services Promotion Unit, the former Economic Services Bureau, the Security Bureau, and the former Economic Development and Labour Bureau. He was Deputy Secretary for Education from July 2007 to August 2009, Director of Information Services from August 2009 to February 2014, and Director of Marine from February 2014 to August 2015. He was Permanent Secretary for Development (Planning and Lands) from August 2015 to June 2017.

Mr Wong holds a Bachelor of Social Sciences degree from the University of Hong Kong and a Bachelor of Laws degree from the University of London (External Programme).

黃偉綸先生於2017年7月1日獲委任為發展局局长。

黃先生於1985年8月加入政務職系，並於2017年4月晉升為首長甲一級政務官。他曾在多個決策局及部門服務，包括前政務總署、前影視及娛樂事務管理處、前律政署、中央政策組、前工商科、前工商服務業推廣署、前經濟局、保安局及前經濟發展及勞工局。他於2007年7月至2009年8月出任教育局副秘書長，於2009年8月至2014年2月出任政府新聞處處長，於2014年2月至2015年8月出任海事處處長，並於2015年8月至2017年6月出任發展局常任秘書長（規劃及地政）。

黃先生獲香港大學社會科學學士，及倫敦大學法學學士（校外課程）。



The Honourable James Henry LAU Jr, JP
劉怡翔先生, JP
Secretary for Financial Services and the Treasury
財經事務及庫務局局長

Mr James Lau was appointed Secretary for Financial Services and the Treasury on 1 July 2017. Mr Lau joined the Hong Kong Government as an Administrative Officer in 1979 and was promoted through the ranks to Administrative Officer Staff Grade C in April 1988. He joined the Hong Kong Monetary Authority (HKMA) in April 1993 and was the Head and Executive Director of various divisions of the HKMA until 2004.

In July 2004, Mr Lau was seconded to the Hong Kong Mortgage Corporation as Chief Executive Officer until he retired in December 2012. Mr Lau was appointed Under Secretary for Financial Services and the Treasury in January 2014.

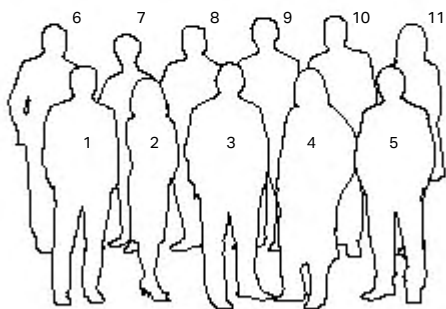
Mr Lau holds a Bachelor of Mathematics (Computer Science and Statistics) Honours degree and a Master of Mathematics degree in Computer Science from the University of Waterloo, Canada.

劉怡翔先生於2017年7月1日起出任財經事務及庫務局局長。劉先生於1979年加入政府，任職政務職系，於1988年4月晉升首長級丙級政務官。他於1993年4月加入香港金融管理局（金管局），至2004年期間出任金管局不同部門的主管及助理總裁。

2004年7月借調香港按揭證券有限公司，出任該公司總裁至2012年底榮休，並於2014年1月獲委任為財經事務及庫務局副局長。

劉先生持有加拿大滑鐵盧大學數學學士及數學碩士學位。

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|---------------------------------|-------------------------------|
| 1. Mr Louis Yu 茹國烈先生 | 7. Ms Emily Chan 陳鳳英女士 |
| 2. Ms Eva Kwong 鄭配嫻女士 | 8. Dr William Chan 陳惠明博士 |
| 3. Mr Duncan Pescod 栢志高先生 | 9. Mr Jeremy Stowe 司徒澤民先生 |
| 4. Ms Suhanya Raffel 華安雅女士 | 10. Mr Christian Wright 韋基信先生 |
| 5. Mr Richard Tse 謝建朋先生 | 11. Ms Georgina Ward 華臻樂女士 |
| 6. Mr Kingsley Jayasekera 賈景龍先生 | |

IV) Biographies of Senior Management

四) 高級管理人員簡歷



Mr Duncan PESCOD, GBS, JP
栢志高先生, GBS, JP
Chief Executive Officer
行政總裁

Mr Pescod joined WKCD in October 2014. He was appointed Chief Executive Officer in August 2015. He has over 32 years of service with the Hong Kong Government during which he served in various bureaux and departments, including the former Home Affairs Branch, the former Security Branch, the Lands Department, the former Urban Services Department, the former City and New Territories Administration, the former Civil Service Branch, the Tourism Commission, and the Efficiency Unit. He was Special Representative for Hong Kong Economic and Trade Affairs to the European Communities from 2006 to 2008, Permanent Secretary for Commerce and Economic Development (Communications and Technology) from 2008 to 2010, and Permanent Secretary for Transport and Housing (Housing) and Director of Housing from 2010 to 2014.

栢先生於2014年10月加入管理局，並於2015年8月獲委任為行政總裁。他擁有逾32年服務香港政府的經驗，曾在多個決策局及部門服務，包括前民政科、前保安科、地政總署、前市政總署、前政務總署、前公務員事務科、旅遊事務署及效率促進組。他於2006年至2008年出任香港駐布魯塞爾歐洲共同體特派代表；於2008年至2010年出任商務及經濟發展局常任秘書長（通訊及科技），以及於2010年至2014年出任運輸及房屋局常任秘書長（房屋）兼房屋署署長。

Dr Chan joined WKCD in June 2016. He has over 40 years of experience in property development, construction project management and project delivery in both the private and public sectors, covering major projects in Hong Kong and Mainland China. Prior to joining WKCD, Dr Chan was Executive Director of Kerry Properties Limited. He also held senior management and professional positions at Hong Kong Cyberport Management Company Limited from 1999 to 2002 and at MTR Corporation from 1980 to 1985 for the MTR Island Line property developments.

Dr Chan is both a Fellow Member of the Royal Institution of Chartered Surveyors and the Hong Kong Institute of Surveyors.

陳博士於2016年6月加入管理局。他曾參與香港和中國內地的各項公、私營機構的主要發展項目，尤其在物業發展、建築工程管理及項目推展方面，已累積逾40年經驗。在加入管理局前，陳博士曾任嘉里建設有限公司執行董事，亦分別在香港數碼港管理有限公司（1999年至2002年）及港鐵公司的港島線物業發展項目（1980年至1985年）出任專業和管理層要職。

陳博士為英國皇家測量師學會及香港測量師學會資深會員。



Dr William CHAN
陳惠明博士
Chief Operating Officer
營運總裁

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Ms Eva KWONG
鄭配嫻女士
Executive Director,
Human Resources and
Administration
行政及人力資源行政總監

Ms Kwong joined WKCD in June 2010 as Executive Director, Human Resources. She was appointed as Executive Director, Human Resources and Administration in May 2016, overseeing human resources management, general office administration and general procurement functions. Ms Kwong has over 20 years of management experience in public utilities and multi-national companies. Prior to joining WKCD, she was the Human Resources Manager of CLP Power Hong Kong Limited, where she was in charge of the overall operations of the human resources department and change management for the company's Generation Business Group.

鄭女士於2010年6月加入管理局，擔任人力資源行政總監，並於2016年5月獲委任為行政及人力資源行政總監，負責整個機構的人力資源管理、辦公室行政及採購事宜。鄭女士擁有超過20年在公共事業及跨國公司的管理經驗，在加入管理局前，她曾任中華電力有限公司發電業務的人力資源經理，負責人力資源部的整體運作及業務持續改進項目的管理。

Ms Raffel was appointed Executive Director of M+ in November 2016.

Previously, she was Deputy Director of the Art Gallery of New South Wales, Sydney. Before that she worked at the Queensland Art Gallery / Gallery of Modern Art, Brisbane, where she held many senior curatorial positions, including Acting Director and Deputy Director of Curatorial. At the Queensland Art Gallery she was instrumental in building its contemporary Asia Pacific collection and led its Asia Pacific Triennial of Contemporary Art (2002-2012).

Ms Raffel is currently an advisor for the Yokohama Triennial 2017 in Japan, a trustee of the Geoffrey Bawa Trust and the Lunuganga Trust in Sri Lanka, and a member of the Board of the International Committee for Museums and Collections of Modern Art (CIMAM).

華女士於2016年11月獲委任為M+行政總監。

在此之前，她是澳洲悉尼新南威爾士美術館的副總監。她亦曾於布里斯本的昆士蘭藝術館及當代藝術館任職，擔任各高級策展崗位，並位至署理總監及策展副總監。在昆士蘭藝術館任職時，她負責建立當代亞太藝術館藏，並策展「亞太當代藝術三年展」(2002-2012)。

華女士現為日本「橫濱三年展2017」的顧問，亦是斯里蘭卡 Geoffrey Bawa 基金會及 Lunuganga 基金會的受託人，以及國際現代藝術博物館及藏品委員會 (CIMAM) 的董事局成員。



Ms Suhanya RAFFEL
華安雅女士
Executive Director, M+
M+行政總監



Mr Richard TSE Kin-pang
謝建朋先生
Executive Director, Finance
財務行政總監

Mr Tse joined WKCD in December 2014. He has extensive experience in finance and accounting, operation management, business development and corporate governance areas. He formerly served as Vice President, Finance and Corporate Services of the Hong Kong Science and Technology Parks Corporation. Mr Tse previously held senior finance and management positions within the Jardine Matheson Group from 1990 to 2007 and started his professional career at Ernst & Young in their Hong Kong and Sydney offices. He is a fellow member of the Hong Kong Institute of Certified Public Accountants, and is both a Chartered Accountant (Australia) and a Chartered Secretary.

謝先生於2014年12月加入管理局。他在財務及會計、運營管理、業務發展和企業管治方面，擁有豐富經驗。他曾任香港科技園公司的財務及企業服務副總裁。謝先生於1990年至2007年在怡和集團出任財務及管理高層，亦於安永會計師事務所香港及悉尼的辦事處展開其會計師專業。他是香港會計師公會資深會員，同時為特許會計師(澳洲)及特許秘書。

Mr Yu joined WKCD in June 2010. He is responsible for steering the planning and development of the performing arts facilities in the District, and for overseeing the strategies and operating models for these facilities. Since joining WKCD, Mr Yu has played a pivotal role in leading the design and construction of the performing arts facilities. He has also overseen a series of pre-opening programmes for dance, drama and theatre arts, music and xiqu.

With around 30 years of experience in arts administration and management, he was formerly the Chief Executive of the HKADC. He had worked with the Hong Kong Arts Centre for 13 years and served as the Executive Director from 2000 to 2007.

茹先生於2010年6月加入管理局，負責規劃及發展文化區所有表演藝術設施，並監督其發展策略及營運模式。在他的帶領下，文化區內各項演藝設施的設計工作及建築工程均進度理想，近年亦先後推出一系列涵蓋舞蹈、戲劇、音樂及戲曲的節目。

茹先生擁有約30年藝術行政管理經驗，之前為香港藝術發展局行政總裁，曾在香港藝術中心任職13年，並於2000年至2007年間出任香港藝術中心總幹事。



Mr Louis YU Kwok-lit
茹國烈先生
Executive Director,
Performing Arts
表演藝術行政總監

Ms Chan joined WKCD in March 2014. She was formerly the Director of Business Technology at the Hong Kong Disneyland where she led a motivated and business-oriented IT team that creates business value by leveraging technology as well as delivering optimal efficiencies and services. She has more than 30 years of experience in IT, and her experience includes more than 20 years of progressively larger leadership roles in Fortune 500 companies.

陳女士於2014年3月加入管理局。她曾任香港迪士尼樂園商業科技部總監，任內帶領資訊科技團隊積極提高資訊技術和優化服務質素，為企業創造商業價值。陳女士在資訊科技領域擁有超過30年經驗，曾於全球500強企業中從事超過20年的管理工作。



Ms Emily CHAN
陳鳳英女士
Chief Technology Officer
資訊及通訊科技總監

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Mr Kingsley JAYASEKERA

賈景龍先生

Director, Marketing and
Customer Experience
市場推廣及訪客體驗總監

Mr Jayasekera joined WKDA in January 2013. He was formerly Director of Communications and Digital Strategy at London's Sadler's Wells Theatre where he managed the marketing, press, publications, ticket office and digital teams across the venue's three theatres. Prior to this he worked for the theatre and entertainment advertising agencies Dewynters, McCabes and M&H Communications for a wide variety of clients including the Royal Opera House, National Theatre and Barbican and on numerous West End musicals and plays. In the digital arena in 2012 he worked on the creation of the Space, a new BBC / Arts Council digital broadcast platform, building on his extensive digital experience which began in 2001 when he worked for onlineclassics.com, one of the world's first websites offering full-length streamed arts content. He has also served on the boards of East London Dance, Dance East and the Gate Theatre in the UK and is a regular international speaker on Arts Marketing, Branding and Digital.

賈先生於2013年1月加入管理局。他在此之前擔任倫敦Sadler's Wells Theatre的傳訊及資訊科技策略總監，負責管理場地轄下三個劇院的市場推廣、傳訊、出版、票務及數碼科技團隊。他曾於Dewynters、McCabes及M&H Communications等多間推廣劇場及娛樂節目的廣告公司工作，期間與皇家歌劇院、英國國家劇院及Barbican等藝術機構合作，並參與推廣多齣倫敦西區音樂劇和戲劇。他在數碼推廣方面有豐富經驗，2001年在onlineclassics.com工作，該網站為全球最先提供網上串流藝術內容的平台之一，其後於2012年參與創立英國廣播公司(BBC) / 藝術委員會嶄新的數碼廣播平台The Space。他曾擔任英國East London Dance、Dance East及The Gate Theatre的董事，並常於世界各地就藝術推廣、品牌及數碼推廣等議題發表演講。

Mr Stowe joined WKDA in March 2012 as Head of Construction Project Management. He was appointed Director of Project Control in May 2016. Prior to joining the Authority, Mr Stowe was Director (Projects) of the Project Management Group (Meinhardt Management Asia Ltd) of Meinhardt Engineering Consultants. Mr Stowe has held various positions in both government and the private sector, working on notable projects such as the Hong Kong International Airport, MTR West Rail Line, Cathay Pacific Cargo Terminal and MTR projects in Hong Kong, Guangzhou, Bangkok and Sydney. He is a UK Registered Architect with over 25 years of experience and expertise in the field of design and construction project management of large-scale infrastructure building projects in Asia.

司徒先生於2012年3月加入管理局擔任建築項目管理主管，並於2016年5月獲委任為項目監管總監。他在加入管理局前為Meinhardt Engineering Consultants旗下項目管理集團(Meinhardt Management Asia Ltd)的項目總監。司徒先生曾在政府和私營機構擔任不同職務，參與建造香港國際機場、港鐵西鐵線、國泰航空貨運站，以及香港、廣州、泰國曼谷和澳洲悉尼的港鐵項目等重大項目。司徒先生是英國註冊建築師，擁有超過25年管理亞洲大型基建項目設計及建造的經驗及專門知識。



Mr Jeremy STOWE

司徒澤民先生

Director, Project Control
項目監管總監

**Ms Georgina WARD****華臻樂女士**Deputy General Counsel
副總法律顧問

Ms Ward joined WKCD as Deputy General Counsel in December 2016 and was appointed as Secretary of the Board of the Authority in January 2017. Ms Ward was formerly a Partner in the Projects and Infrastructure Group at Lander & Rogers and prior to that in Property and Development at Arnold Bloch Leibler in Australia having spent the early years of her career at Minter Ellison in Sydney. Ms Ward moved to Hong Kong in 2013, and worked with Simon Reid-Kay & Associates as a Consultant prior to joining the Authority. Ms Ward has more than 25 years' experience as a real estate development lawyer.

華女士於2016年12月加入管理局，擔任副總法律顧問，並於2017年1月獲委任為管理局董事局秘書。在此之前，她在Lander & Rogers的項目及基建部擔任合夥人，亦曾任職澳洲的Arnold Bloch Leibler的物業及發展部。華女士早年於銘德律師事務所悉尼分所展開其專業。華女士於2013年移居香港，加入管理局前於偉德勤律師事務所擔任顧問律師。華女士擁有逾25年擔任房地產發展律師的經驗。

Mr Wright joined WKCD in May 2015. He was formerly the Head of Retail Planning for Woods Bagot, where he was responsible for providing commercial advice for clients' retail projects around the Asia region as well as playing a key role in business development and leading the research arm for the company. Prior to this, he was Head of Retail Services in Knight Frank overseeing the consulting and agency business streams. He has more than 20 years of experience in retail and commercial planning for various major projects, providing advice to both landlords and tenants.

韋先生於2015年5月加入管理局。他曾任伍茲貝格工作室的零售規劃主管，為客戶在亞洲區的零售項目提供商業建議，並負責推動業務發展和帶領研究部門。在此之前，他出任萊坊有限公司的商鋪部主管，負責商鋪顧問及代理業務。他擁有超過20年大型項目的零售及商業策劃經驗，為業主及租戶提供專業意見。

**Mr Christian WRIGHT****韋基信先生**Director, Commercial
商務總監

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B. COMMITTEES AND CONSULTATION PANEL

I) Functions and Conduct of Business

Six committees – the Executive Committee, Development Committee, Performing Arts Committee, Remuneration Committee, Investment Committee and Audit Committee – and the Consultation Panel have been established under the Board.

The committees generally follow the Standing Orders and Code of Conduct adopted by the Board in conducting their business.

The Consultation Panel also adopts a set of guidelines governing its conduct of business. The Consultation Panel is to hold at least one meeting each year, and any such meeting is to be open to the public.

Executive Committee

The Executive Committee (ExCom) was established in February 2013 under the Board and above the other committees. It provides a timely steer on the overall strategy and planning issues of WKCD, monitors the progress of major projects, and ensures coordination of activities and alignment of purposes among the committees. It is also responsible for overseeing the financial position of WKCD in connection with the WKCD project, and it provides guidance to the Management in respect of the funding strategy. ExCom comprises the chairmen of the various committees and the chairman of M+ Ltd, with the Secretary for Home Affairs and the Chief Executive Officer of WKCD serving as co-opted members. ExCom held four meetings during the reporting year.

Development Committee

The key functions of the Development Committee (DC) are to advise the Board on the overall policies and strategies relating to the project planning and development of WKCD; to recommend to the Board a Programme of Implementation of individual building and infrastructure projects for WKCD; and to advise the Board on the viability of the proposed facilities. DC also considers the progress of construction, the hiring and management of consultants and contractors, and related contractual matters for the planning, design and construction either of individual projects or of WKCD as a whole.

乙. 委員會及諮詢會

一) 職能及運作

董事局下設六個委員會，分別為行政委員會、發展委員會、表演藝術委員會、薪酬委員會、投資委員會及審計委員會；另外還成立了諮詢會。

委員會一般以董事局採納的《會議常規》及《行為守則》作為履行職務的依據。

諮詢會同時採納一套運作指引，每年最少舉行一次會議，並全部公開進行，歡迎公眾旁聽。

行政委員會

行政委員會於2013年2月成立，為董事局轄下而委員會之上的架構，負責適時督導管理局的整體策略及規劃事宜、監察主要項目的進度，以及協調董事局轄下各委員會的工作。此外，行政委員會亦負責監察西九項目的財務狀況，並向管理層就融資策略提供指導。行政委員會成員包括各委員會主席及M Plus Museum Limited董事局主席，民政事務局局长及管理局行政總裁則為增選成員。行政委員會於報告年度內舉行了四次會議。

發展委員會

發展委員會的主要職能，是就西九項目規劃及發展的整體政策和策略向董事局提供意見；向董事局推薦西九個別建築及基建項目實施時間表；及就擬建設施的可行性向董事局提供建議。發展委員會亦會審閱施工進度、顧問公司及承建商的聘用及管理，以及個別項目或西九整體規劃、設計及建造相關的合約事宜。

Under this purview, DC held nine meetings during the reporting year to deliberate on the following issues:

Procurement and Management of Consultancies

- Design Consultancy Services for the Integrated Basement and Underground Road in Zones 2A, 2B and 2C of WKCD
- The procurement of a Theatre Planning Consultant for Zones 2A, 2B and 2C of the Integrated Basement
- An Implementation Study for Developments in the Exhibition Hub Development Area
- Detailed Design Consultancy Services for the Austin Road Pedestrian Linkage System
- Project Management Consultancy for M+, the Conservation and Storage Facility, the LTC, the District Cooling System, and the Common Basement (Phase 1) of WKCD – Escalation Costs for Year 2015/16

Design and Development

- Design of the Artist Square Development Area Public Space
- Design of the LTC
- Preparatory Work for Pier Development for WKCD

Implementation

- Procurement Strategy for Facilities Management Service Contracts for Batches 1 and 2 Facilities
- The Way Forward for Completing the Xiqu Centre Main Works Construction Contract
- Variation Works for the Foundation Works Contract for the LTC and the Extended Basement in Zone 3B
- Implementation of a Revised Procurement Strategy for the LTC and the Extended Basement in Zone 3B
- Proposal to Proceed with the Procurement of the L1 and L2 Works Contract for the LTC and Extended Basement in Zone 3B
- Proposal to Proceed with Procurement of the Works for the M+ Waterfront Promenade
- Public Infrastructure Works – Package 2 Works Contract
- Progress of the Preparation of the Land Grant for WKCD
- Short Term Tenancy Matters within the WKCD Site

因應職務範疇，委員會於報告年度舉行了九次會議以處理以下事宜：

聘用及管理顧問公司

- 西九綜合地庫2A、2B及2C區和地下行車路的設計顧問服務
- 綜合地庫2A、2B及2C區的劇場規劃顧問的採購
- 展覽樞紐發展區發展的推展方式研究
- 柯士甸道行人接駁系統的詳細設計顧問服務
- 西九區內M+、保護及存儲設施大樓、演藝綜合劇場、區域供冷系統和公用地庫(第一期)的項目管理顧問 —— 2015/16年度上漲的成本

設計及發展

- 藝術廣場發展區公共空間的設計
- 演藝綜合劇場的設計
- 西九碼頭發展的預備工作

項目推展

- 第一及第二批設施的設施管理服務合約採購策略
- 制定未來路向以完成戲曲中心主要工程合約
- 演藝綜合劇場及3B區地庫延伸部分的地基工程合約的修訂工程
- 實施演藝綜合劇場及3B區地庫延伸部分的經修訂採購策略
- 建議就演藝綜合劇場及3B區地庫延伸部分的L1和L2工程合約進行採購
- 建議就M+海濱長廊工程進行採購
- 公共基礎建設工程 —— 第二組工程合約
- 西九批租土地預備工作的進度
- 西九用地短期租約事宜

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ICT Contracts

- Information Technology Service Management (ITSM) System Implementation Services Contract
- ICT Infrastructure of the Core System Platform
- ICT Infrastructure of the Unified Communications System
- ICT Infrastructure for the Xiqu Centre

Guidelines and Procedures

- Proposed Changes to the Approved Procedures following the Re-organisation of the Project Delivery Department
- Proposed Procedures for Payment Approval and the Approval Limits for Capital Projects

Regular Reports

- Project Control Progress Report
- Construction Safety Progress Report
- ICT Progress Report

Performing Arts Committee

The principal functions of the Performing Arts Committee (PAC) are to formulate the vision, mission and mode of governance of the performing arts venues for approval by the Board. It also recommends to the Board strategies and policies for the operation of the performing arts venues. Four meetings were held during the reporting year.

To meet with the increasing demand for support for the artistic functions in preparation for the opening of the Xiqu Centre, Freespace and the LTC in the coming years, PAC discussed and endorsed the PA Management Structure for 2016 to 2019 and the creation of the position of Artistic Director, Performing Arts (ADPA) in mid-2016. The creation of the ADPA post will augment PA's artistic leadership competencies and help ensure strong, inspirational, high-profile leadership to enable the performing arts venues to achieve their artistic and strategic objectives.

Regarding the Xiqu Centre, the Management presented the opening plan and briefed members on the vision, mission and opening schedule, as well as the roles and functions of the Grand Theatre, Tea House Theatre, Atrium, Seminar Hall and Studios. To support WKCD on matters related to the strategy and policy development for the operation of the Xiqu Centre, PAC supported the establishment of the Xiqu Centre Advisory Panel.

Regarding Freespace, PAC's views and endorsement were also sought on the Freespace Programming Framework, which covers the programming framework for the initial years, the opening schedule, etc. The programming framework will be used as the basis to formulate the Business and Corporate Plan for Freespace in the coming year.

資訊及通訊科技合約

- 資訊科技服務管理系統推行服務合約
- 核心系統平台的資訊及通訊科技基礎設施
- 統一通訊系統的資訊及通訊科技基礎設施
- 戲曲中心的資訊及通訊科技基礎設施

指引及程序

- 項目推展部重組後就已審批程序的擬議修訂
- 基本工程付款審批和審批上限的擬議程序

定期報告

- 項目監管進度報告
- 建築安全進度報告
- 資訊及通訊科技進度報告

表演藝術委員會

表演藝術委員會的主要職務是制訂西九表演藝術場地的願景、使命及管治模式，再交由董事局審批，並就表演藝術場地的營運策略及政策向董事局提出建議。委員會於報告年度內共舉行四次會議。

戲曲中心、自由空間和演藝綜合劇場在未來數年陸續啟用，為應付支援藝術活動而日益增加的工作要求，表演藝術委員會於2016年年中討論並支持2016年至2019年期間表演藝術部的管理架構，以及增設表演藝術總監一職。增設該職位將提升部門在藝術方面的領導能力，有助確保具啟發性和廣為人知的領導，使各表演藝術場地達致其藝術和策略目標。

管理層向成員介紹了戲曲中心的開幕計劃，其願景、使命和開幕時間表，及大劇院、茶館劇場、中庭、演講廳和排練室的角色和功能。為支援管理局有關戲曲中心營運的策略和政策發展事宜，表演藝術委員會支持設立戲曲中心顧問小組。

表演藝術委員會亦就自由空間的節目框架表達意見和支持，當中涵蓋首數年的節目框架、開幕時間表等。節目框架將用作制訂自由空間來年業務和事務計劃的基礎。

Further to the endorsement sought from PAC on the performing arts artistic strategy in 2015, PA devised the Business Plan for 2017/18 and Corporate Plan for 2017/18 to 2019/20. These cover facility development and venue readiness as well as artistic planning and programming for the Xiqu Centre, Freespace, the Art Park, and the LTC, in particular the preparation for the opening of the Xiqu Centre in late 2018 and Freespace in 2019. As part of an iterative process, the views collected from PAC help WKCD refine its hardware and software development.

PAC members were also briefed on the proposed commercial strategy for the Xiqu Centre.

Remuneration Committee

The Remuneration Committee (RC) is responsible for making recommendations to the Board on organisational structure and policies regarding staffing, remuneration, employment, disciplinary and dismissal with reference to the Authority's overall goals and objectives. It also oversees any other matters related to remuneration, allowances or benefits made available to employees, former employees or their dependents referred or assigned to it by the Board.

RC held four meetings during the reporting year and deliberated on a total of 15 papers, including those by circulation, and undertook the following major tasks:

Pay Review

RC endorsed and recommended to the Board the 2016 pay review for the Chief Executive Officer and the 2017 pay review for all eligible employees, including Senior Executives.

Reward Strategy

A review was conducted on the reward strategy and related system in which RC endorsed with a recommendation to the Management on the way forward to maintain the Authority's competitiveness to attract, retain and motivate quality professional staff to deliver the WKCD project.

Appointment, Employment Contract Renewal and Gratuity Pay-out for Senior Executives

RC reviewed and proposed to the Board the appointment, and terms and conditions for the employment of senior executives of WKCD, including the Executive Director, M+ (Museum Director of M+ Ltd); Director, Project Control; and Deputy General Counsel. In addition, the employment contract renewals for one senior executive and gratuity payments for three senior executives were endorsed by RC.

隨着表演藝術委員會於2015年通過整體表演藝術策略之後，表演藝術部已制訂2017/18年度業務計劃和2017/18年度至2019/20年度事務計劃。當中涵蓋戲曲中心、自由空間、藝術公園，以及演藝綜合劇場的設施發展、場地準備情況，以及藝術規劃和節目，尤其是為籌備戲曲中心於2018年年底和自由空間於2019年啟用的相關事宜。表演藝術委員會持續收集到的意見將有助管理局完善其硬件和軟件發展。

表演藝術委員會成員亦備悉戲曲中心的擬議商業策略。

薪酬委員會

薪酬委員會負責根據管理局的整體目標和目的，就組織架構及有關人手編製、薪酬、聘用、紀律及解僱的政策，向董事局提供建議，同時監督由董事局轉介或指派處理任何關於提供予管理局僱員、前僱員或其家屬的薪酬、津貼或福利事宜。

薪酬委員會於報告年度共舉行四次會議，並審閱15份包括以傳閱方式提交的文件，以及完成下列重要工作：

薪酬檢討

薪酬委員會通過及向董事局建議2016年行政總裁的薪酬檢討，以及2017年包括高級行政人員在內的所有合資格僱員的薪酬檢討。

獎勵策略

薪酬委員會通過就獎勵策略及相關制度所進行的檢討，以及向管理層建議未來路向，以確保管理局能保持競爭力去招攬、挽留和激勵優秀的專業人員推展西九項目。

高級行政人員的委聘、續聘及約滿酬金發放

薪酬委員會檢討並向董事局建議管理局高級行政人員的委聘與聘用條款及條件，包括M+行政總監(M+ Ltd博物館總監)、項目監管總監，以及副總法律顧問。此外，薪酬委員會亦通過一位高級行政人員的續聘合約，以及三位高級行政人員的約滿酬金發放。

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Organisational Restructuring and the Creation of New Positions
RC made recommendations to the Board on the re-organisation of the Project Delivery Department, which was subsequently renamed the Project Control Department (PCD) to better reflect its accountability and responsibility on the project management of external consultants and contractors. The re-organisation included the establishment of a District Operations Department (DOD) to manage the operations of the Art Park and public open space, as well as a Facilities Management team. Both PCD and DOD fall under the purview of the Chief Operating Officer.

RC also endorsed the restructuring of PA to strengthen its capabilities prior to the facilities becoming operational in order to position PA to be able to shape WKCD into a world-class arts and cultural district. This included the creation of the post of ADPA to lead the development of artistic strategies and policies to drive high quality programming in the performing arts venues as they come online.

Policies and Guidelines

RC endorsed the revised 'Guidelines for the Recruitment and Appointment of Employees' to incorporate a consistent and fair process for internal recruitment and direct appointment of employees in addition to the existing guidelines for external hiring. In addition, RC endorsed the guidelines for the recruitment of temporary employees on casual or short-term employment terms that would allow flexibility in recruiting temporary staff from time to time to support artistic programmes for WKCD's exhibitions and public events in order to provide the appropriate level of temporary manpower service for the events.

Employees Benefits

RC endorsed the provision of temporary travel allowance for eligible employees who were affected by WKCD's office relocation from Tsim Sha Tsui to Cyberport on Hong Kong Island, with due consideration to the additional commuting distances and associated cost incurred to the employees.

Workforce Capability Building and Management Framework

To help the Authority develop leaders who can nurture a strong organisational culture built for long-term success, RC endorsed the framework for a Cultural Leadership Development Programme. This programme aims to build a strong pool of key professionals from within the organisation. It is also designed to create a roadmap for identifying and developing staff who possess the competencies necessary to develop the Authority's bench strength, and to home-grow a pool of cultural leaders in collaboration with partnering institutions through educational and hands-on experience within established arts and culture facilities.

組織架構重組及開設新職位

薪酬委員會向董事局建議重組項目推展部，並隨後更名為項目監管部，從而更清晰地反映其對相關外聘顧問和承建商在項目管理方面的職責和責任。部門重組亦包括設立區域營運部以負責管理藝術公園和公眾休憩用地的運作，以及建立設施管理團隊。項目監管部和區域營運部均隸屬營運總裁。

薪酬委員會亦通過改組表演藝術部，藉以提升部門的工作效能，使其在相關設施投入營運前把西九建設成為世界級的文化藝術區。當中包括增設表演藝術總監一職，負責帶領藝術策略和政策的發展，為即將投入服務的表演藝術場地提供高質素的節目。

政策及指引

薪酬委員會通過經修訂的「招聘和聘任僱員指引」，除現行對外招聘的指引，另增設一致和公平的程序從內部招聘和直接聘任僱員。此外，薪酬委員會通過臨時或短期聘用條款聘請臨時僱員指引，以靈活方式聘請臨時員工，以便配合西九的展覽和公眾活動等藝術節目，藉以提供合適的臨時人力資源服務。

員工福利

隨着管理局辦事處從尖沙咀遷往香港島的數碼港，考慮到員工額外的上班距離和相關支出，薪酬委員會通過為合資格的員工提供臨時交通津貼。

企業人才職能發展及管理框架

為協助管理局培育能建立強健的組織文化的領袖人才，從而達致長遠成功，薪酬委員會通過文化領袖發展計劃的框架。該計劃的宗旨在於管理局內部培育充裕的優秀主要專才，並因應所需技能，制定一套規劃以識別和培訓員工成為管理局的繼任人才，同時與夥伴機構合作，透過在知名文化藝術設施獲得學習和實踐經驗，自行培育出一批文化領袖。

Investment Committee

The principal functions of the Investment Committee (IC) are to advise the Board on the investment objectives, guidelines and strategies of the Authority, as well as to monitor and oversee the performance of investments made by the Authority.

IC held four meetings during the year and reviewed a total of 25 papers, including those by circulation. It also considered a number of major issues, as described below.

Reviewing Investment Strategy and Monitoring Performance

IC reviewed the quarterly and annual performance of the Authority's investment portfolio, giving due consideration to asset allocation, cash flow projections and prevailing market conditions. IC also endorsed and recommended to the Board certain revisions to investment strategy and fund allocation deemed necessary.

Maintaining a Highly Liquid Portfolio

Taking into account the substantial cash flow needs for project development and the expected rising interest rate outlook, IC endorsed and recommended to the Board an investment strategy focusing on placements with the Exchange Fund and bank deposits, which protect the capital while also offering potential returns above those which would be available from bank deposits and at less risk than other forms of investment.

Managing Bank Counterparty Risks

A placement with the Exchange Fund matured in July 2016 and was reinvested in fixed deposits. To reduce the Authority's concentration risk of bank counterparties arising from such cash inflow, IC endorsed and recommended to the Board adding two additional banks to the Authority's approved list of banks. To manage the Authority's bank counterparty risks, IC also reviewed the Authority's approved list of banks and their respective group limits.

Enhancing Investment Returns

Taking advantage of the USD's higher prevailing interest rates against the HKD, IC endorsed converting part of WKCDA's HKD deposits into USD at an exchange rate below the lower band of the HKD currency peg in order to enhance yield and diversify the Authority's investment portfolio.

投資委員會

投資委員會的主要職責是就管理局的投資目標、指引及策略向董事局提出意見，以及監察和監督管理局所作的投資表現。

投資委員會在年內共舉行四次會議及審閱25份包括以傳閱方式提交的文件，並完成下列的主要工作事項：

檢討投資策略及監察投資表現

投資委員會檢閱管理局投資組合的季度及年度表現，同時仔細考慮了資產配置、現金流預測及當時市場環境。投資委員會亦通過及向董事局建議修訂其認為必要的投資策略及基金配置。

保持投資組合高流動性

考慮到項目發展的龐大現金流需要，加上預期將會加息，投資委員會通過及向董事局建議，投資策略集中於外匯基金存款和銀行存款，在保本的同時爭取高於銀行存款的潛在回報，但風險卻低於其他投資方式。

管理銀行交易對手風險

管理局存放於外匯基金的其中一筆存款於2016年7月到期後轉為定期存款投資。為免因定期存款增加而可能引致銀行交易對手風險過度集中，投資委員會通過及向董事局建議在管理局的認可銀行名單中，新增兩家銀行。為管理銀行交易對手風險，投資委員會亦檢討了管理局的認可銀行名單及相關額度。

提高投資回報

由於現時美元利率高於港元利率，投資委員會通過將部分港元存款按低於聯繫匯率港元匯價下限兌換成美元投資，以增加回報並進一步分散投資組合。

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Audit Committee

The Audit Committee (AC) considers and advises on financial and audit matters of the Authority. AC held four meetings during the reporting year. This included a review of the audited statement of accounts for the year ended 31 March 2016 for approval by the Board.

AC also endorsed the audit strategy and work plan for the Internal Audit for 2017/18, the Internal Audit Charter; and reviewed reports on internal audit reviews conducted during 2016/17 to evaluate and improve internal controls covering the following operational areas of the Authority:

- The Xiqu Centre construction and contract management
- The Art Park re-tendering and construction management
- M+ Pavilion construction and contract management
- ICT Application Programme project management
- Management of Consultancy – OPEX consultancy fees

In addition, AC reviewed and made recommendations to the Board on the following:

- Guidelines for the Commercial Leasing Process
- Guidelines for Capitalisation, Depreciation and Disposal of Fixed Assets
- Guidelines for Procurement / Purchasing Card

Consultation Panel

The Consultation Panel (CP) was established by the Board under Section 20 of the WKCD Ordinance to gather public views on matters related to the functions of WKCD. With the approval of the WKCD Board, 11 CP members, including the CP Chairman, were re-appointed and five new CP members were appointed with effect from 1 March 2017. CP members represent different sectors of the community, thereby providing CP with a diversity of knowledge and experience. CP meetings are open to the public, and the discussion papers and minutes of the meetings are available on the WKCD website.

Four CP meetings were held during the reporting year to deliberate on the progress of the WKCD project, the public consultation exercise carried out in respect of the proposed HKPM project, the enhanced financial arrangement for the WKCD, and engagement activities for youth and the wider community.

審計委員會

審計委員會負責審閱管理局的財務及審計事宜，並提供相關建議。審計委員會在報告年度內共舉行四次會議，包括審議截至2016年3月31日止年度的帳目報表，呈交董事局批准。

審計委員會亦通過2017/18年度的審計策略及內部審計部工作計劃、內部審計憲章；以及審閱2016/17年度的內部審計檢討報告，評估及改善對管理局以下營運範疇的內部監控：

- 戲曲中心建築及合約管理
- 藝術公園重新招標及建築管理
- M+展亭建築及合約管理
- 資訊及通訊科技應用程式項目管理
- 顧問管理 —— 營運支出的顧問費用

此外，審計委員會就以下事項進行檢討並向董事局作出建議：

- 商業租賃程序指引
- 固定資產資本化、折舊及處置的指引
- 採購卡指引

諮詢會

董事局根據《西九文化區管理局條例》第20條設立了諮詢會，收集公眾對有關管理局職能事宜的意見。經管理局董事局批准，連同諮詢會主席在內的11名現任成員再獲委任，另委任五名新成員，任期由2017年3月1日起。各成員代表不同社會界別，為諮詢會提供不同範疇的知識和經驗。諮詢會的會議開放予公眾人士參加，討論文件及會議紀錄載於西九網站，供公眾查閱。

諮詢會在報告年度內共舉行四次會議，詳細討論了西九項目的發展進度、就擬議的香港故宮文化博物館項目進行的公眾諮詢活動、西九項目的最新財務安排，以及青少年與社區的參與活動。

A Working Group on Youth and Community Engagement was set up in December 2014. Its primary objective is to take forward initiatives focusing on raising awareness of the WKCD project among youth and the wider community and to devise implementation plans. Three pilot community engagement programmes were co-organised with the District Councils (DCs) of Yau Tsim Mong, Kwai Tsing and Wan Chai during the reporting year. The purpose of the programmes is to encourage local residents from different parts of Hong Kong to participate in programmes and activities organised by WKCD and to build awareness of and support for WKCD among young people. The DCs also engaged the following non-governmental organisations / arts groups as programme partners: HULU Culture, the Make A Difference Institute, and the Hong Kong Youth Arts Foundation. More than 20 pre-event workshops in the three districts were organised from November 2016 to March 2017 with the support and participation of more than 70 organisations. The three events under the pilot programmes were successful in attracting over 11,000 visitors to WKCD.

For the terms of reference of the six committees and the Consultation Panel, please refer to the WKCD website at www.westkowloon.hk.

諮詢會於2014年12月成立青少年與社區參與工作小組。主要目標是推展不同措施以增進青少年與社區人士了解西九項目，並制訂執行計劃。工作小組於報告年度內分別與油尖旺區議會、葵青區議會和灣仔區議會合作展開三項社區參與先導活動。活動的目的是鼓勵本港不同地區的市民參與管理局籌辦的節目和活動，以及建立青少年對西九的關注和支持。三個區議會分別邀請了以下非政府機構或藝術團體作節目策劃：文化葫蘆、創不同協作和香港青年藝術協會。於2016年11月至2017年3月期間，三區舉辦共逾20次活動前工作坊，獲超過70個機構的支持和參與。三個活動成功吸引逾11,000名訪客前往西九。

六個委員會及諮詢會的職權範圍請瀏覽西九網站 www.westkowloon.hk。

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II) Membership List

二) 成員名單

Board of the West Kowloon Cultural District Authority 西九文化區管理局董事局

CHAIRMAN 主席

The Honourable Matthew CHEUNG Kin-chung, GBM, GBS, JP
(since 16 January 2017)
Chief Secretary for Administration
政務司司長 張建宗先生，大紫荊勳賢, GBS, JP
(任期由2017年1月16日起)

The Honourable Mrs Carrie LAM CHENG Yuet-ngor, GBM, GBS
(until 15 January 2017)
Chief Secretary for Administration
政務司司長 林鄭月娥女士，大紫荊勳賢, GBS
(任期至2017年1月15日)

VICE-CHAIRMAN 副主席

The Honourable Ronald ARCULLI, GBM, GBS, JP
夏佳理先生，大紫荊勳賢, GBS, JP

MEMBERS (NON-PUBLIC OFFICERS) 成員 (非公職人員)

The Honourable Bernard Charnwut CHAN, GBS, JP
(since 23 October 2016)
陳智思議員, GBS, JP (任期由2016年10月23日起)

Dr Adrian CHENG Chi-kong, JP
鄭志剛博士, JP

Dr FU Yuning (since 23 October 2016)
傅育寧博士 (任期由2016年10月23日起)

Mr Wilson FUNG Ying-wai (since 23 October 2016)
馮英偉先生 (任期由2016年10月23日起)

Ms Anita FUNG Yuen-mei, BBS, JP (since 23 October 2016)
馮婉眉女士, BBS, JP (任期由2016年10月23日起)

Mr Chris IP Ngo-tung, JP
葉傲冬先生, JP

Dr KAN Tai-keung, SBS
靳埭強博士, SBS

Mr Leo KUNG Lin-cheng, BBS, JP
孔令成先生, BBS, JP

Mr Andrew LAM Siu-lo, SBS, JP (until 22 October 2016)
林筱魯先生, SBS, JP (任期至2016年10月22日)

The Honourable Victor LO Chung-wing, GBM, GBS, JP
羅仲榮先生，大紫荊勳賢, GBS, JP

Ir Dr the Honourable LO Wai-kwok, SBS, MH, JP
盧偉國議員, SBS, MH, JP

The Honourable MA Fung-kwok, SBS, JP
馬逢國議員, SBS, JP

Dr Fredric MAO Chun-fai, BBS (until 22 October 2016)
毛俊輝博士, BBS (任期至2016年10月22日)

Ms Cissy PAO Pui-lai, BBS (until 22 October 2016)
包陪麗女士, BBS (任期至2016年10月22日)

Ms Winnie TAM Wan-chi, SC (since 23 October 2016)
譚允芝女士, SC (任期由2016年10月23日起)

Mr Philip TSAI Wing-chung, BBS, JP
蔡永忠先生, BBS, JP

Mr WAN Man-ye, BBS, JP
溫文儀先生, BBS, JP

Dr the Honourable Allan ZEMAN, GBM, GBS, JP
(until 22 October 2016)
盛智文博士，大紫荊勳賢, GBS, JP (任期至2016年10月22日)

**Board of the West Kowloon Cultural District Authority
(Continued)****西九文化區管理局董事局 (續)****MEMBERS (PUBLIC OFFICERS) 成員 (公職人員)**

The Honourable LAU Kong-wah, JP
Secretary for Home Affairs
民政事務局局长 劉江華先生, JP

Alternate 候補: Mrs Betty FUNG CHING Suk-ye, JP
Permanent Secretary for Home Affairs
民政事務局常任秘書長 馮程淑儀女士, JP

The Honourable Michael WONG Wai-lun, JP (since 1 July 2017)
Secretary for Development
發展局局长 黃偉綸先生, JP (任期由2017年7月1日起)

The Honourable Eric MA Siu-cheung, GBS, JP
(13 February 2017 to 30 June 2017)
Secretary for Development
發展局局长 馬紹祥先生, GBS, JP
(任期由2017年2月13日至2017年6月30日)

The Honourable Eric MA Siu-cheung, GBS, JP
(16 January 2017 to 12 February 2017)
Acting Secretary for Development
署理發展局局长 馬紹祥先生, GBS, JP
(2017年1月16日至2017年2月12日)

The Honourable Paul CHAN Mo-po, GBM, GBS, MH, JP
(until 15 January 2017)
Secretary for Development
發展局局长 陳茂波先生, 大紫荊勳賢, GBS, MH, JP
(任期至2017年1月15日)

Alternate 候補: Mr HON Chi-keung, JP
Permanent Secretary for Development (Works)
發展局常任秘書長(工務) 韓志強先生, JP

Mr LIU Chun-san, JP (since 2 August 2017)
Under Secretary for Development
發展局副局長 廖振新先生, JP
(任期由2017年8月2日起)

The Honourable Eric MA Siu-cheung, GBS, JP
(23 October 2016 to 12 February 2017)
Under Secretary for Development
發展局副局長 馬紹祥先生, GBS, JP
(2016年10月23日至2017年2月12日)

The Honourable James Henry LAU Jr, JP (since 1 July 2017)
Secretary for Financial Services and the Treasury
財經事務及庫務局局长 劉怡翔先生, JP (任期由2017年7月1日起)

Professor the Honourable K C CHAN, GBS, JP (until 30 June 2017)
Secretary for Financial Services and the Treasury
財經事務及庫務局局长 陳家強教授, GBS, JP
(任期至2017年6月30日)

Alternate 候補: Mr Joseph CHAN Ho-lim, JP (since 16 August 2017)
Under Secretary for Financial Services and
Treasury
財經事務及庫務局副局長 陳浩濂先生, JP
(任期由2017年8月16日起)

Mr James Henry LAU Jr, JP (until 30 June 2017)
Under Secretary for Financial Services and
the Treasury
財經事務及庫務局副局長 劉怡翔先生, JP
(任期至2017年6月30日)

EX-OFFICIO MEMBER 當然成員

Mr Duncan PESCOD, GBS, JP
Chief Executive Officer, WKDA
西九文化區管理局行政總裁 栢志高先生, GBS, JP

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Executive Committee

行政委員會

CHAIRMAN 主席

The Honourable Ronald ARCULLI, GBM, GBS, JP
Chairman of the Development Committee
發展委員會主席 夏佳理先生，大紫荊勳賢, GBS, JP

MEMBERS 成員

Mr Leo KUNG Lin-cheng, BBS, JP
Chairman of the Investment Committee
投資委員會主席 孔令成先生, BBS, JP

Mr Andrew LAM Siu-lo, SBS, JP (until 22 October 2016)
Chairman of the Remuneration Committee
薪酬委員會主席 林筱魯先生, SBS, JP (任期至2016年10月22日)

Mr Philip TSAI Wing-chung, BBS, JP (since 28 October 2016)
Chairman of the Remuneration Committee
薪酬委員會主席 蔡永忠先生, BBS, JP (任期由2016年10月23日起)

The Honourable Victor LO Chung-wing, GBM, GBS, JP
(until 13 April 2016)
Chairman of the Museum Committee
博物館委員會主席 羅仲榮先生，大紫荊勳賢, GBS, JP
(任期至2016年4月13日)

Mr WAN Man-yee, BBS, JP (since 28 October 2016)
Chairman of the Performing Arts Committee
表演藝術委員會主席 溫文儀先生, BBS, JP
(任期由2016年10月28日起)

Dr the Honourable Allan ZEMAN, GBM, GBS, JP
(until 22 October 2016)
Chairman of the Performing Arts Committee
表演藝術委員會主席 盛智文博士，大紫荊勳賢, GBS, JP
(任期至2016年10月22日)

The Honourable Victor LO Chung-wing, GBM, GBS, JP
(since 28 October 2016)
Chairman of the Board of M Plus Museum Limited
M Plus Museum Limited董事局主席 羅仲榮先生，大紫荊勳賢, GBS, JP
(任期由2016年10月28日起)

Secretary for Home Affairs or his representative
民政事務局局長或其代表

Mr Duncan PESCOD, GBS, JP
Chief Executive Officer, WKCD
西九文化區管理局行政總裁 栢志高先生, GBS, JP

Development Committee
發展委員會**CHAIRMAN 主席**

The Honourable Ronald ARCULLI, GBM, GBS, JP
夏佳理先生，大紫荊勳賢, GBS, JP

VICE-CHAIRMAN 副主席

The Honourable Bernard Charnwut CHAN, GBS, JP
(since 28 October 2016)
陳智思議員, GBS, JP (任期由2016年10月28日起)

Mr Andrew LAM Siu-lo, SBS, JP (until 22 October 2016)
林筱魯先生, SBS, JP (任期至2016年10月22日)

MEMBERS 成員Board Members 董事局成員

Dr FU Yuning (since 28 October 2016)
傅育寧博士 (任期由2016年10月28日起)

Mr Chris IP Ngo-tung, JP
葉傲冬先生, JP

The Honourable Victor LO Chung-wing, GBM, GBS, JP
羅仲榮先生，大紫荊勳賢, GBS, JP

Ir Dr the Honourable LO Wai-kwok, SBS, MH, JP
盧偉國議員, SBS, MH, JP

Mr Philip TSAI Wing-chung, BBS, JP (until 22 October 2016)
蔡永忠先生, BBS, JP (任期至2016年10月22日)

Mr WAN Man-yee, BBS, JP
溫文儀先生, BBS, JP

Dr the Honourable Allan ZEMAN, GBM, GBS, JP
(until 22 October 2016)
盛智文博士，大紫荊勳賢, GBS, JP (任期至2016年10月22日)

Non-Board Members 非董事局成員

Mr CHEUNG Hau-wai, SBS (until 3 November 2016)
張孝威先生, SBS (任期至2016年11月3日)

Professor Raymond FUNG Wing-kee, JP
馮永基教授, JP

Mr Christopher LAW, JP
羅健中先生, JP

Professor Edward NG Yan-yung
吳恩融教授

Professor WONG Sze-chun, BBS, JP
黃仕進教授, BBS, JP

Ir CHAN Chi-chiu, SBS (since 1 January 2017)
陳志超先生, SBS (任期由2017年1月1日起)

Ir Raymond CHAN Kin-sek, BBS (since 1 January 2017)
陳健碩先生, BBS (任期由2017年1月1日起)

Public Officers 公職人員

Representative from Home Affairs Bureau
民政事務局代表

Representative from Development Bureau
發展局代表

Representative from the Office of the Government Chief
Information Officer
政府資訊科技總監辦公室代表

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Performing Arts Committee 表演藝術委員會

CHAIRMAN 主席

Mr WAN Man-ye, BBS, JP (since 28 October 2016)
溫文儀先生, BBS, JP (任期由2016年10月28日起)

Dr the Honourable Allan ZEMAN, GBM, GBS, JP
(until 22 October 2016)
盛智文博士, 大紫荊勳賢, GBS, JP (任期至2016年10月22日)

MEMBERS 成員

Board Members 董事局成員

The Honourable Bernard Charnwut CHAN, GBS, JP
(since 28 October 2016)
陳智思議員, GBS, JP (任期由2016年10月28日起)

Mr Wilson FUNG Ying-wai (since 28 October 2016)
馮英偉先生 (任期由2016年10月28日起)

Ms Anita FUNG Yuen-mei, BBS, JP (since 28 October 2016)
馮婉眉女士, BBS, JP (任期由2016年10月28日起)

Mr Chris IP Ngo-tung, JP
葉傲冬先生, JP

Dr KAN Tai-keung, SBS
靳埭強博士, SBS

The Honourable MA Fung-kwok, SBS, JP
馬逢國議員, SBS, JP

Dr Fredric MAO Chun-fai, BBS (until 22 October 2016)
毛俊輝博士, BBS (任期至2016年10月22日)

Ms Cissy PAO Pui-lai, BBS (until 22 October 2016)
包陪麗女士, BBS (任期至2016年10月22日)

Ms Winnie TAM Wan-chi, SC (since 28 October 2016)
譚允芝女士, SC (任期由2016年10月28日起)

Mr WAN Man-ye, BBS, JP (until 27 October 2016)
溫文儀先生, BBS, JP (任期至2016年10月27日)

Non-Board Members 非董事局成員

Mr Vincent CHOW Wing-shing, BBS, MBE, JP
周永成先生, BBS, MBE, JP

Ms Tisa HO Kar-kuan
何嘉坤女士

Ms Stella LAU Yin-ling
劉燕玲女士

Mr Michael MACLEOD
麥高德先生

Ms Yolanda NG Yuen-ting, MH
伍婉婷女士, MH

Mr Joseph TUNG Yao-chung, JP (until 31 December 2016)
董耀中先生, JP (任期至2016年12月31日)

Dr Liza WANG Ming-chun, SBS
汪明荃博士, SBS

Dr Elvin WONG Chi-chung
黃志淙博士

Dr Frankie YEUNG Wai-shing, BBS, MH, JP (since 1 January 2017)
楊偉誠博士, BBS, MH, JP (任期由2017年1月1日起)

Public Officers 公職人員

Representative from Home Affairs Bureau
民政事務局代表

Representative from Leisure and Cultural Services Department
康樂及文化事務署代表

Remuneration Committee**薪酬委員會****CHAIRMAN 主席**

Mr Andrew LAM Siu-lo, SBS, JP (until 22 October 2016)
林筱魯先生, SBS, JP (任期至2016年10月22日)

Mr Philip TSAI Wing-chung, BBS, JP (since 28 October 2016)
蔡永忠先生, BBS, JP (任期由2016年10月28日起)

MEMBERS 成員Board Members 董事局成員

The Honourable Ronald ARCULLI, GBM, GBS, JP
夏佳理先生, 大紫荊勳賢, GBS, JP

Dr Fredric MAO Chun-fai, BBS (until 22 October 2016)
毛俊輝博士, BBS (任期至2016年10月22日)

Ms Winnie TAM Wan-chi, SC (since 28 October 2016)
譚允芝女士, SC (任期由2016年10月28日起)

Mr Philip TSAI Wing-chung, BBS, JP (until 27 October 2016)
蔡永忠先生, BBS, JP (任期至2016年10月27日)

Non-Board Members 非董事局成員

Mr William CHAN Fu-keung, BBS
陳富強先生, BBS

Mr LAI Kam-tong
黎鑑棠先生

Mr LI Yun-tai (since 1 January 2017)
李殷泰先生 (任期由2017年1月1日起)

Public Officer 公職人員

Representative from Home Affairs Bureau
民政事務局代表

Investment Committee**投資委員會****CHAIRMAN 主席**

Mr Leo KUNG Lin-cheng, BBS, JP
孔令成先生, BBS, JP

MEMBERS 成員Board Members 董事局成員

Dr FU Yuning (since 28 October 2016)
傅育寧博士 (任期由2016年10月28日起)

Dr the Honourable Allan ZEMAN, GBM, GBS, JP
(until 22 October 2016)
盛智文博士, 大紫荊勳賢, GBS, JP (任期至2016年10月22日)

Non-Board Members 非董事局成員

Mr Clifford K CHIU
邱令智先生

Mr CHUA Sue-wan
蔡思遠先生

Mr Kevin Anthony WESTLEY, BBS
韋智理先生, BBS

Mr Elvin YU Tin-yau
余天佑先生

Public Officers 公職人員

Representative from Financial Services and the Treasury Bureau
財經事務及庫務局代表

Director of Accounting Services or his representative
庫務署署長或其代表

Representative from Home Affairs Bureau
民政事務局代表

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Audit Committee 審計委員會

CHAIRMAN 主席

Mr Wilson FUNG Ying-wai (since 28 October 2016)
馮英偉先生 (任期由2016年10月28日起)

Mr Philip TSAI Wing-chung, BBS, JP (until 22 October 2016)
蔡永忠先生, BBS, JP (任期至2016年10月22日)

MEMBERS 成員

Board Members 董事局成員

Ir Dr the Honourable LO Wai-kiwok, SBS, MH, JP
盧偉國議員, SBS, MH, JP

Mr WAN Man-ye, BBS, JP (until 22 October 2016)
溫文儀先生, BBS, JP (任期至2016年10月22日)

Non-Board Members 非董事局成員

Mr Clement CHAN Kam-wing
陳錦榮先生

Mr Wilson FUNG Ying-wai (until 27 October 2016)
馮英偉先生 (任期至2016年10月27日)

Mr LI Kwok-tso, SBS (since 1 January 2017)
李國楚先生, SBS (任期由2017年1月1日起)

Ms Sandy WONG Hang-ye, JP (since 1 January 2017)
黃幸怡女士, JP (任期由2017年1月1日起)

Mr Franklin YU (since 1 January 2017)
余烽立先生 (任期由2017年1月1日起)

Consultation Panel 諮詢會

CHAIRMAN 主席

Professor John LEONG Chi-yan, SBS, JP
梁智仁教授, SBS, JP

MEMBERS 成員

Board Members 董事局成員

The Honourable Ronald ARCULLI, GBM, GBS, JP
夏佳理先生, 大紫荊勳賢, GBS, JP

Mr Chris IP Ngo-tung, JP
葉傲冬先生, JP

Consultation Panel (Continued)
諮詢會(續)**MEMBERS 成員 (續)**Non-Board Members 非董事局成員

Mr Henry CHAN Chi-chiu, MH, JP
陳志超先生, MH, JP

Ms Mimi CHEUNG Yee-may (since 1 March 2017)
張漪微女士 (任期由2017年3月1日起)

Mr Christopher Wicky CHEUNG
張士宗先生

Mr CHING Cheung-ying, MH
程張迎先生, MH

Mr CHOW Yick-hay, BBS, JP
周奕希先生, BBS, JP

Ms Anita GIDUMAL (since 1 March 2017)
Anita GIDUMAL女士 (任期由2017年3月1日起)

Mr Andy HO Wing-cheong
何永昌先生

Mr Derek HUNG Chiu-wah (until 28 February 2017)
孔昭華先生 (任期至2017年2月28日)

Mr LAM Ying-kit (until 28 February 2017)
林英傑先生 (任期至2017年2月28日)

Professor Lena LEE
李瑩教授

Mr Wyborn LEUNG Wai-hong (since 1 March 2017)
梁煒康先生 (任期由2017年3月1日起)

Mr NG Cheuk-yin (until 28 February 2017)
伍卓賢先生 (任期至2017年2月28日)

Non-Board Members 非董事局成員 (續)

Ms Yolanda NG Yuen-ting, MH
伍婉婷女士, MH

Mr TANG Shu-wing
鄧樹榮先生

Mr Coleman WAI Ching (until 28 February 2017)
韋政先生 (任期至2017年2月28日)

Mr Jason WONG Chun-tat (since 1 March 2017)
黃進達先生 (任期由2017年3月1日起)

Ms Ada WONG Ying-kay, JP (until 28 February 2017)
黃英琦女士, JP (任期至2017年2月28日)

Professor Eric YIM Chi-ming, JP (since 1 March 2017)
嚴志明教授, JP (任期由2017年3月1日起)

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C. SUBSIDIARIES

I) Functions and Conduct of Business

Two subsidiaries – namely M+ Ltd and M+ Collections Ltd have been established under the Authority.

The Articles of Association of the subsidiaries define, among other things, the general powers and authority and the modus operandi of the respective board. The subsidiaries also generally follow the Standing Orders and Code of Conduct adopted by the Board in conducting their own business.

M Plus Museum Limited

M+ Ltd was incorporated on 14 April 2016, and the Board of Directors of M+ Ltd (M+ Board) was established on the same day. The M+ Board formulates the vision and mission, as well as the strategies, policies and guidelines in relation to museological matters and professional standards of the museum's operations. It established the Acquisitions Committee on 10 May 2016, which operates under the M+ Board. The Acquisitions Committee took up the functions of the Interim Acquisition Committee (IAC) and reviews, approves and makes recommendations to the M+ Board and the Board of WKCD on matters relating to acquisitions by M+. It also provides assistance in securing donations and / or sponsorship for the M+ Collection.

The M+ Board met five times in 2016/17. During these meetings, the M+ Board dealt with the post-incorporation matters that M+ Ltd needed to attend to in order to ensure compliance with the Companies Ordinance (Cap. 622) and to meet the relevant operational needs. It reviewed and endorsed / approved various proposals, including the necessary amendments to the Collections Management Policy consequent to the incorporation of M+ Ltd; the contract for the temporary storage, conservation and archival facility for the M+ Collection in Hong Kong; collaboration with the HKADC to co-present the Hong Kong presentation at the 57th *International Art Exhibition of the Venice Biennale* in 2017; the establishment of the fundraising initiative, titled M+ Council for New Art, to support acquisitions of artworks by young and emerging artists in the Greater China region of Hong Kong, mainland China, Taiwan and the diaspora and beyond; and the proposed activities and budgets of M+ for the coming three years. The M+ Board also considered the draft strategic plan of M+, which the M+ Management and the M+ Board will continue to develop and fine-tune.

丙. 附屬公司

一) 職能及運作

管理局下設兩家附屬公司，分別為M+ Ltd及M+ Collections Ltd。

附屬公司的章程訂定包括其董事局的一般權限和運作方式等事項，附屬公司一般亦根據董事局採納的《會議常規》及《行為守則》以履行職務。

M Plus Museum Limited

M+ Ltd於2016年4月14日註冊成立，其董事局(M+董事局)亦於同日成立。M+董事局制訂博物館的願景和使命，以及有關博物館事宜和其營運專業標準的策略、政策和守則。購藏委員會於2016年5月10日成立，在M+董事局之下運作。購藏委員會承接臨時購藏委員會的職能，審閱、批核及向M+董事局和管理局董事局建議有關M+的購藏事宜。M+董事局亦協助博物館尋求藏品捐贈及 / 或贊助。

M+董事局於2016/17年度共舉行五次會議。當中，M+董事局處理了M+ Ltd成立後需注意的事宜，以確保M+ Ltd符合《公司條例》(第622章)的規定，以及相關營運需要。董事局亦審批多項建議，包括M+ Ltd成立後藏品管理政策的所需修訂、M+藏品於香港的臨時存儲、保護和存檔設施合約、與藝發局合作於2017年「第57屆威尼斯視藝雙年展」共同呈獻香港作品、設立M+ Council for New Art籌款計劃，以支持購藏香港、內地、台灣等大中華地區和僑居海外的年輕新晉藝術家的藝術作品，以及M+未來三年的擬議活動和預算。M+董事局亦審議M+策略計劃擬稿，並將由M+管理層和M+董事局繼續作出增補和修訂。

The M+ Board received regular reports on the acquisitions made for the M+ Collection; outgoing loans of the M+ Collection; and the latest development of M+, including its programmes and activities, the M+ Building, the manpower plan, and financial update. It also received updates on the progress of setting up the M+ American Foundation; the establishment of M+ Collections Ltd, which is the Trustee of the M+ Collections Trust and the assignment of the museum collection to the Trustee; and the arrangement for M+ Collections Ltd to delegate and contract with M+ Ltd for the management and administration of the M+ Collection under the Trust.

IAC was an interim arrangement to consider, approve and make recommendations on acquisitions before the Acquisitions Committee was established. During the reporting year, IAC held one meeting, and apart from dealing with acquisition proposals, it received an update on the latest development of the Public Art and Design project, as well as a collection analysis of and the roadmap for the three main disciplines: design and architecture, moving image, and visual art. IAC was dissolved on 10 May 2016, when the Acquisitions Committee was established. The Acquisitions Committee held six meetings during 2016/17 and in these meetings, the Acquisitions Committee received regular updates on the acquisition budget, and considered and approved acquisition proposals for the M+ Collection. Reports on the acquisitions approved by the Executive Director, M+ / Acting Director, M+, IAC and the Acquisitions Committee were made to the M+ Board and the Board of WKCD on a regular basis.

M+董事局定期備悉M+藏品購藏與外借情況，以及M+其他方面的最新發展，包括其節目及活動、M+大樓、人力資源計劃及最新財務狀況。此外，M+董事局備悉成立M+ American Foundation的進度，以及M+ Collections Ltd的成立。M+ Collections Ltd為M+ 藏品信託的受託人。M+董事局亦備悉M+ Ltd將博物館藏品轉移予M+ Collections Ltd，以及M+ Collections Ltd與M+ Ltd訂定合約，授權M+ Ltd負責管理信託中的M+藏品。

臨時購藏委員會於購藏委員會成立前，負責就購藏事宜作出審閱、批核和建議。委員會於報告年度內舉行了一次會議，除了處理購藏建議外，亦備悉公共藝術與設計項目的最新發展，以及設計與建築、流動影像和視覺藝術三個主要範疇的購藏分析和發展路向。臨時購藏委員會於2016年5月10日購藏委員會成立後解散。購藏委員會於2016/17年度共舉行六次會議。在這些會議中，購藏委員會定期備悉購藏預算的最新資料，並審批M+藏品的購藏建議。M+博物館行政總監 / M+博物館署理總監、臨時購藏委員會及購藏委員會亦就其核准的購藏定期向M+董事局及管理局董事局匯報。

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M Plus Collections Limited

M+ Collections Ltd was incorporated on 12 August 2016 as a wholly owned subsidiary of WKCD. It acts as the Trustee of M+ Collections Trust under the terms of the Trust Deed made on 28 March 2017 by WKCD to hold the legal interest in the Museum Collection for the benefit of the Hong Kong community. M+ Collections Ltd has engaged M+ Ltd (also a wholly owned subsidiary of WKCD) to manage the Museum Collection on a day-to-day basis while it provides an oversight of the Museum Collection through an annual audit.

M Plus Collections Limited

管理局於2016年8月12日註冊成立全資附屬公司M+ Collections Ltd。根據管理局於2017年3月28日訂立的信託契約條款，M+ Collections Ltd為M+藏品信託的受託人，持有博物館藏品的法定權益，以保障香港社會的利益。M+ Collections Ltd已聘用同為管理局全資附屬公司的M+ Ltd負責博物館藏品的日常管理，並透過年度審計監察博物館藏品。

II) Membership List**二) 成員名單****Board of the M Plus Museum Limited
(Incorporated on 14 April 2016)****M Plus Museum Limited 董事局
(於2016年4月14日成立)****CHAIRMAN 主席**

The Honourable Victor LO Chung-wing, GBM, GBS, JP
羅仲榮先生，大紫荊勳賢，GBS, JP

VICE-CHAIRMAN 副主席

Mr Vincent LO Wing-sang, BBS, JP
羅榮生先生，BBS, JP

MEMBERS 成員WKCD Board Members 西九文化區管理局董事局成員

Dr Adrian CHENG Chi-kong, JP
鄭志剛博士, JP

Mr Chris IP Ngo-tung, JP
葉傲冬先生, JP

Dr KAN Tai-keung, SBS
靳埭強博士, SBS

Mr Leo KUNG Lin-cheng, BBS, JP
孔令成先生, BBS, JP

Mr WAN Man-yee, BBS, JP
溫文儀先生, BBS, JP

Non-WKCD Board Members 非西九文化區管理局董事局成員

Mr Roger GARCIA
高思雅先生

Ms Claire HSU Man-kai
徐文玟女士

Mr Alan LAU Ka-ming
劉家明先生

Ms LO Kai-yin, SBS
羅啟妍女士, SBS

Mr David PONG Chun-yee, JP
龐俊怡先生, JP

Dr Uli SIGG
烏利·希克博士

Mr Daryl NG Win-kong, JP (since 1 November 2016)
黃永光先生, JP (任期由2016年11月1日起)

Mr Rocco YIM Sen-kee, BBS, JP (until 9 June 2016)
嚴迅奇先生, BBS, JP (任期至2016年6月9日)

Mr Benjamin CHA Yiu-chung (since 1 November 2016)
查耀中先生 (任期由2016年11月1日起)

EX-OFFICIO MEMBERS 當然成員

Mr Duncan PESCOD, GBS, JP
Chief Executive Officer, WKCD
西九文化區管理局行政總裁 栢志高先生, GBS, JP

Ms Suhanya RAFFEL (since 1 November 2016)
Executive Director, M+
M+行政總監 華安雅女士 (任期由2016年11月1日起)

Mr Doryun CHONG (until 31 October 2016)
Acting Director, M+
鄭道鍊先生 (任期至2016年10月31日)
署理M+總監

GOVERNANCE REPORT

管治報告

Acquisitions Committee (Established on 10 May 2016)

購藏委員會

(於2016年5月10日成立)

CHAIRMAN 主席

The Honourable Victor LO Chung-wing, GBM, GBS, JP
羅仲榮先生，大紫荊勳賢，GBS, JP

VICE-CHAIRMAN 副主席

Mr Vincent LO Wing-sang, BBS, JP
羅榮生先生，BBS, JP

MEMBERS 成員

M+ Board Members M+董事局成員

Dr Adrian CHENG Chi-kong, JP
鄭志剛博士，JP

Dr KAN Tai-keung, SBS
靳埭強博士，SBS

Ms Claire HSU Man-kai
徐文玠女士

Ms LO Kai-yin, SBS (since 20 September 2016)
羅啟妍女士，SBS (任期由2016年9月20日起)

Mr David PONG Chun-ye, JP
龐俊怡先生，JP

Dr Uli SIGG
烏利·希克博士

Non-M+ Board Members 非M+董事局成員

Ms Sabrina M.Y. FUNG
馮美瑩女士

Ms Ellen PAU
鮑藹倫女士

**Interim Acquisition Committee
(Disbanded on 10 May 2016)****臨時購藏委員會****(於2016年5月10日解散)****CHAIRMAN 主席**

The Honourable Victor LO Chung-wing, GBM, GBS, JP
羅仲榮先生，大紫荊勳賢，GBS, JP

MEMBERS 成員WKCDA Board Members 西九文化區管理局董事局成員

Dr Adrian CHENG Chi-kong, JP
鄭志剛博士, JP

Dr KAN Tai-keung, SBS
靳埭強博士, SBS

Non-WKCDA Board Members 非西九文化區管理局董事局成員

Ms Sabrina M.Y. FUNG
馮美瑩女士

Ms Claire HSU Man-kai
徐文玠女士

Mr Vincent LO Wing-sang, BBS, JP
羅榮生先生, BBS, JP

Ms Ellen PAU
鮑藹倫女士

Mr David PONG Chun-ye, JP
龐俊怡先生, JP

Dr Uli SIGG
烏利·希克博士

**Board of the M Plus Collections Limited
(Incorporated on 12 August 2016)****M Plus Collections Limited 董事局****(2016年8月12日成立)****CHAIRMAN 主席**

Mr Philip TSAI Wing-chung, BBS, JP
蔡永忠先生, BBS, JP

MEMBERS 成員

Mr CHAN Shing-wai
陳承緯先生

Professor David CLARKE
祈大衛教授

Mr Davide ERRO
Davide ERRO先生

Mr Douglas SO Cheung-tak
蘇彰德先生